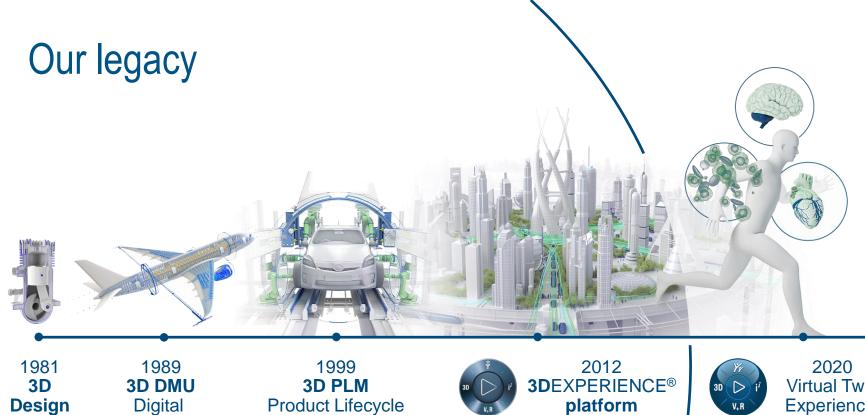


Our Purpose: Sustainable Innovation

3DEXPERIENCE[®]







Management



platform



Virtual Twin Experience of Humans



Our belief



Virtual worlds **extend** and **improve** the Real world



Our Purpose

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Dassault Systèmes provides business & people with **3D**EXPERIENCE universes to imagine sustainable innovations capable of harmonizing product, nature and life.

"





Environmental Commitment

Aiming at reducing our CO₂ emissions further

- Committed to the Science Based Targets Initiative
- 2025 Goal:
 - 5t CO₂ /FTE for Scope 1, 2 and 3 excluding purchased goods, use of goods sold and services
 - -38% CO_2 emissions compared to 2018

- Expanding our ESG commitments
- Dedicated team appointed:
 - 1 Independent ESG Director
 - 1 ESG Executive Committee
 member
 - 1 Chief Sustainability Officer
- Dedicated Sustainability Committee
- ESG performance criteria in the CEO compensation and to be extended to the Executive Committee

Positive outcome for clients' handprint

- Virtual Twin to bring between now and 2030 [for 5 use cases]:
 - \$1.3 Trillion of economic value
 - 7.5 Gt CO₂ emissions reductions
 - Accenture White paper* on Virtual Twins & Sustainability
- Eco-design products with Life Cycle Analysis being released in 2021
- 2/3 of new licenses with positive sustainability impact in 2025



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Sustainability | Customer stories







FANGDA



NIO Electric vehicle innovator NIO needed to rollout an R&D platform to support its rapid global expansion



Eviation Aircraft

Eviation Aircraft design and build electric airplanes for mid-range distances that are cost-effective and environmentally friendly



Amy's Kitchen

Major food manufacturing player with challenges in sustainable supply chain planning for food production on a global level



Novo Nordisk

Healthcare company specialized in diabetes care designing drug & medical devices for increased patient comfort and efficiency







Medidata is collaborating with Moderna to support clinical trials of mRNA-1273, Moderna's COVID-19 vaccine



3 GOOD HEALTH AND WELL-BEING



Yellow River Eng. Consulting Engineering consulting firm devoted to river management and development, water conservation and hydropowerrelated projects

Fanada builds smart buildings with

curtain wall systems made of

ecofriendly materials.



Nabtesco Ind. Equipment Nabtesco Industrial Equipment aims to accelerate Wind Turbine Product Innovation in a sustainable way



6 CLEANVILLER AND SANITATIO

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Social Commitment

- 99% of employees on permanent contracts
- 128 different nationalities
- Increasing representation of women
 - 26% of 2019 workforce (+2.5 bps vs 2018)
 - 2019 WW hiring ratio of 34%
 - 50% at Board* level
 - 40% at Executive level
- Disabled in the workplace
 - Program to ensure disabled find work
 - ~3% employment rate in 2019

Employee Engagement

- Turnover below 8%
- Low absenteeism rate of 1.8%**
- Great place to work
 - Forbes 2020***: 1st in France and 33rd World's best employer
 - Improving satisfaction Work Environment survey results since 2009

• Attracting Talented Individuals

24% conversion rate for interns & apprentices

Developing Knowledge & Know-How

• Continuous training:

- 10.5 hours on average per year
- Covid-19 specific training
- Preparing the « Workforce of the Future »: ~6 million learners in 2020
- Open innovation & collective intelligence: 480+ ideas; 1,200 innovators; 35 projects



3DS Engagement Related to COVID-19



3DEXPERIENCE

		MODEL THE BIOSPHERE Accelerate new drug candidates identification
	ZS SIMULIA	REVEAL THE WORLD WE LIVE IN Simulation of virus dispersal in ventilation systems to prevent contamination
	35 MEDI DATA	POWER SMARTER TREATMENTS AND HEALTHIER PEOPLE COVID-19 Trials Utilizing MEDIDATA
	3DEXPERIENCE [®] Lab	NURTURE AND EMPOWER DISRUPTIVE PROJECTS COVID-19 open & online community: Empowering collective intelligence to fight COVID-19
	3DEXPERIENCE [®] Edu	PREPARE THE WORKFORCE OF THE FUTURE The 3DEXPERIENCE platform: your Virtual Classroom

Maintaining jobs & Supporting our ecosystem (suppliers & resellers) without government support







> WE CAN INSPIRE PEOPLE (TO CREATE IT

Supporting projects around 3 domains



La Fondation | 2020 Flagship projects



Eliminating Ventilator-Induced Mortality in COVID-19 Patients by emulating the Mechanics of Natural Breathing – UC Riverside University US



Solar Research and Competency Development Centre India



Mission Ocean Ministry of Education – IFREMER France



Made in 3D Seed Future Entrepreneurs La main à la Pâte France - India



Connect Next India

Governance | Highest Standards

	A Board of Directors that is		
Well Structured	Independent & Diverse	Experienced & Committed	
 Chairman of the Board and CEO functions dissociated since 2002 	 Independence 50% of the Board 100% of the 3 Committees Higher standard than French Standards 	 Frequent meetings: 12 in 2019 Strong participation rate Overall 96.5% in 2019 100% for the Compensation and Nomination, Audit and Scientific Committees 	
 10 elected Directors* 			
• 2 Directors representing employees			
1 ESG lead Director			
 3 Committees Audit Compensation and Nomination Scientific 	 Women representation 50% of the Board Higher standard than French law requirement 	• Relevant previous experience as Directors or in domains where Dassault Systèmes operates	
Compliance and long term views	 Overall higher standards than AFEP-MEDEF code Careful follow-up of proxy advisors recommendation trends Board designed to ensure diversity and high qualification 		

Annual succession plan review performed

Dassault Systèmes | Confidential Information | 3/5/2021 | ref.: 3DS_Document_2020

Ethics & Compliance

Promoting Strong Business Ethics

- New Code of business conduct in 2020 for all employees and external stakeholders
- Corporate social responsibility principles relative to human & social rights and environment protection
- **Specific 3DS guidelines** regarding the fight against corruption, personal data protection, competition law, export controls etc.

Rules' Definition & Implementation

Governance

- Ethics committee
- Business Ethics & Compliance
 Department *including Data* Privacy dedicated team (Global &
 local data protection officer)

Employee mandatory training on

- Ethics & Compliance Rules
- Personal Data Protection
- Competition Law
- Anti-corruption Principles

Key data

- On average **45 cases investigated per year** by the Ethics Committee
- Whistleblowing and Financial Controls are the **main sources for case detection**
- 265 external due diligence launched on partners
- ~98% of the workforce performed Ethics & Compliance trainings (as of 30/09/2020)





2025 SUSTAINABILITY COMPASS TARGETS

EXPERIENCE the change

HARMONIZE the portfolio

COLLABORATE with stakeholders



a SCIENCE-BASED carbon emissions target & a 5 ton CO2/FTE goal* (-38% vs 2018)

40% of executive & 30% of people manager roles held by women
95% of employees having completed Ethics training
85% employee pride & satisfaction score

2/3 of new licences from solutions/processes with positive sustainability impact

Life Cycle Analysis integrated in 3DEXPERIENCE by 2022

Engage **5,000 stakeholders** (employees, suppliers, customers, students, nonprofits)

Launch an annual sustainable innovation event

(*) Scope 1, 2 and 3 excluding purchased goods, use of goods sold and services



