Press Release

VELIZY-VILLACOUBLAY - November 17, 2026

Dassault Systèmes 2026 Capital Markets Day
A New Industrial Era. A New Growth Cycle.
Targeting Double Digit Revenue and EPS Growth in 2029

Dassault Systèmes (Euronext Paris: FR0014003TT8, DSY.PA) today presents at its Capital Markets Day how it is entering a new cycle of growth, built on a solid foundation and on a business model that now acts as an accelerator.

- **Solid foundation:** consistent execution delivering sequential growth acceleration
- **Business model as a growth engine** with ARR gaining pace driven by Industrials, Life Sciences, and Consumer businesses
- **New cycle of growth,** targeting double-digit revenue and EPS growth in 2029
- **Well positioned for the future:** a unique Industrial AI offering, trusted by customers and ready to scale as adoption builds
- **Strong balance sheet**, providing financial flexibility for future investments

After years of building its **3D**EXPERIENCE agentic platform, reinforcing its leadership and executing with consistency, Dassault Systèmes has delivered quarter after quarter of accelerating growth in 2026.

At the heart of this progress lies a business model that has become a growth engine, with ARR gaining pace across business lines. The transition to subscription - now half of recurring revenue - becomes a driving force, bringing greater visibility, resilience and predictability to revenue growth. This momentum is broad-based. Industrial customers are adopting **3D**EXPERIENCE and cloud at a faster pace. Life Sciences, now unified under a single operating model and new leadership, is adding to the company's performance. Consumer Industries remain strong as we extend our reach, serving more verticals and attracting more users across domains.

Together, these strengths open a new cycle of growth. With subscription as its engine and all three businesses contributing, Dassault Systèmes targets double-digit revenue and EPS growth in 2029, with total revenue above €8 billion and non-IFRS diluted EPS of €1.80. This ambition is underpinned by a disciplined approach to margin, enabling reinvestment in the business while generating strong cash flow.

Dassault Systèmes is positioned to capture the next wave of industrial transformation. Just one year after their launch, 3D UNIV+RSES are already helping industries move towards AI-native operations, bringing together trusted intelligence, scientific foundations and 45 years of industrial know-how. Delivered through the **3D**EXPERIENCE agentic platform, our AI solutions are already

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Data on a non-IFRS basis, operating cash flow in IFRS and diluted EPS ("EPS"), all growth rates in constant currencies, unless otherwise noted
ARR refers to Annual Run Rate
Industrials business includes Industrial Innovation brands and SOLIDWORKS; Life Sciences includes MEDIDATA, BIOVIA and ArisGlobal; Consumer includes CENTRIC and 3DVIA

creating tangible value for customers and are ready to scale across industries.

As AI moves from assisting people to taking on more of the work itself, the economics of software are evolving. Our monetization model is designed for this next phase, complementing seat-based licensing with usage-based models that reflect the work performed and value created by Virtual Companions. This creates a more direct connection between customer outcomes and our growth.

At our Capital Markets Day, industry leaders from mobility, aerospace and life sciences will demonstrate what this means in practice: creating entirely new product categories and powering mission-critical operations where trust, traceability and sovereignty are essential.

Pascal Daloz, Dassault Systèmes' Chief Executive Officer and Chairman, commented:

"AI is ushering in a new industrial era. Its greatest impact will be to transform how products are imagined, designed, produced and operated. Dassault Systèmes is uniquely positioned to shape this future.

We have made the strategic investments, brought our AI-native Generation 7 solutions to market and taken decisive actions to strengthen execution. We are confident in our ability to deliver on our 2029 plan.

But in industry, almost right is wrong. AI must go beyond generating answers: it must understand reality, respect its laws and deliver outcomes that can be trusted. This is the fundamental difference of Dassault Systèmes. By bringing science, industrial knowledge and the laws of the physical and biological worlds into AI, we make it possible to move from artificial intelligence to industrial intelligence.

Through AI-powered Virtual Twins, our customers can engineer what was previously difficult or impossible. And as AI adoption accelerates, our solutions and business model are ready to scale, complementing software access with value driven by the work performed and outcomes delivered. After 45 years of connecting the virtual and real worlds, we know what it takes to shape the future of industry. The next industrial era will be AI-native, science-based and built on trust. Dassault Systèmes has the foundations to make it happen."

Rouven Bergmann, Dassault Systèmes' Chief Financial Officer, commented:

"2026 is a solid foundation: we are executing consistently and accelerating revenue growth quarter after quarter. Our business model has become a growth engine: subscription ARR is growing more than twice as fast as total ARR, led by Industrials, Life Sciences and Consumer, and AI gives us a new way to monetize usage.

This opens a new cycle of growth, targeting double-digit revenue and EPS growth in 2029, with revenue above €8 billion and non-IFRS diluted EPS of €1.80. All of this is supported by a strong balance sheet, with operating cash flow reaching €2.5 billion while preserving our investment-grade rating."

Capital Markets Day webcast

Commencing at 1:00 pm Paris time, 12:00 pm London time, 7:00 am New York time, the event will be webcast live and recorded. Both the live sessions and replays can be accessed via Dassault Systèmes' investor website: https://investor.3ds.com/. The on-demand webcast of the event will be available from November 18, 2026.

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Investor Relations Events

- Fourth Quarter 2026 Earnings Release: February 3, 2027
- First Quarter 2027 Earnings Release: April 28, 2027
- Second Quarter 2027 Earnings Release: July 28, 2027
- Third Quarter 2027 Earnings Release: October 27, 2027

Forward-looking Information

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Group's non-IFRS financial performance objectives are forward-looking statements. Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors.
The Group's actual results or performance may be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section 1.9 of the 2025 Universal Registration Document ('Document d'enregistrement universel') filed with the AMF (French Financial Markets Authority) on March 31, 2026, available on the Group's website www.3ds.com. In particular, please refer to the risk factor "Uncertain Global Environment" in section 1.9.1.1 of the 2025 Universal Registration Document set out below for ease of reference:

"In light of the uncertainties regarding economic, business, social, health and geopolitical conditions at the global level, Dassault Systèmes' revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis, mainly due to the following factors:

- the deployment of Dassault Systèmes' solutions may represent a large portion of a customer's investments in software technology. Decisions to make such an investment are impacted by the economic environment in which the customers operate. Uncertain global geopolitical, economic and health conditions and the lack of visibility or the lack of financial resources may cause some customers, e.g. within the automotive, aerospace, energy or natural resources industries, to reduce, postpone or cancel their investments, or to reduce or not renew ongoing paid maintenance for their installed base, which impact larger customers' revenue with their respective sub-contractors;
- the geopolitical, economic and monetary situation in certain geographic regions where Dassault Systèmes operates could become more volatile and negatively affect Dassault Systèmes' business, and in particular its revenue, for example due to stricter export compliance rules, or the implementation of new customs barriers or controls on the exchange of goods and services;
- continued inflationary pressure or volatility on raw materials, computer hardware and energy prices could also slow down Dassault Systèmes' diversification efforts in new industries or negatively affect its financial health; and
- the sales cycles of Dassault Systèmes' products, which are relatively long due to the strategic nature of such investments for customers, could further lengthen.

Tensions, particularly geopolitical, economic, financial or customs tensions, and the occurrence of crises could adversely impact the financial situation or financing and supply capabilities of Dassault Systèmes' existing and potential customers, commercial and technology partners, some of whom may be forced to temporarily close sites or to cease operations. Certain crises – health and geopolitical crises in particular – could also have consequences both for the health and safety of Dassault Systèmes' employees and for the Company. A deteriorating economic environment, such as deflationary pressure in Asia, could generate increased price pressure and affect the collection of receivables, which would negatively affect Dassault Systèmes' revenue, financial performance and market position. Dassault Systèmes makes every effort to take into consideration this uncertain outlook. Dassault Systèmes' business results, however, may not develop as anticipated. Furthermore, due to factors affecting sales of Dassault Systèmes' products and services, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results."

Non-IFRS Financial Information

Readers are cautioned that the supplemental non-IFRS financial information presented in this press release is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered in isolation from or as a substitute for IFRS measurements. The supplemental non-IFRS financial information should be read only in conjunction with the Company's consolidated financial statements prepared in accordance with IFRS. Furthermore, the Group's supplemental non-IFRS financial information may not be comparable to similarly titled "non-IFRS" measures used by other companies. Specific limitations for individual non-IFRS measures are set forth in the Company's 2025 Universal Registration Document filed with the AMF on March 31, 2026.

For more details, please refer to the third quarter 2026' Glossary of definitions.

FOR MORE INFORMATION

Dassault Systèmes' **3D**EXPERIENCE platform, 3D design software, 3D Digital Mock Up and Product Lifecycle Management (PLM) solutions: http://www.3ds.com

Connect with Dassault Systèmes on

ABOUT DASSAULT SYSTÈMES

Dassault Systèmes is a catalyst for human progress. Since 1981, the company has pioneered virtual worlds to improve real life for consumers, patients and citizens. Through the **3D**EXPERIENCE platform, AI-powered, science-based virtual twins help 390,000 customers of all sizes, in all industries, collaborate, imagine and create sustainable innovations that drive meaningful impact.

For more information, visit www.3ds.com.

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