A New Industrial Era
A New Growth Cycle





Rouven BERGMANN

CFO



© Dassault Systèmes – Confidential Information – 2026

AGENDA

00
Opening

Rouven Bergmann, CFO

01
A New Industrial Era

Pascal Daloz, CEO & Chairman

02
Turning AI Into Concrete Value

Pascal Daloz, CEO & Chairman
Adrienne Brotons, Head of WW Pricing & Value Model

03
One Unified AI Platform Connecting Science, Medicine and Patients

Ashwini Zenooz, CEO of Life Sciences & Healthcare
Aman Wasan, CEO of ArisGlobal

04
A New Growth Cycle

Rouven Bergmann, CFO

05
Q&A

06
Closing Remarks

Pascal Daloz, CEO & Chairman

© Dassault Systèmes – Confidential Information – 2026

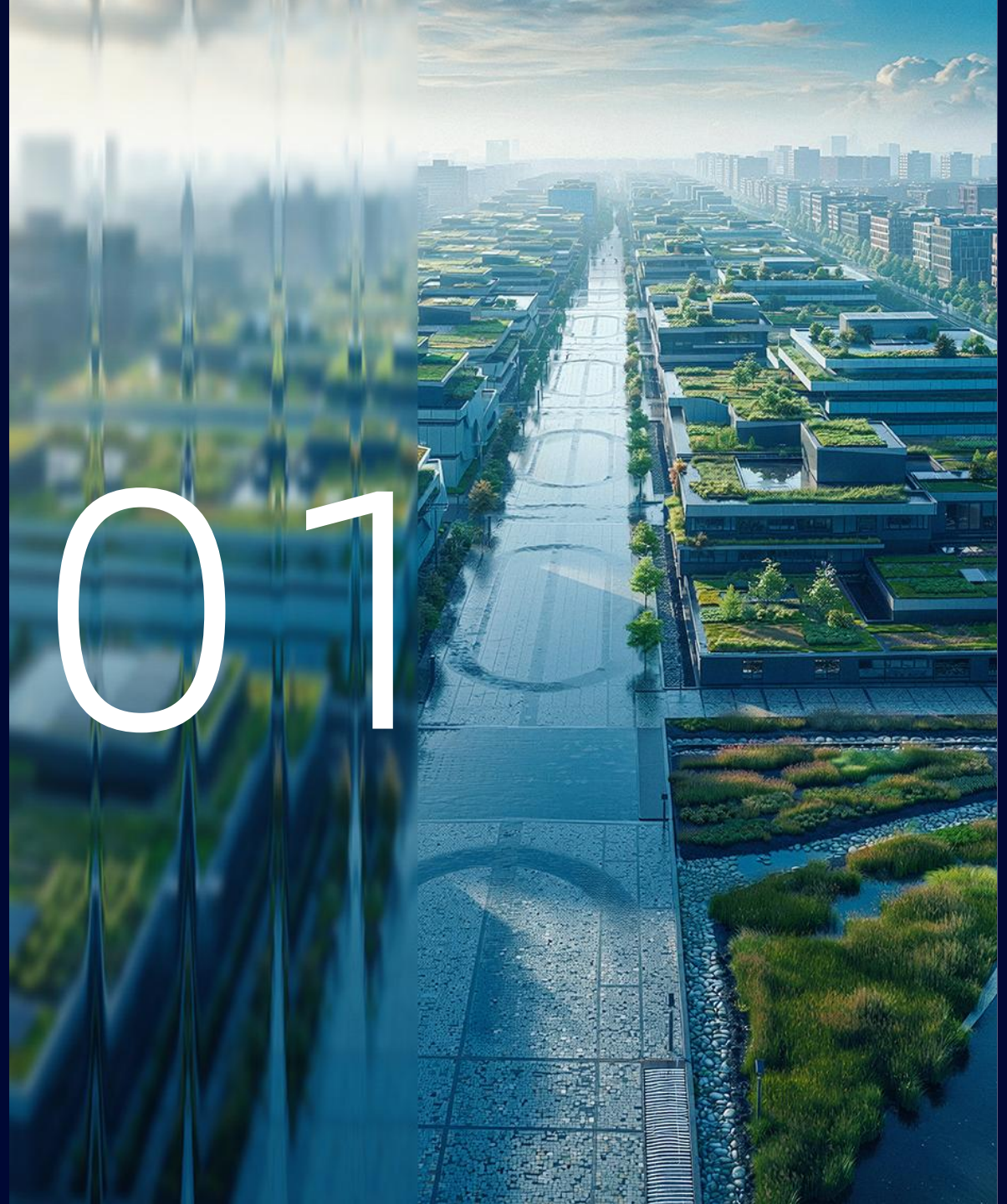


Pascal DALOZ

CEO & Chairman

© Dassault Systèmes – Confidential Information – 2026

A NEW INDUSTRIAL ERA



01

A New Industrial Era | A New Growth Cycle

INDUSTRY EXPERIENCE HUMAN METAMORPHOSIS

1981
3D Design

1989
3D DMU*
3D PDM**

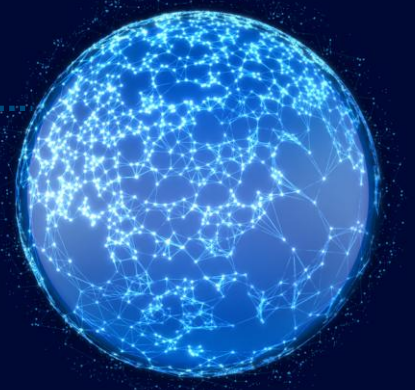
1999
3D PLM***

2012
3DEXPERIENCE®
platform

2020
Virtual Twin
Experience
of **Humans**

2026
FOUNDATION YEAR
TO TURN AI INTO CONCRETE VALUE

2040



3D UNIVERSES

AI FOR INDUSTRIES

*Digital Mock Up | **Product Data Management | ***Product Lifecycle Management

© Dassault Systèmes – Confidential Information – 2026



Virtual Worlds for Real Life

© Dassault Systèmes – Confidential Information – 2026

Leading Position in the Industrial Intelligence Market

MANUFACTURING INDUSTRIES

BOEING · NSW GOVERNMENT · NVIDIA · GM · RENAULT · LEONARDO · BELL · SAFRAN · P&G · FAW · NORTHROP GRUMMAN · SPIRIT AEROSYSTEMS · AIRBUS · BMW · XPENG · SUBARU · STELLANTIS · NAVAL GROUP · TESLA · kexin · HYUNDAI · HONDA · DECATHLON · KAI · L'OCCITANE · NIKE · UNDER ARMOUR · asics · crocs · Unilever · L'ORÉAL · ABB · PANDORA · adidas · PEPSICO · 长安汽车 CHANGAN · Valeo · ALSTOM · BYD · P&G · SHISEIDO · bel · CLARINS · Schindler · KONE · HITACHI · Astemo · MAGNA



LIFE SCIENCES & HEALTHCARE

moderna · BAYER · novo nordisk · BIONTECH · astellas · SHIONOGI · Bristol Myers Squibb · ono · AMGEN · B BRAUN · Takeda · abbvie · sanofi · Genentech · Boehringer Ingelheim · NOVARTIS · janssen · ucb

INFRASTRUCTURE & CITIES

TEPCO · ConocoPhillips · orano · Duke UNIVERSITY · Envision · KOBELCO KOBE STEEL GROUP · CRIS · ExxonMobil · JINCHUAN金川 · 3M · Schlumberger · BNP PARIBAS · GORE · framatome · HALLIBURTON · KiwiRail · BOUYGUES CONSTRUCTION · NIPPON STEEL · iter · MARMON · JOHNS HOPKINS APPLIED PHYSICS LABORATORY · Los Alamos NATIONAL LABORATORY · naarea · EDF · DOW · cea

© Dassault Systèmes – Confidential Information – 2026

New AI-native Products



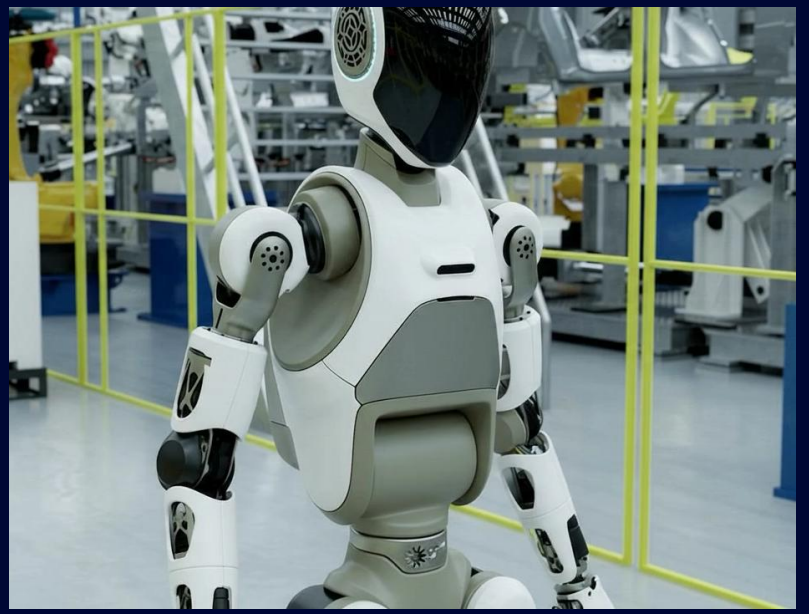






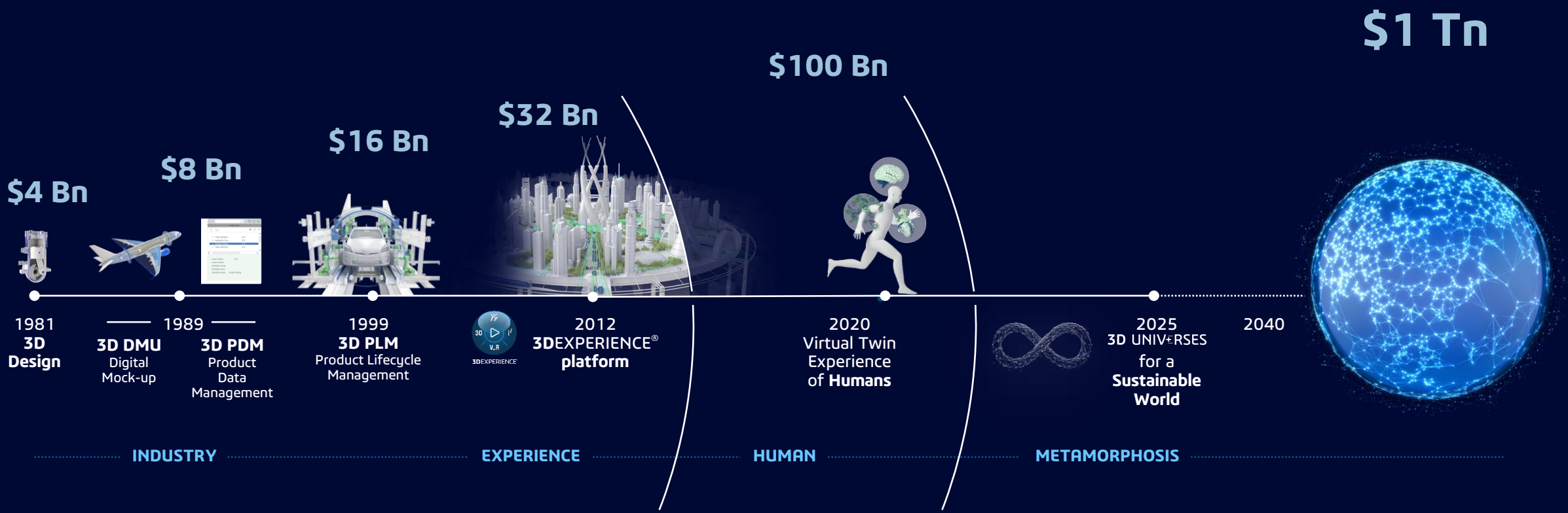






© Dassault Systèmes – Confidential Information – 2026

The Industrial Intelligence Market



© Dassault Systèmes – Confidential Information – 2026



HE Xiaopeng

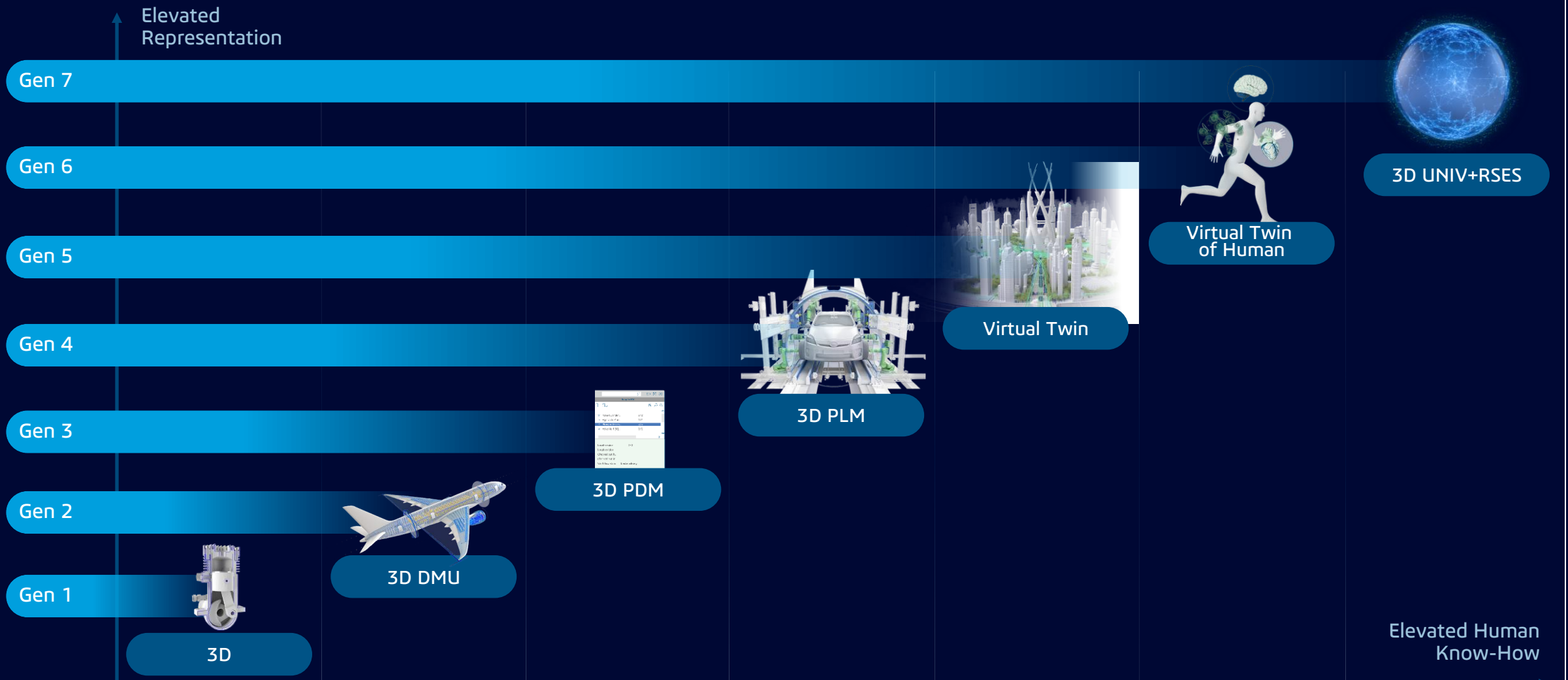
CEO & Chairman of XPENG

Inventing the Future Together



© Dassault Systèmes – Confidential Information – 2026

Building on our 45-year Advantage



© Dassault Systèmes – Confidential Information – 2026

3DX Agentic Platform: Accumulated Industrial Intelligence

Vertical integration

Virtual Twins & IP lifecycle management

Product | Production System | Monetization & Business Model

Virtual Companions

AURA | LEO | MARIE | LOUIS

Applications

3DEXPERIENCE | CATIA | SOLIDWORKS | ENOVIA | DELMIA | SIMULIA | 3DVIA | NETVIBES | GEOVIA | 3DEXCITE | BIOVIA | OUTSCALE | CENTRIC | MEDIDATA

Roles





Generative Experiences





Industry World Models

Reasoning & Generation | Knowledge & Know-how | World Representation

3DX Agentic platform

Long-running & Autonomous Agents | Standards: MCP / A2A / Skills.md

Sovereign infrastructure

OUTSCALE AI Factories | NVIDIA



NEO clouds | Hyperscalers

Horizontal openness

© Dassault Systèmes – Confidential Information – 2026

DASSAULT SYSTEMES | AIRBUS



A Sovereign Environment for Trustable & Scalable Outcomes

Guillaume FAURY

CEO of AIRBUS

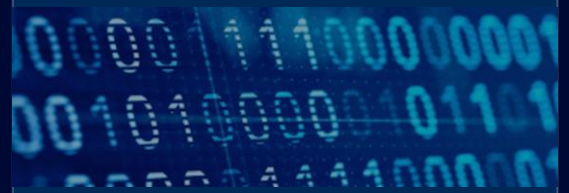


© Dassault Systèmes – Confidential Information – 2026

Industry World Models Unlock AI for Industries

FROM PERCEIVING THE WORLD TO PROVING IT

LLM & REASONING



Perceives

Learns from
Web, documents & code

Real World Grounding
None

Outputs are
Plausible, must be checked

WORLD MODELS



Imitates

Learns from
Video & sensor streams

Real World Grounding
By imitation

Outputs are
Looking right, not proven

PHYSICAL AI



Rehearses

Learns from
Simulated environments & trials

Real World Grounding
By approximation

Outputs are
Tested, not guaranteed

INDUSTRY WORLD MODELS



Proves

Learns from
Validated industrial data, physics & rules

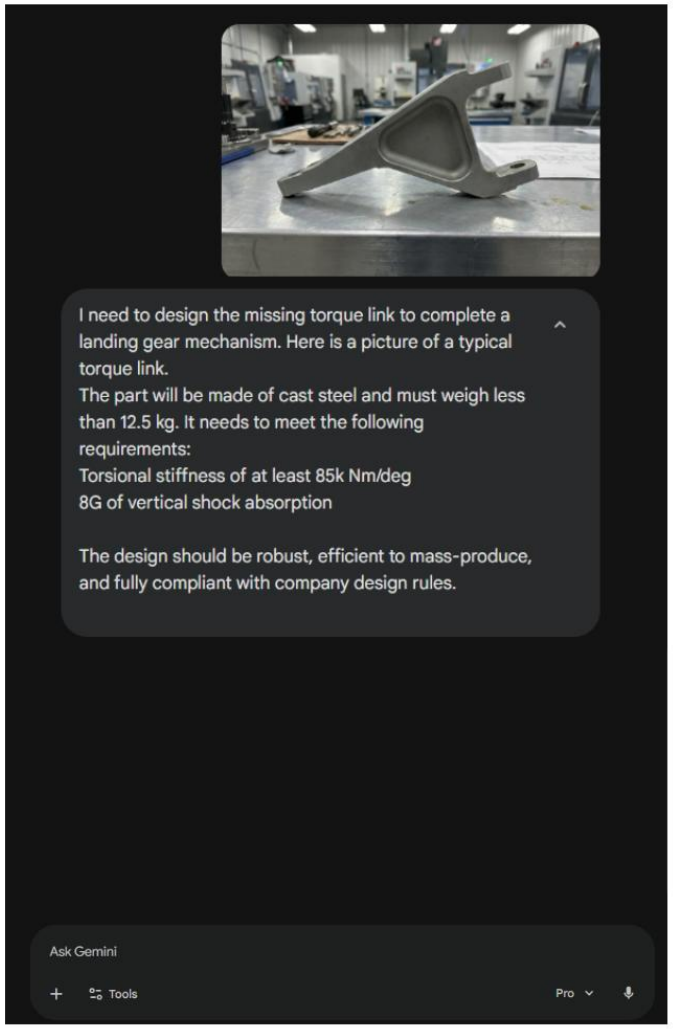
Real World Grounding
By equation

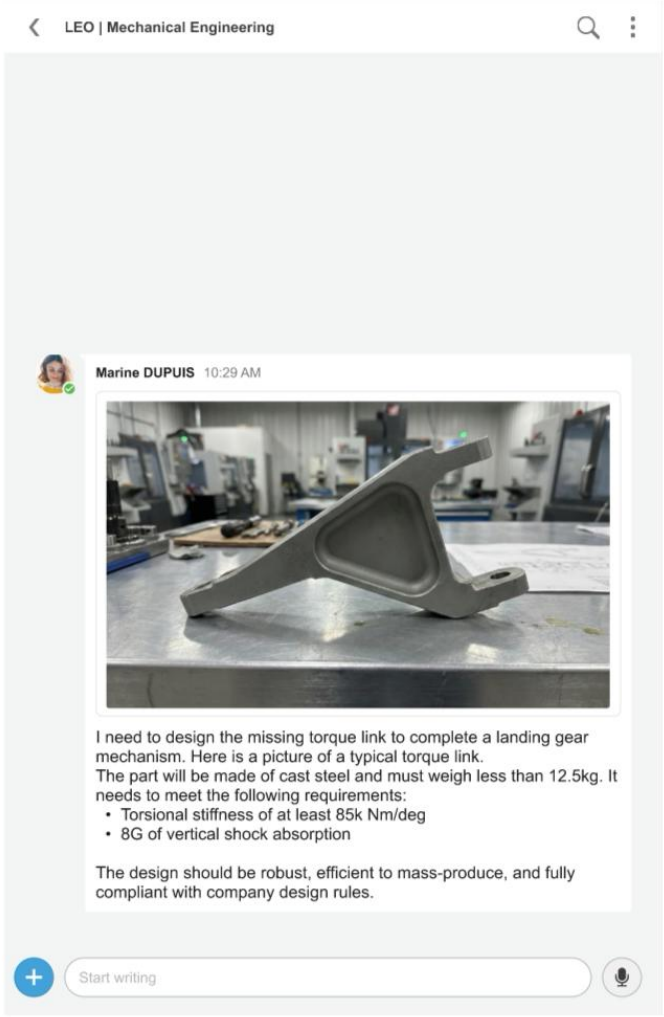
Outputs are
Trusted by design

Learns how the world looks → Knows how the world works

© Dassault Systèmes – Confidential Information – 2026

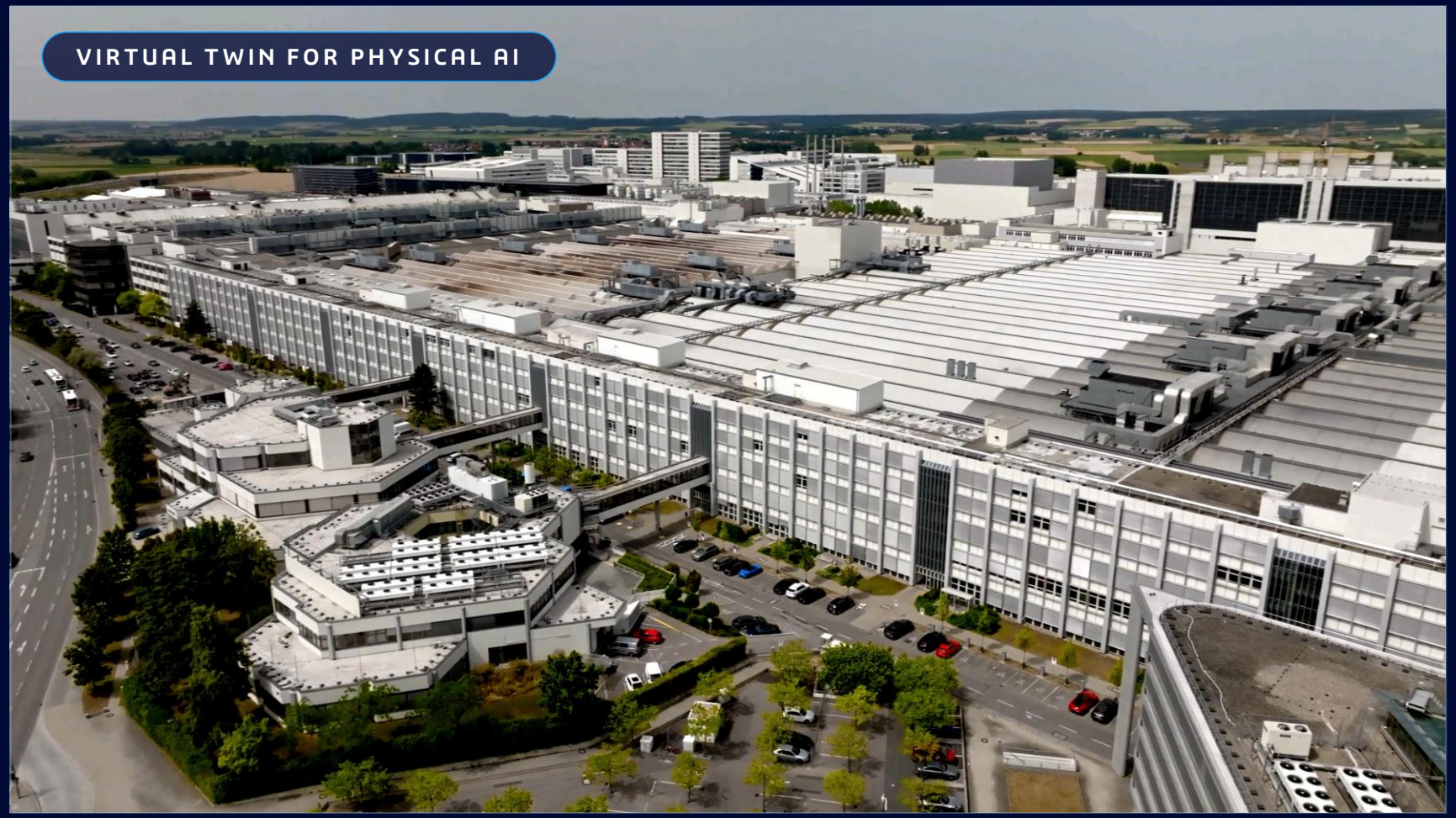
Almost Right is Wrong





© Dassault Systèmes – Confidential Information – 2026

Train Virtually before Operating in the Real World



AGILE ROBOTS

PHYSICAL AI ROBOTS

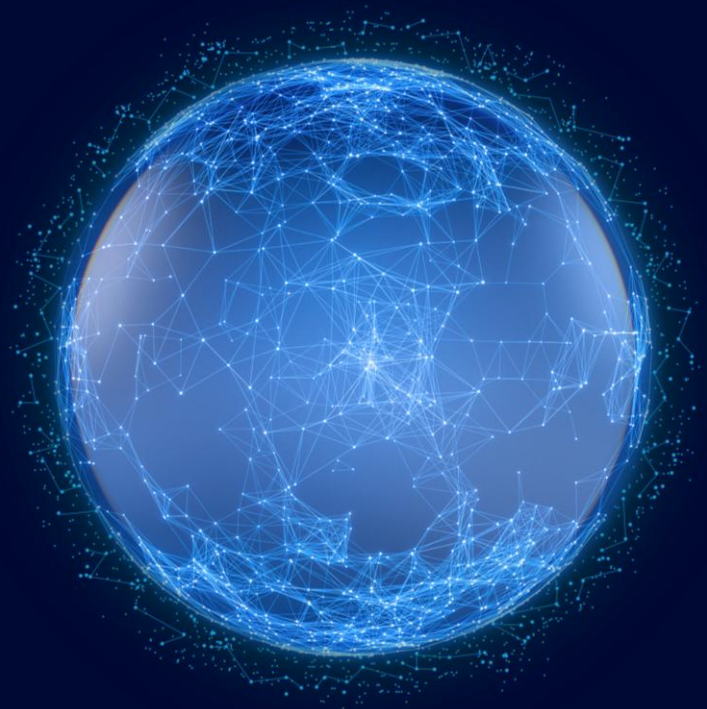
learning inside an • EMBODIED

PHYSICS-BASED VIRTUAL TWIN ENVIRONMENT

transferring skills to the

REAL-WORLD FACTORY FLOOR

© Dassault Systèmes – Confidential Information – 2026



3D UNIVERSES

Virtual Twin Factories

VIRTUAL TWINS

VIRTUAL COMPANIONS

GENERATIVE EXPERIENCES

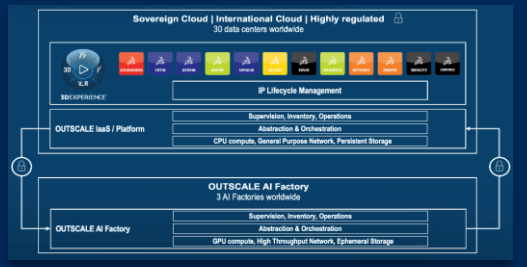
INDUSTRY WORLD MODELS

© Dassault Systèmes – Confidential Information – 2026

AI Factories Powering Virtual Twin Factories



OUTSCALE AI Factory Reference Architecture

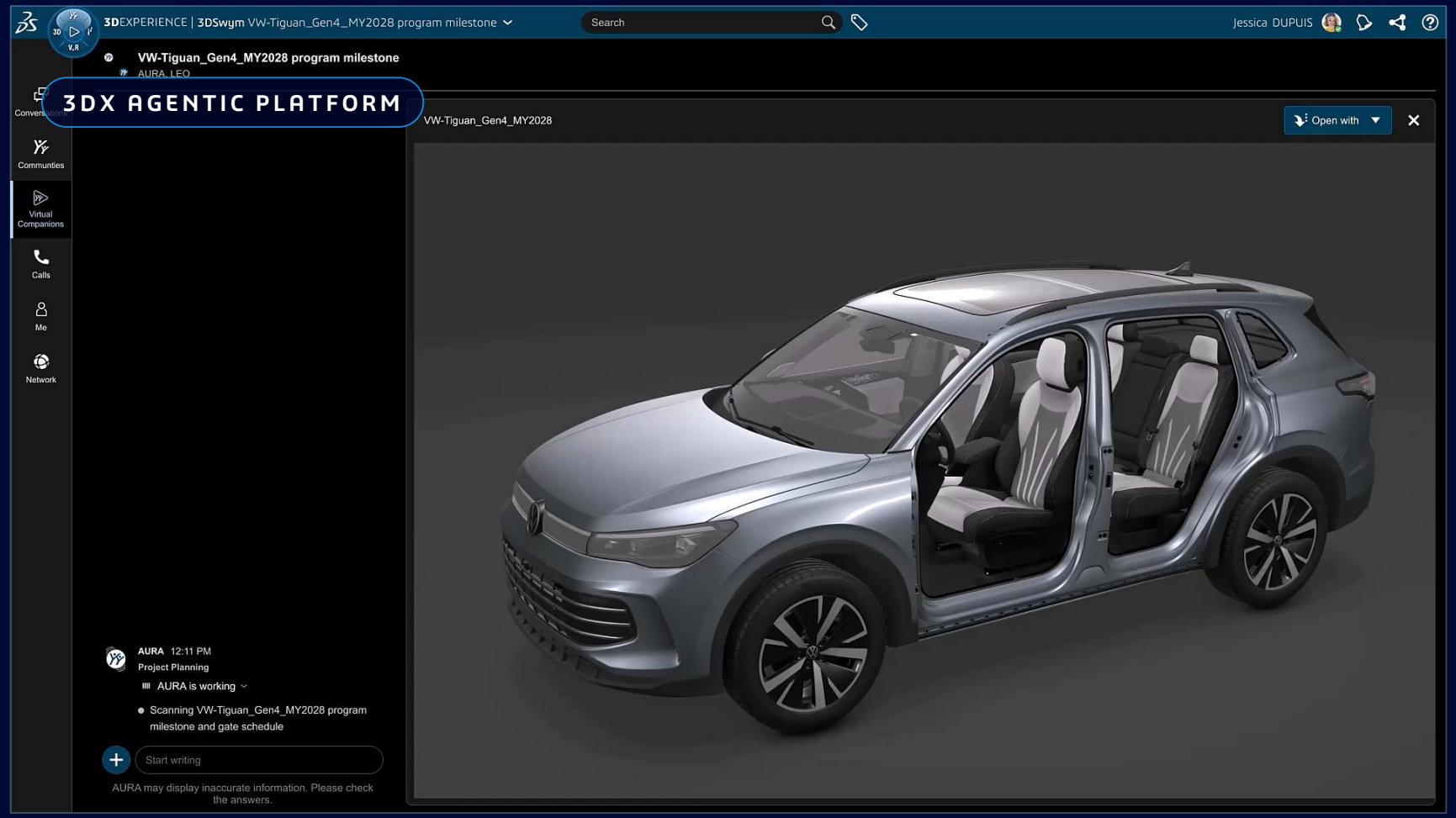


NVIDIA AI Factory Reference Architecture (NVL72 GB300)



© Dassault Systèmes – Confidential Information – 2026

Virtual Companions at Work



Volkswagen

- **AUTONOMOUS LONG-RUNNING AGENTS**

operating in a • SCALABLE

- **AGENTIC HARNESS**

communicating over

- **AGENT-TO-AGENT PROTOCOL**

© Dassault Systèmes – Confidential Information – 2026

TURNING AI INTO CONCRETE VALUE











© Dassault Systèmes – Confidential Information – 2026

Unlocking the Value of our Portfolio

MORE USERS



One person works with many

Virtual Companions

MORE USAGE



Each Virtual Companion uses

Multiple Applications

MORE OUTPUTS



Complex workflows solved by Harnessing agents in

Execution Environments

NEW MONETIZATION

with a shift to

VALUE PRICING

to evolve how we

- PACKAGING
- PRICE
- PLACE
- PROMOTE

© Dassault Systèmes – Confidential Information – 2026

3D UNIVERSES
From Adoption to Deployment

~100 STRATEGIC CUSTOMER PARTNERSHIPS



... /...

© Dassault Systèmes – Confidential Information – 2026



Adrienne BROTONS

Vice President, Worldwide Pricing and Value Model

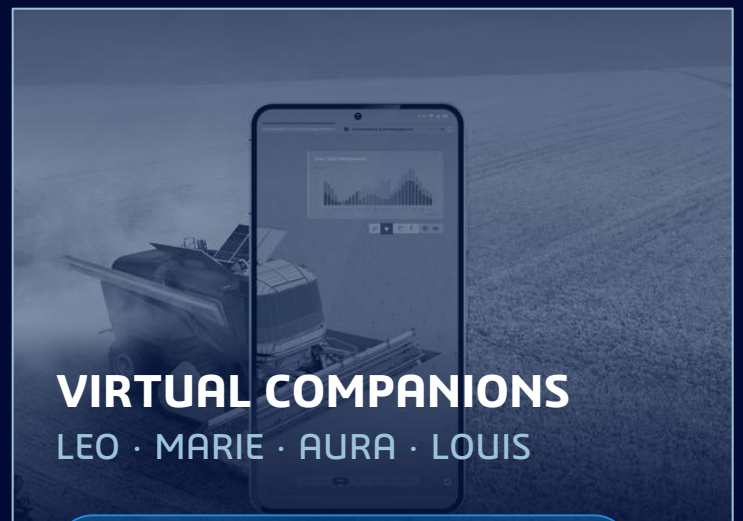


© Dassault Systèmes – Confidential Information – 2026

HOW CUSTOMERS ACCESS 3DS AI

Every path to AI generates revenue for 3DS

1 3DEXPERIENCE PLATFORM



VIRTUAL COMPANIONS

LEO · MARIE · AURA · LOUIS

Usage-based subscription

+

ROLES + 3DX AGENTIC PLATFORM

User-based subscription

2 THIRD PARTY AGENTS



Agent-to-Agent

Usage-based subscription

3 AI MODELS



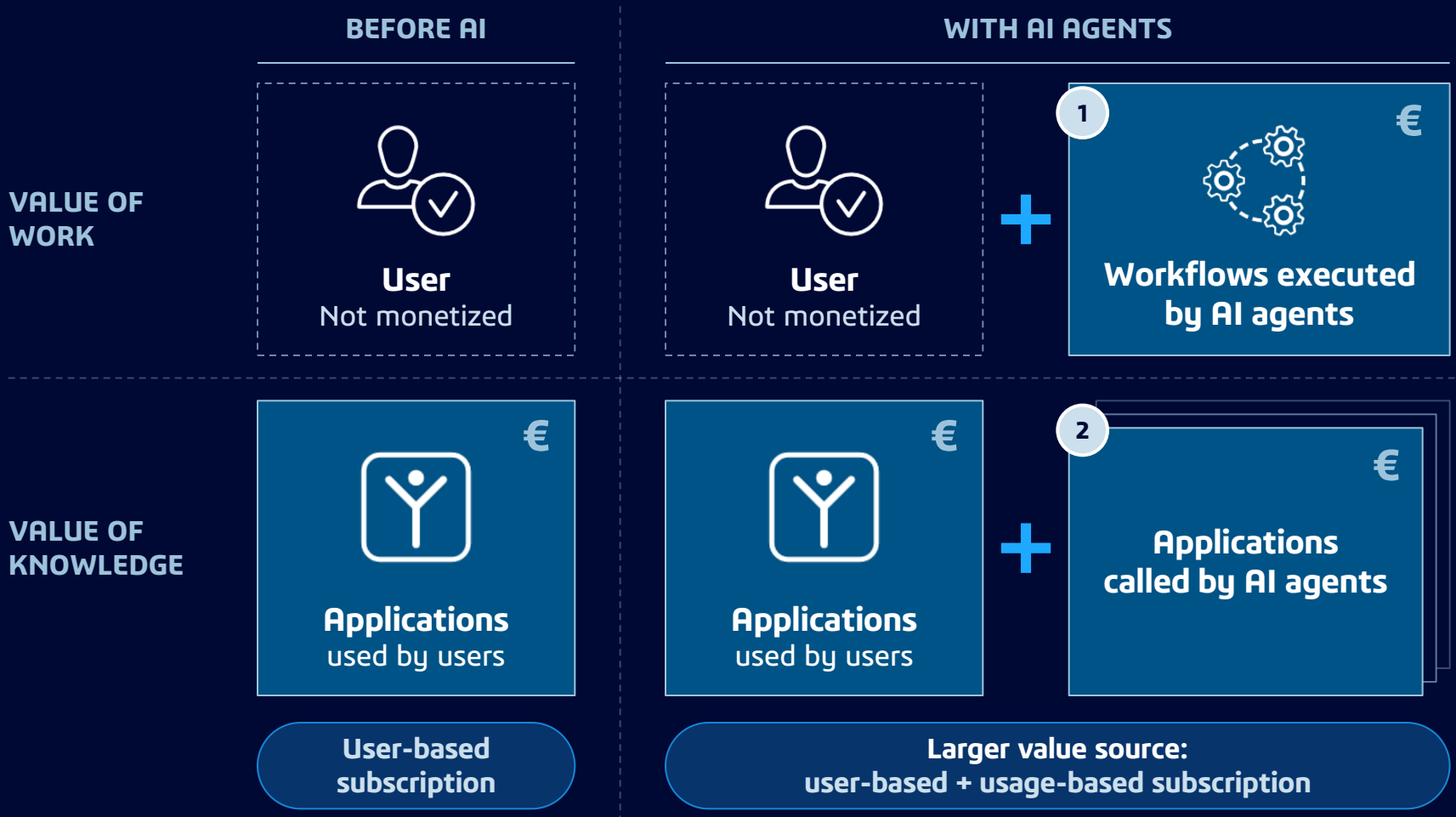
Model-to-API
Model-to-Agent

Usage-based subscription

© Dassault Systèmes – Confidential Information – 2026

HOW WE CAPTURE THE VALUE

AI multiplies application usage and monetizes the work agents do



1 We monetize part of the work

Agents take over workflow users used to do manually, unlocking a new source of value

2 AI multiplies applications usage

Every agent workflow uses our applications: more cycles, more application use

Not monetized Monetized by 3DS

© Dassault Systèmes – Confidential Information – 2026

HOW WE MONETIZE THIS VALUE

Blue Tokens enable us to monetize that value

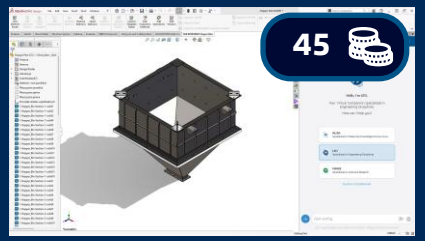
WHAT IS A BLUE TOKEN?

- **Value-based**
  Monetization unit reflecting the work and knowledge delivered by 3DS AI
- **Outcome-driven**
  Consumption based on output value, not prompt length or compute
- **Predictable**
  Prepaid annual subscription with capped usage
- **Flexible**
  One token across the AI portfolio, with top-ups anytime

PAY FOR VALUE, NOT PROMPTING

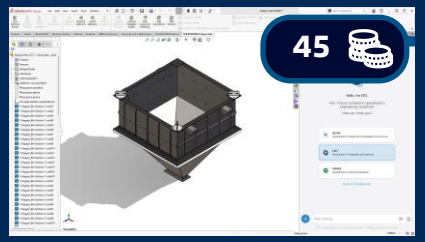
"Create a 3.2 m steel support frame for this hopper, with bracing, a side platform, guardrails and a caged ladder. Keep the 750 mm conveyor clear."

Simple part



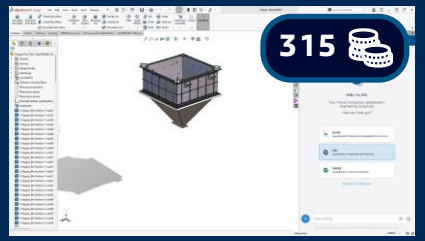
"Design a steel support structure for this aggregate hopper above a 750 mm-wide conveyor. Use a 3.2 m support height, a 16,500 kg loaded hopper mass and ASTM A500 profiles. Support the hopper at the selected mounting faces without changing its geometry. Add columns and diagonal bracing ..."

Longer prompt, same simple part: same price



"Create a 3.2 m steel support frame for this hopper, with bracing, an L-shaped platform, guardrails and a caged ladder. Keep the 750 mm conveyor clear."

Short prompt, more complex part: higher price



© Dassault Systèmes – Confidential Information – 2026

ONE UNIFIED AI PLATFORM CONNECTING SCIENCE, MEDICINE AND PATIENTS



From Molecule to Patient...and Back to Science

MARIE



LOUIS



AURA LEO



NavaX™



3DX Agentic Platform

Integrating real-world outcomes

© Dassault Systèmes – Confidential Information – 2026



Ashwini ZENOOZ

Executive Vice President and
CEO of the Life Sciences & Healthcare sector



© Dassault Systèmes – Confidential Information – 2026

A Pivotal Time for Life Sciences

AI is the catalyst, but connected evidence is the bottleneck

THE NEED

One of the highest R&D spends

YET



Only

~10%

of clinical candidates reach patients

THE BELIEF

Decision-makers believe AI will transform R&D

c.80% of executives expect AI to transform R&D within 5 years

THE WAY FORWARD

Connected evidence from molecule to patient

c.80% of organizations not yet ready on data access and integration

AI has made molecules easier to design.
It has not yet made biology easier to predict.

Sources: Morgan Stanley Research (Jun 2026); Capgemini Research Institute (Jan 2026, 500 executives); Goldman Sachs Research (Feb 2026); 2025 EU Industrial R&D Investment Scoreboard on global R&D spend

© Dassault Systèmes – Confidential Information – 2026

One Patient-centric Agentic Platform for Every Stage of a Therapy

A closed loop connecting molecules, patients and real-world outcomes

- Manufacturing
- Clinical
- Development
- Research



- Patient and clinic
- Safety
- Regulatory

15M	60M+	6B+
trial patients	real-world patients	patient reach

© Dassault Systèmes – Confidential Information – 2026

3DX Agentic Platform: the AI Foundation

INDUSTRY VALIDATED DATA

42k+ clinical trials

12m+ safety events per year

15k+ customers across pharma, medtech and CROs

SCIENCE-BASED MODELS

Multi-biologics

Organic Chemistry · Cell biology
Protein Science · Pharmacology
Toxicology · Formulation · Immunology
Materials Science · Clinical Science

Foundation Models

Chemical Language Model • ADMET/Tox
Helmsman • OpenFold3 • RFD4-Proteina

Multi-scale

Molecule — Cell — Organ — Patient — Cohort — Population

TANGIBLE OUTCOMES

80% of 2025 FDA novel approvals used our solutions

50% of worldwide safety events addressed

50%+ of medical devices designed with our solutions

The 3DX Agentic Platform is the Intelligence Platform to improve patient outcomes across therapeutic areas and modalities

Therapeutic areas: Oncology and immunology • Cardiometabolic and respiratory • Neuroscience, infectious and rare
Modalities: Small molecules • Biologics • Advanced therapies

© Dassault Systèmes – Confidential Information – 2026

One Operating Model to Accelerate Value Creation



OPERATING MODEL	PRIORITIES
Unified go-to-market Sales · Marketing · Services	**Sell as one sector.** Plan for strategic accounts, strengthen renewals and expansion, expand enterprise platform model and build on mid-market and CROs momentum.
Unified offer 3DX Agentic Platform · Applications · AI companions	**Expand on the 3DX Agentic platform**, connecting domains into one AI-native intelligence layer that improves patient outcomes.
Domain expertise Discovery · Clinical · Manufacturing · Quality · Regulatory · Safety · Medical practice	**Build** a unified platform whose understanding of therapies and modalities compounds, anchored in our commitment to science and patient outcomes.
Integrated support functions	**Scale the organization** to deliver as one sector.

Life Sciences & Healthcare on path to sustainable growth

© Dassault Systèmes – Confidential Information – 2026



Aman WASAN

CEO of ArisGlobal



© Dassault Systèmes – Confidential Information – 2026

DASSAULT SYSTEMES | Bristol Myers Squibb



Accelerating R&D for Better Patient Outcomes

Matteo di Tommaso

Senior Vice President
R&D, Real World Data
& Digital Health



© Dassault Systèmes – Confidential Information – 2026

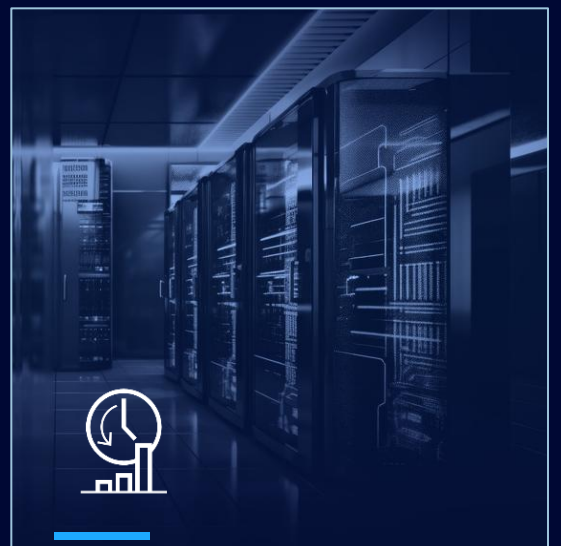
A New Growth Cycle



Industrial Intelligence Market expansion



Higher value per customer powered by AI



Stronger recurring revenue



Disciplined execution

© Dassault Systèmes – Confidential Information – 2026

A NEW GROWTH CYCLE





Rouven BERGMANN

CFO

© Dassault Systèmes – Confidential Information – 2026

Building Momentum in 2026, a Step Change in the Company Profile

Non-IFRS; 2026E at guidance mid-point; all growth ex-fx vs 2025

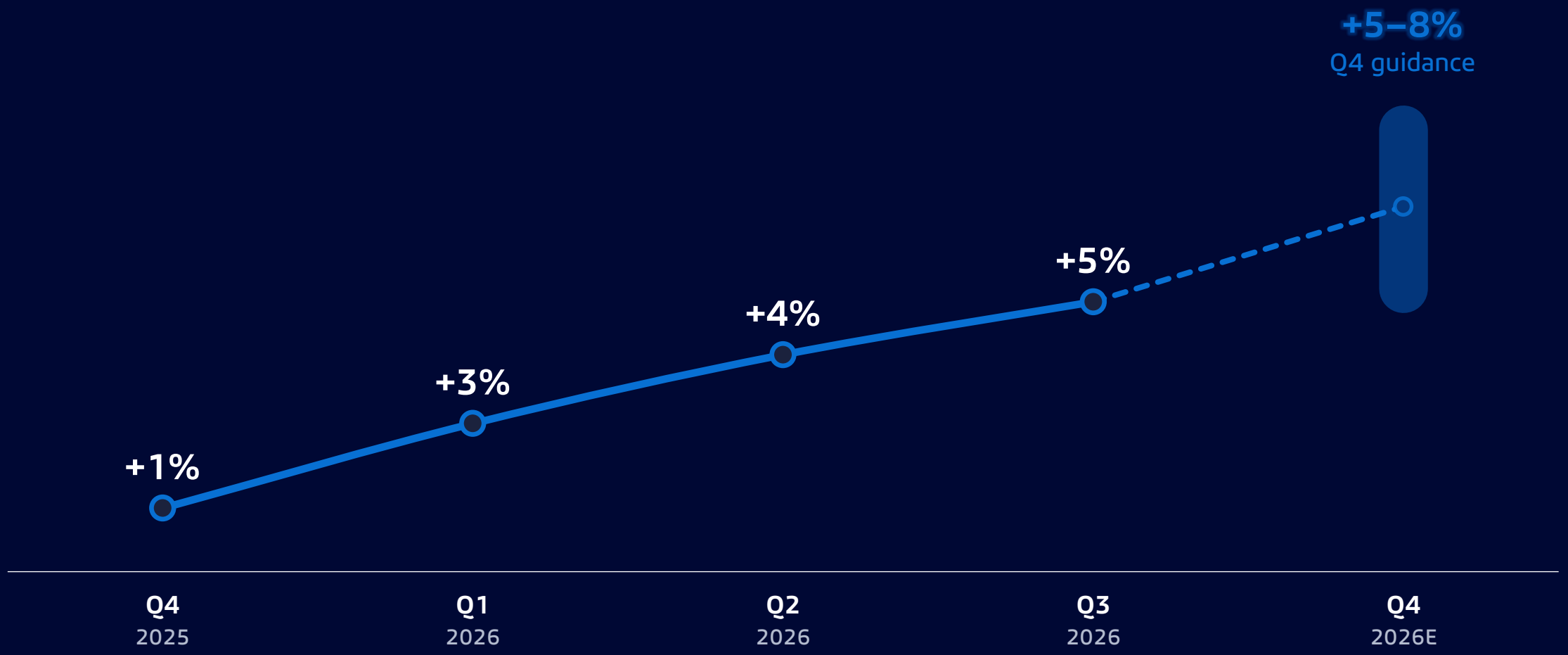
REVENUE	ARR	OPERATING MARGIN	OPERATING CASH FLOW
€6.4bn	€4.7bn	32.6%	~€1.8bn
+4-5%	c.+7-8%	+80bps	+8-10%
Continued acceleration quarter over quarter	Consistent recurring growth	Continued margin expansion	Cash conversion >85%

ARR: Annual Run Rate; All figures include ArisGlobal.

© Dassault Systèmes – Confidential Information – 2026

Consistent Execution, Accelerating Quarter over Quarter

Non-IFRS total revenue ex-fx growth

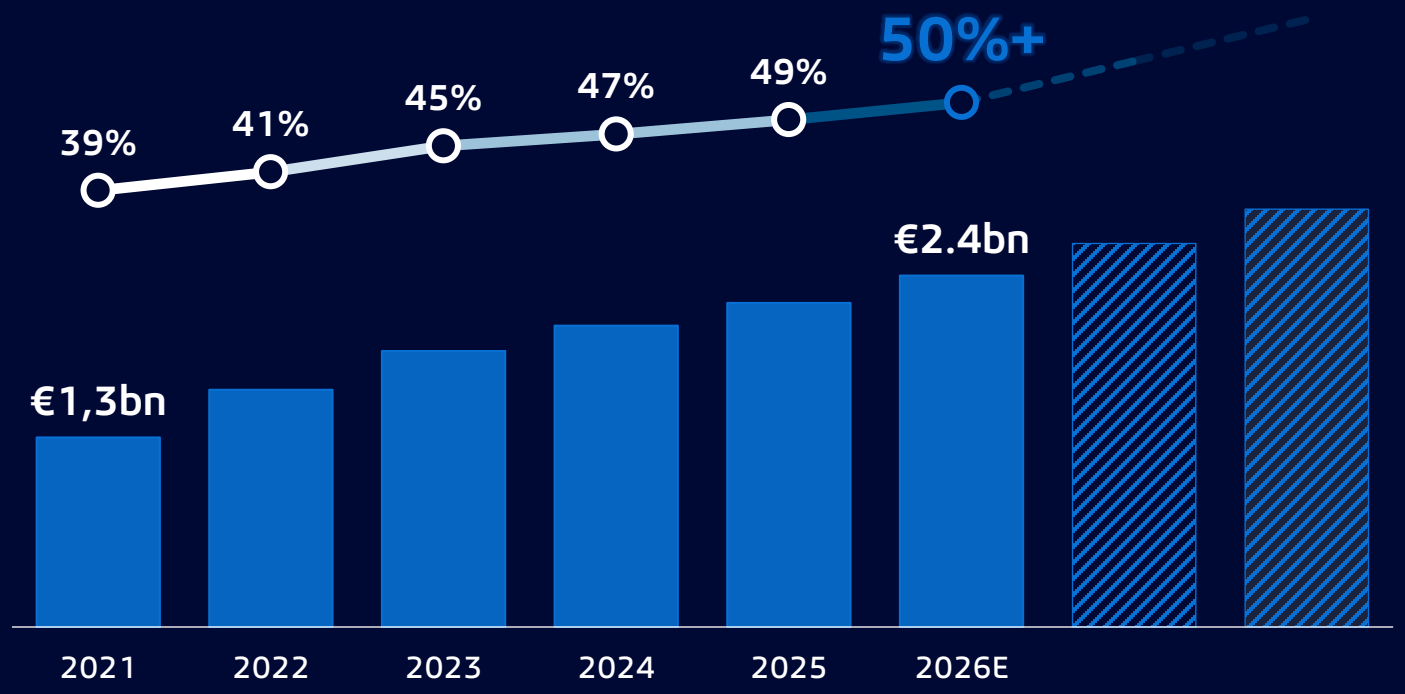


All figures include ArisGlobal.

© Dassault Systèmes – Confidential Information – 2026

Subscription Revenue is Driving Sustainable Growth
2026 Marks the Turning Point in our Business Model Transition

SUBSCRIPTION IS NOW HALF OF RECURRING REVENUE...



...GROWING DOUBLE DIGITS.

+13%

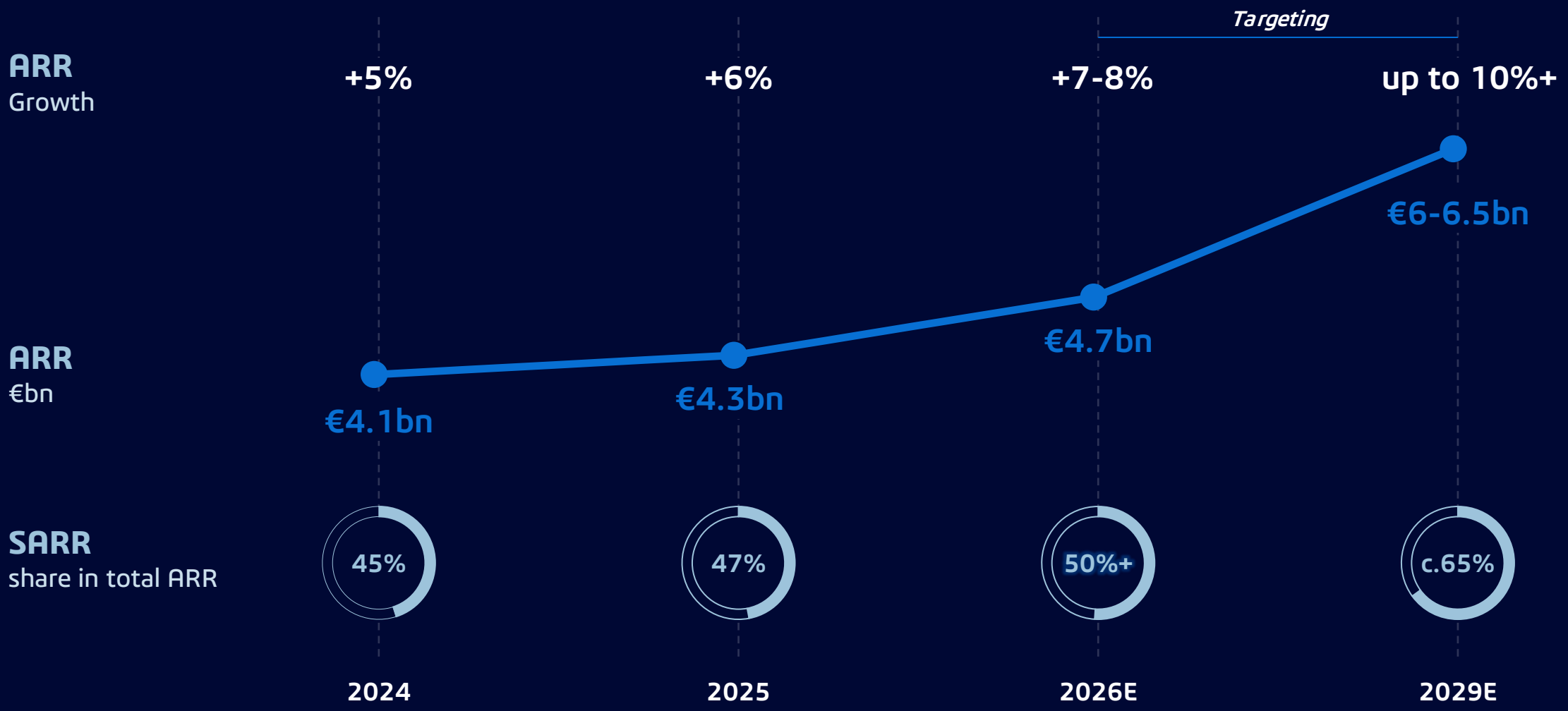
Subscription revenue
CAGR 2021–2026E

ex MEDIDATA: **+20%**

Non-IFRS subscription revenue share of recurring revenue (%); Non-IFRS subscription revenue in €bn.

© Dassault Systèmes – Confidential Information – 2026

ARR: Tracking our Business Model Transition

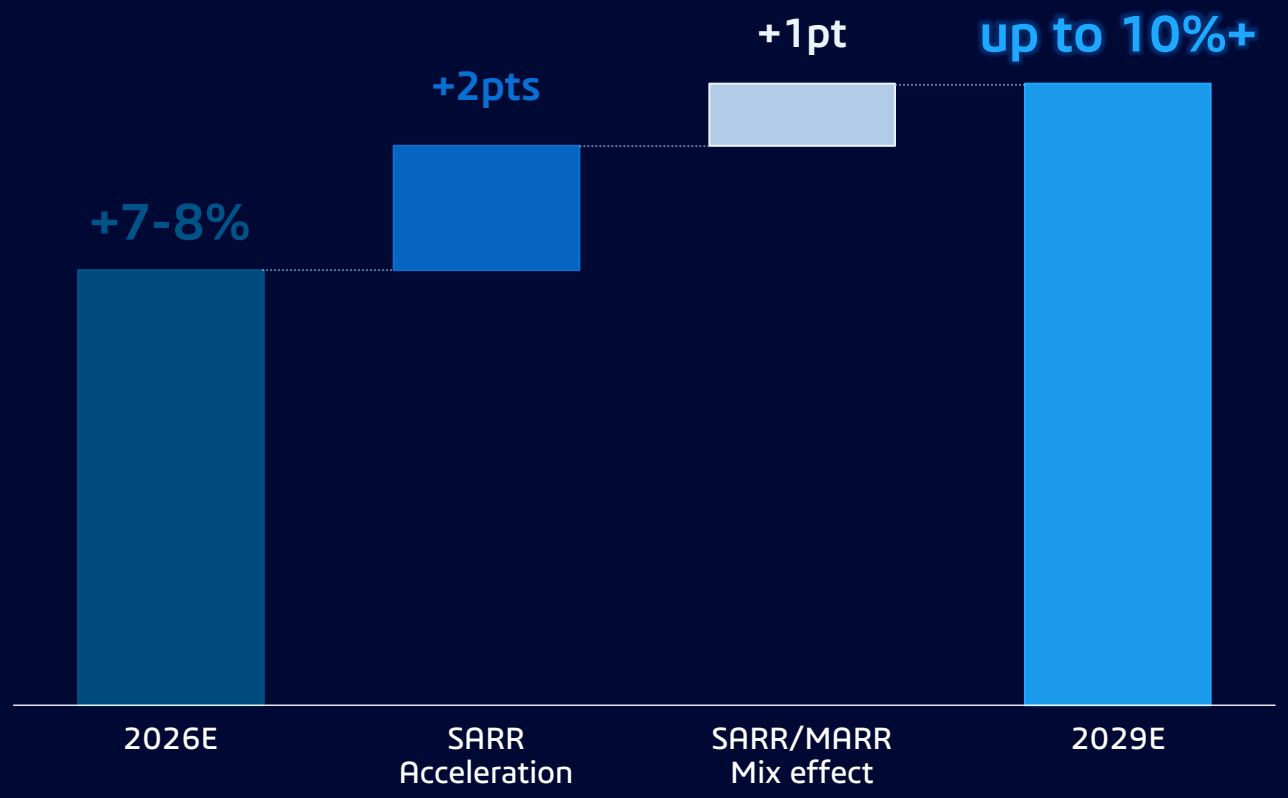


ARR: Annual Run Rate; SARR: Subscription ARR; Growth ex-FX. ARR including ArisGlobal from 2026.

© Dassault Systèmes – Confidential Information – 2026

ARR: our Business Model as a Growth Accelerator

ARR GROWTH ACCELERATION



ARR KEY DRIVERS

2/3

SARR acceleration from low teens to high-teens driven by

- 3DEXPERIENCE agentic platform
- AI and virtual companions
- Life Sciences and Consumer

1/3

SARR/MARR Mix effect

Higher SARR share in total ARR

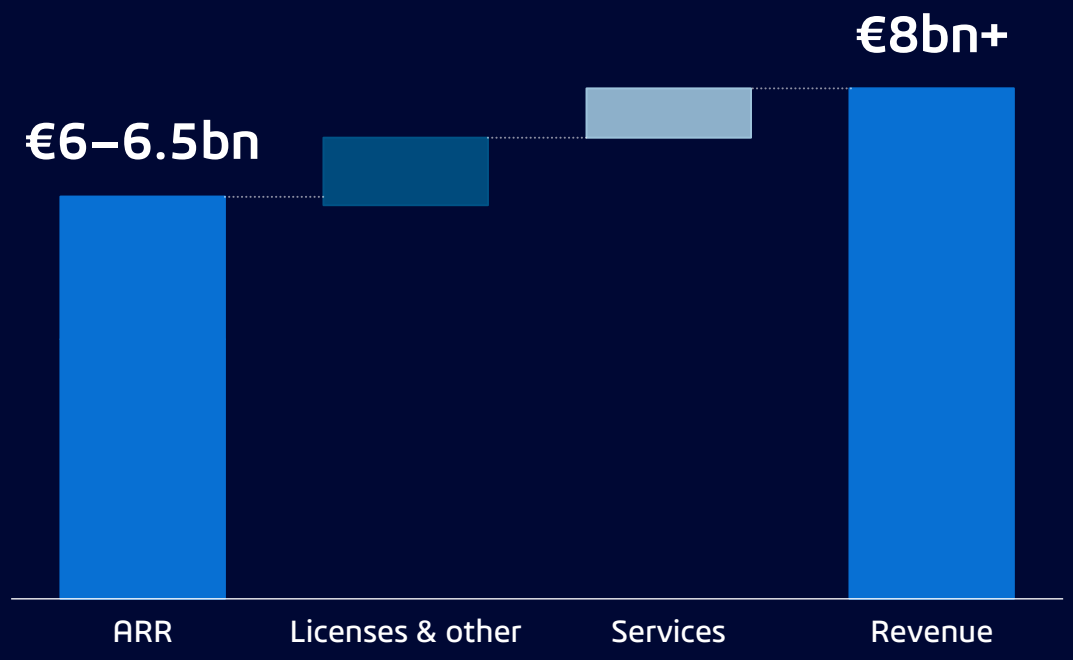
ARR: Annual Run Rate; SARR: Subscription ARR; MARR: Maintenance ARR; Growth ex-FX. All figures include ArisGlobal.

© Dassault Systèmes – Confidential Information – 2026

ARR: Building Revenue Resilience and Predictability

THE DELTA BETWEEN ARR AND REVENUE...

2029E



...NARROWS AS WE ADVANCE OUR BUSINESS MODEL TRANSITION.

Total revenue / ARR



ARR and revenue including ArisGlobal from 2026.

© Dassault Systèmes – Confidential Information – 2026

One Growth Formula, every Business Contributing

2026E

Group revenue

€6.4bn

From
Mid-single-digit growth

Business model transition



Industrials

+€1.0bn

+



Life Sciences

+€400–500m

+



Consumer

+€300m

AI monetization

Virtual Twins market expansion

2029E

Group revenue

€8bn+

To
Double-digit growth

Growth ex-FX. 2026E at guidance mid-point. Industrials includes Industrial Innovation and SOLIDWORKS; Life Sciences includes MEDIDATA, BIOVIA and ArisGlobal; Consumer includes CENTRIC and 3DVIA.

© Dassault Systèmes – Confidential Information – 2026

AI as a Catalyst: Virtual Companions Lift Human Capacity Limits

AI is driving ARR growth

1 · SEATS → UNITS OF WORK

Named users

Dedicated to job and skill
Limited by headcount available

Job 1

Virtual Companions

Scale with work performed
Operates multiple jobs

LEO LEO LEO

Job 1 | Job 2 | ... | Job n

2 · ONE APPLICATION → MANY

Human user

1 application per job

CATIA

Virtual Companion

3–4 applications per job

AURA LEO MARIE

ENOVIA CATIA SIMULIA BIOVIA

AI MULTIPLIES SOFTWARE USAGE

1 · Units of work performed
instead of seats

×

2 · Applications used per job
1 → 3–4

=

ARR growth
Subscription · Cloud · 3DEXPERIENCE

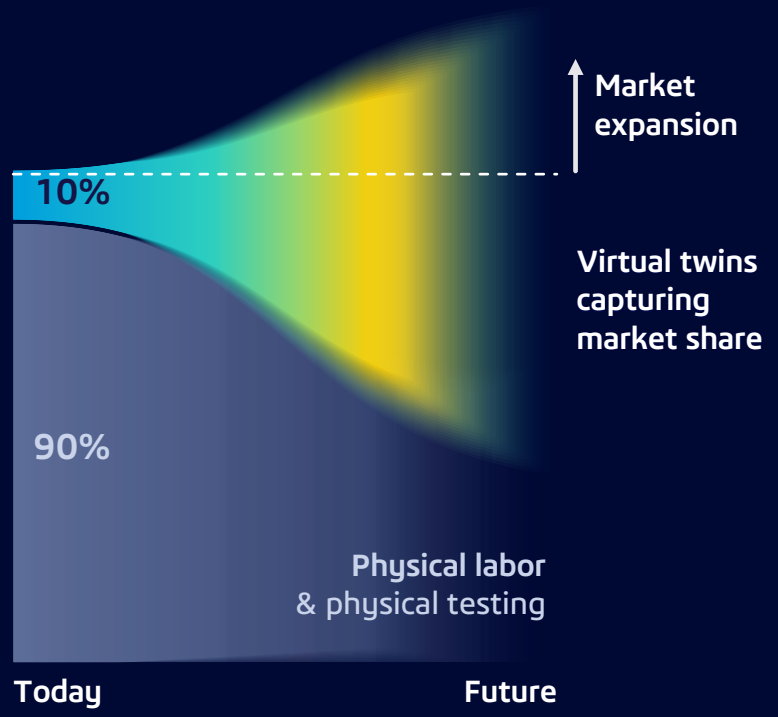
© Dassault Systèmes – Confidential Information – 2026

Industrials: AI and Business Model Acceleration

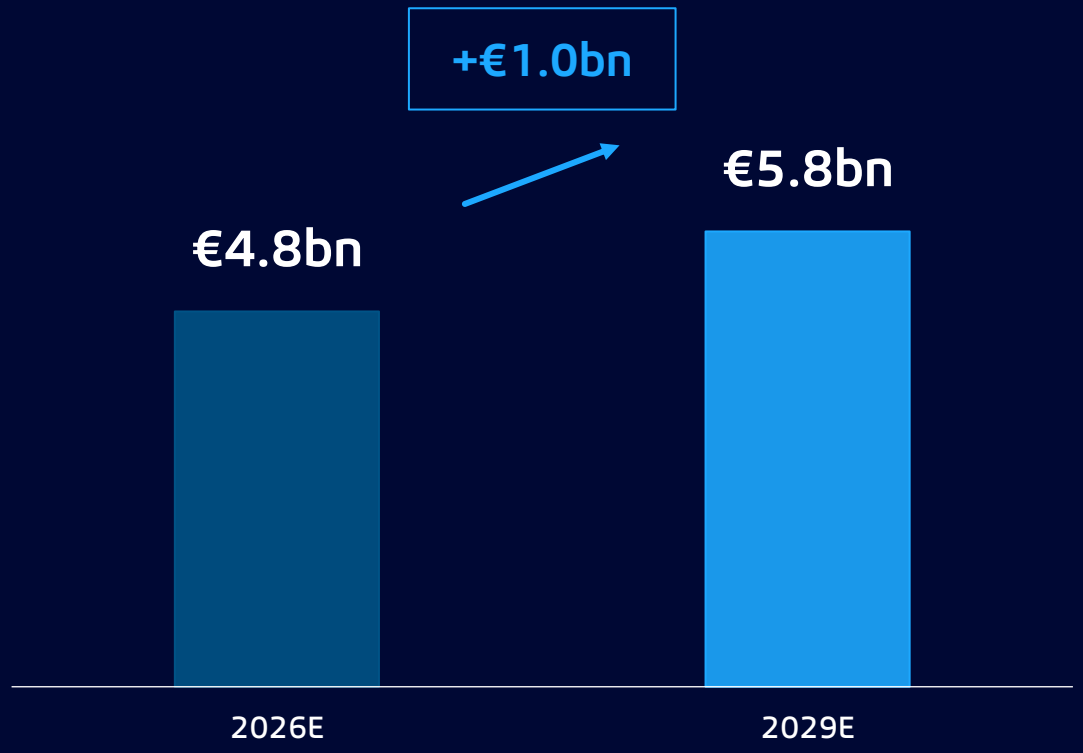
AI MONETIZATION AND VIRTUAL TWIN MARKET EXPANSION...

Global R&D spend 2026E

€1.6tn+



...ACCELERATING REVENUE GROWTH TO MID-TO-HIGH SINGLE DIGITS.

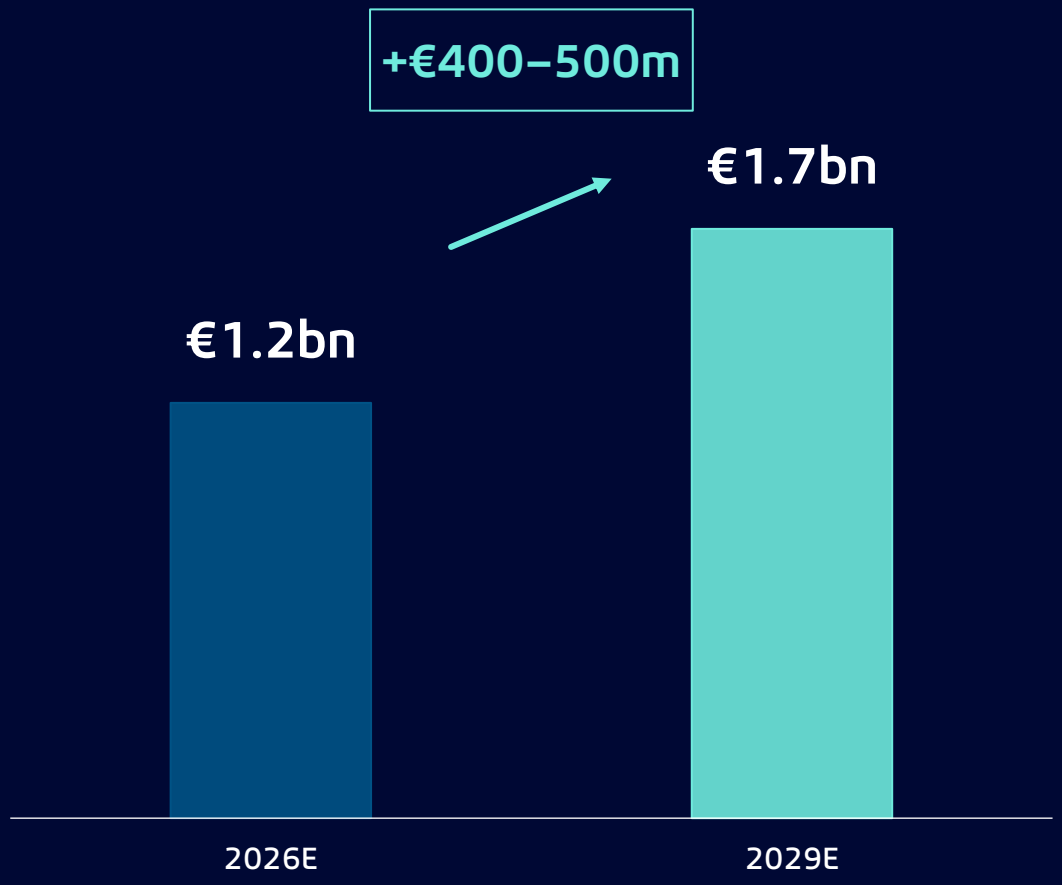


Source: European Commission, 2025 EU Industrial R&D Investment Scoreboard. 2026 is extrapolated at the same growth rate as 2025.
Industrials revenue ex-FX, includes Industrial Innovation revenue and SOLIDWORKS revenue.

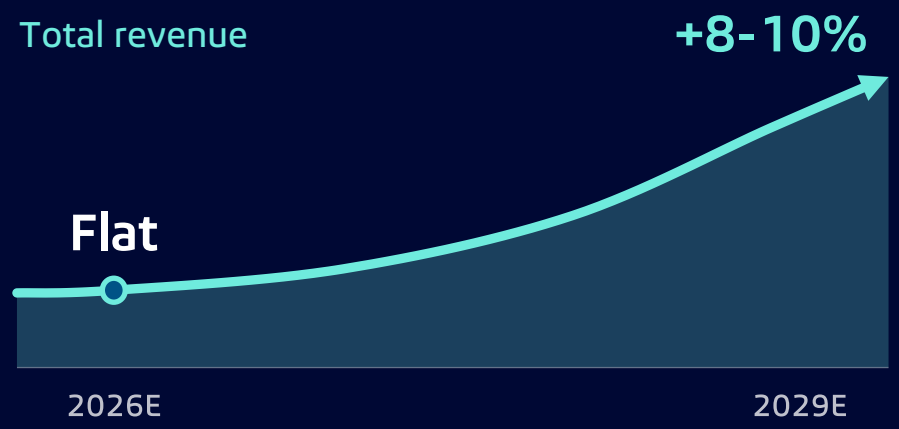
© Dassault Systèmes – Confidential Information – 2026

Life Sciences' Turnaround

RETURN TO SUSTAINABLE GROWTH...



...POWERED BY OUR PLATFORM APPROACH.



New Operating Model

Medidata return to growth

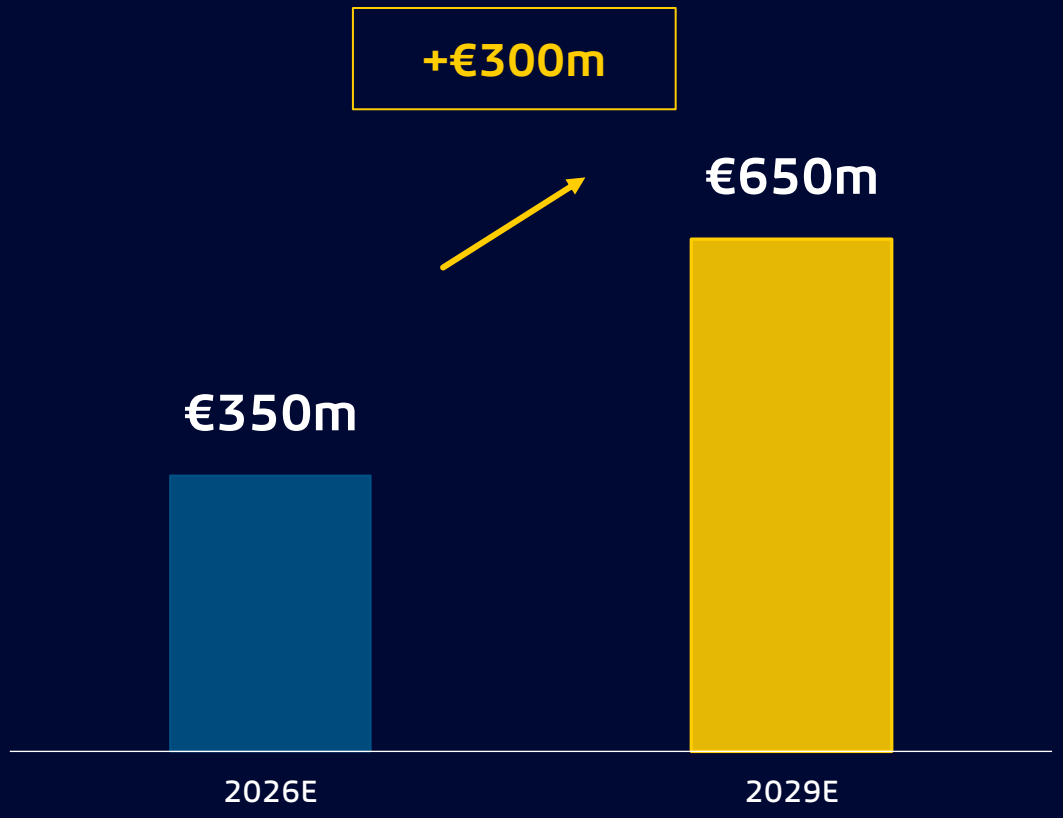
Expanding reach of unified AI Platform, including ArisGlobal

Life Sciences total revenue ex-FX, includes MEDIDATA, BIOVIA and ArisGlobal.

© Dassault Systèmes – Confidential Information – 2026

Consumer: Scaling with Momentum

HIGH GROWTH, SUSTAINED...



...BY EXPANDING OUR REACH IN A LARGE MARKET.



Consumer total revenue ex-FX, includes CENTRIC and 3DVIA.

© Dassault Systèmes – Confidential Information – 2026

One Growth Formula, every Business Contributing

2026E

Group revenue

€6.4bn

From
Mid-single-digit growth

Business model transition



Industrials

+€1.0bn

+



Life Sciences

+€400–500m

+



Consumer

+€300m

AI monetization

Virtual Twins market expansion

2029E

Group revenue

€8bn+

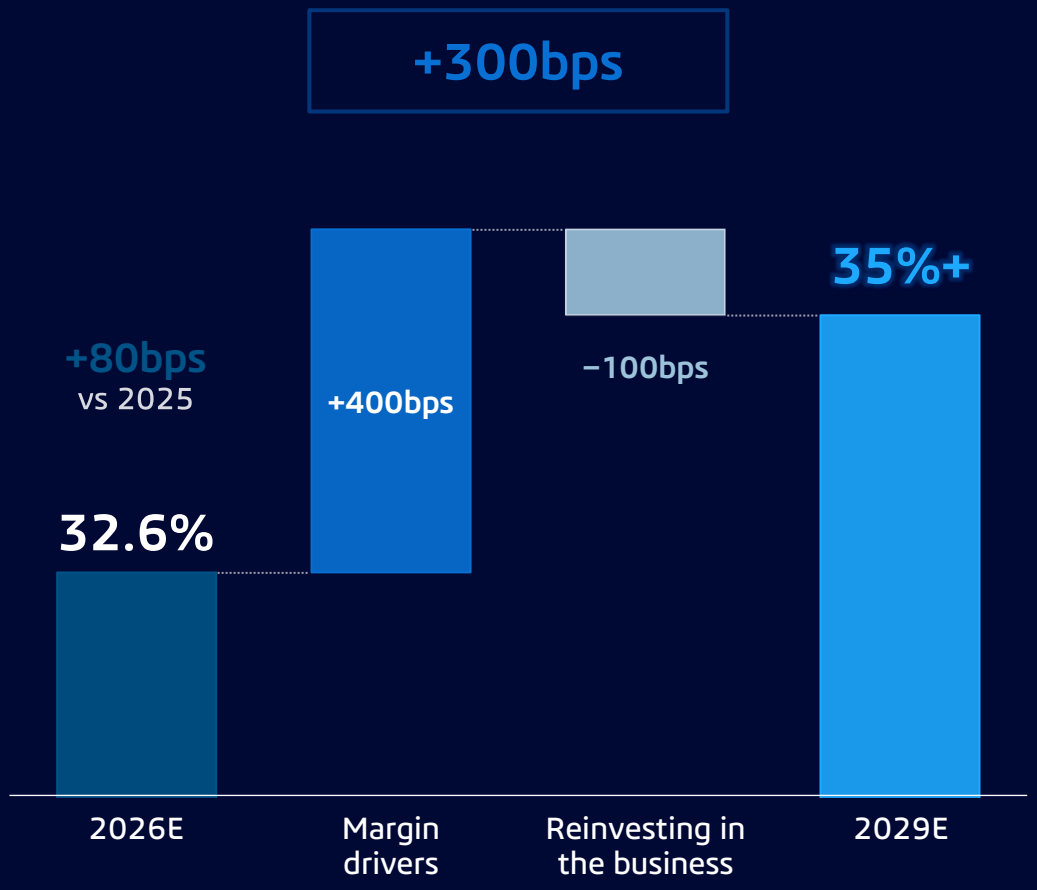
To
Double-digit growth

Growth ex-FX. 2026E at guidance mid-point. Industrials includes Industrial Innovation and SOLIDWORKS; Life Sciences includes MEDIDATA, BIOVIA and ArisGlobal; Consumer includes CENTRIC and 3DVIA.

© Dassault Systèmes – Confidential Information – 2026

Expanding Margin while Investing for Future Growth

OPERATING MARGIN EVOLUTION



EXPANDING MARGIN...

R&D Resource shift to AI portfolio and leveraging AI-based operations

Sales Sales factory leveraging online channels to lower cost of sales and AI-assisted sales planning & operations

G&A AI and automation across business and administration systems

...WHILE INVESTING FOR GROWTH

c.€250m[1]

Reinvested in the business

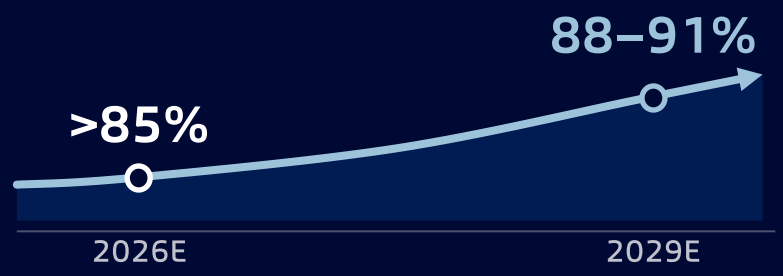
Non-IFRS, ex-FX; [1]2026-2029E. All figures include ArisGlobal.

© Dassault Systèmes – Confidential Information – 2026

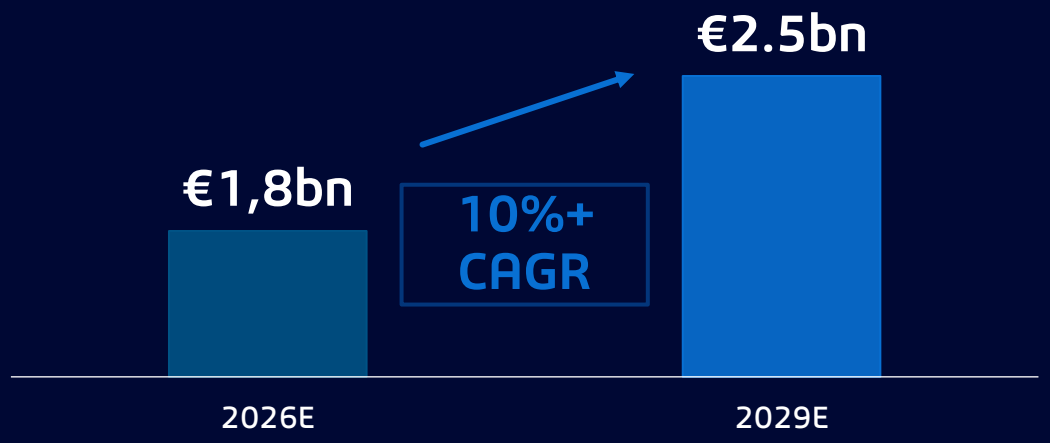
Growing Cash Flow Generation to €2.5bn by 2029

STRONGER CASH GENERATION

Cash conversion



Operating Cash Flow



KEY DRIVERS

Subscription-led recurring cash

Growing **subscription ARR** secures more predictable and resilient cash flow

Operating leverage

Margin expansion to **35%+**

Disciplined Capital Intensity

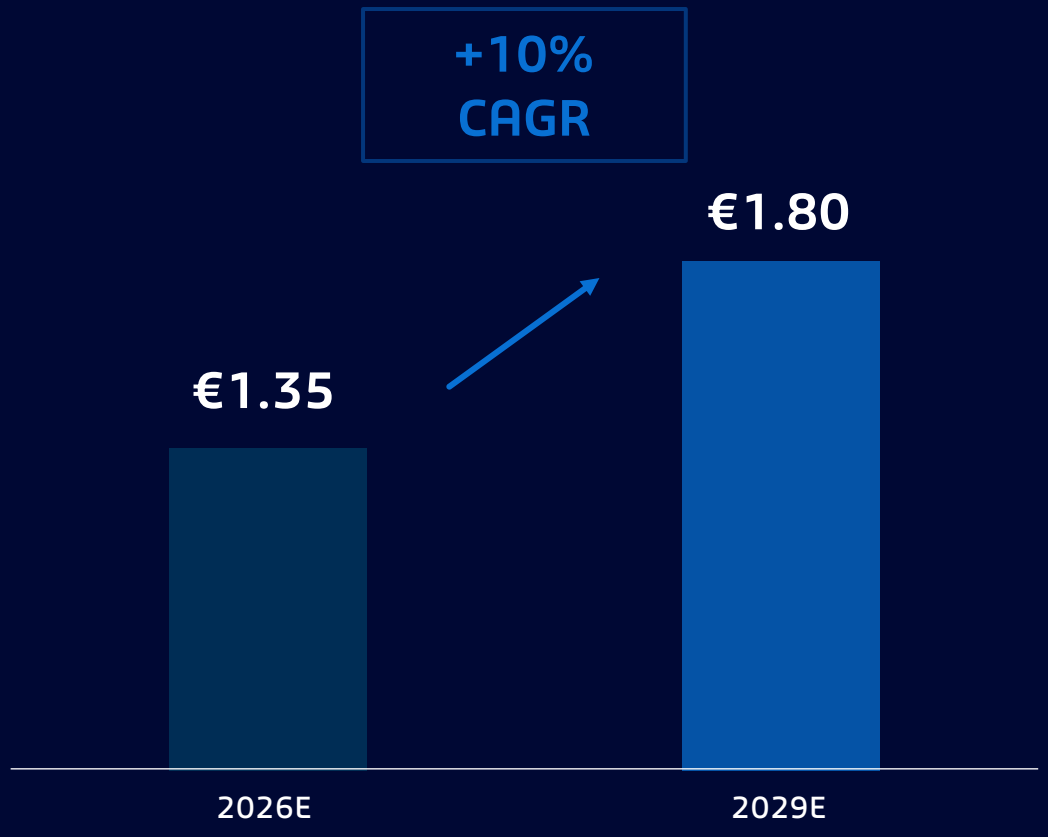
Productivity of AI investments; Freeing cash from working capital **c.1.4x** operating cash flow from 2026E to 2029E

Ex-FX growth, including ArisGlobal. Cash conversion: operating cash flow / non-IFRS operating income.

© Dassault Systèmes – Confidential Information – 2026

EPS Growing Double-digit to €1.80 by 2029

NON-IFRS DILUTED EPS



KEY DRIVERS

Top-line growth

c.+8-9% revenue CAGR

Operating margin expansion

c.300bps net, including reinvestment in the business

Disciplined capital allocation

No dilution, normalized tax rate

Non-IFRS, ex-FX, including ArisGlobal. Diluted EPS.

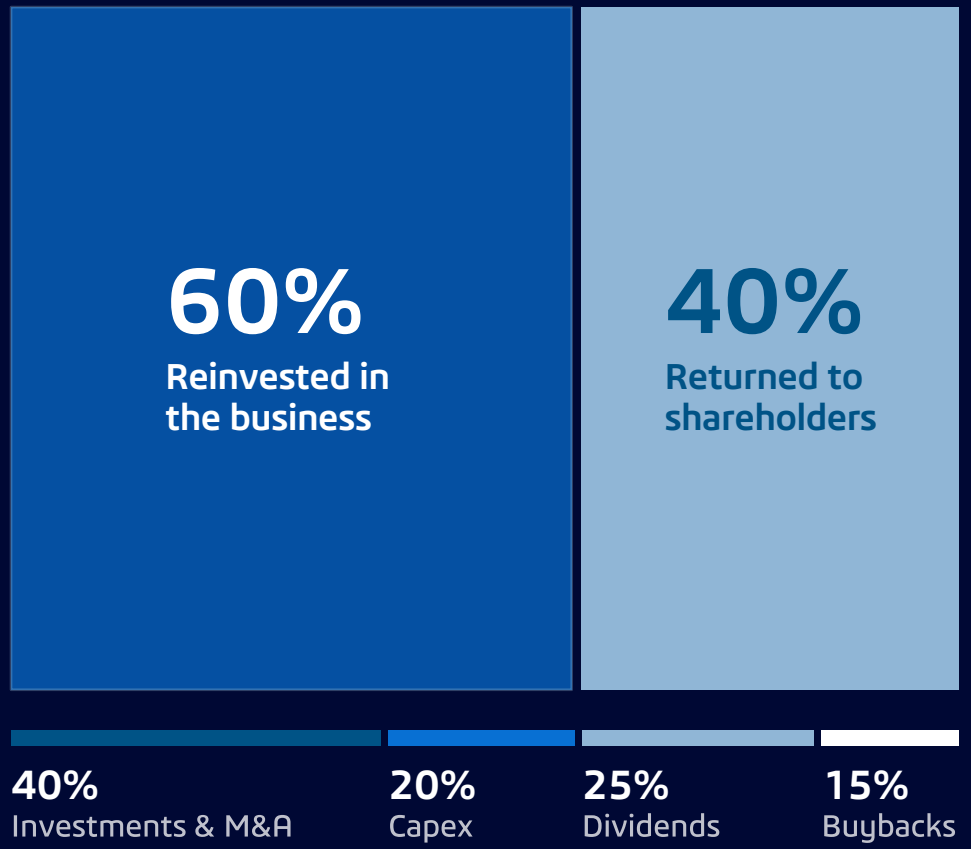
© Dassault Systèmes – Confidential Information – 2026

Our Capital Allocation Framework

PRIORITIES

1	**Invest for growth**	**R&D first** Organic innovation, AI technologies & disciplined M&A
2	**Maintain a strong balance sheet**	**Investment-grade rating**
3	**Return capital to shareholders**	**Dividends & no dilution**

USE OF CASH[1]



[1]2023-2026E average

© Dassault Systèmes – Confidential Information – 2026

Our Financial Objectives for 2029

		2029E
ARR	Business model transition	**€6-6.5bn**
Total revenue	Every business contributes	**€8bn+**
Operating margin	Profitable growth while investing	**35%+**
Operating cash flow	Cash generation 1.4x	**€2.5bn**
EPS	Double digit growth	**€1.80**

Non-IFRS, ex-FX. All figures include ArisGlobal, diluted EPS.

© Dassault Systèmes – Confidential Information – 2026

Q&A



A New Industrial Era
A New Growth Cycle



CLOSING REMARKS

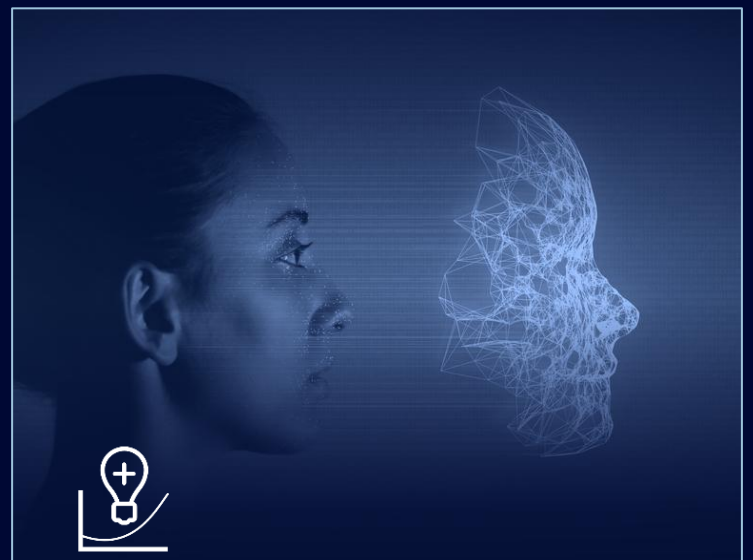
06



A New Industrial Era | A New Growth Cycle



Building the industrial infrastructure for AI



Unlocking new value across our entire business



New financial cycle, built on stronger foundations

© Dassault Systèmes – Confidential Information – 2026

A New Industrial Era
A New Growth Cycle



Forward-looking Information

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Group's non-IFRS financial performance objectives are forward-looking statements. Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors.
The Group's actual results or performance may be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section 1.9 of the 2025 Universal Registration Document ('Document d'enregistrement universel') filed with the AMF (French Financial Markets Authority) on March 31, 2026, available on the Group's website www.3ds.com.
In particular, please refer to the risk factor "Uncertain Global Environment" in section 1.9.1.1 of the 2025 Universal Registration Document set out below for ease of reference:

"In light of the uncertainties regarding economic, business, social, health and geopolitical conditions at the global level, Dassault Systèmes' revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis, mainly due to the following factors:
• the deployment of Dassault Systèmes' solutions may represent a large portion of a customer's investments in software technology. Decisions to make such an investment are impacted by the economic environment in which the customers operate. Uncertain global geopolitical, economic and health conditions and the lack of visibility or the lack of financial resources may cause some customers, e.g. within the automotive, aerospace, energy or natural resources industries, to reduce, postpone or cancel their investments, or to reduce or not renew ongoing paid maintenance for their installed base, which impact larger customers' revenue with their respective sub contractors;
• the geopolitical, economic and monetary situation in certain geographic regions where Dassault Systèmes operates could become more volatile and negatively affect Dassault Systèmes' business, and in particular its revenue, for example due to stricter export compliance rules, or the implementation of new customs barriers or controls on the exchange of goods and services;
• continued inflationary pressure or volatility on raw materials, computer hardware and energy prices could also slow down Dassault Systèmes' diversification efforts in new industries or negatively affect its financial health; and
• the sales cycles of Dassault Systèmes' products, which are relatively long due to the strategic nature of such investments for customers, could further lengthen.

Tensions, particularly geopolitical, economic, financial or customs tensions, and the occurrence of crises could adversely impact the financial situation or financing and supply capabilities of Dassault Systèmes' existing and potential customers, commercial and technology partners, some of whom may be forced to temporarily close sites or to cease operations. Certain crises – health and geopolitical crises in particular – could also have consequences both for the health and safety of Dassault Systèmes' employees and for the Company. A deteriorating economic environment, such as deflationary pressure in Asia, could generate increased price pressure and affect the collection of receivables, which would negatively affect Dassault Systèmes' revenue, financial performance and market position. Dassault Systèmes makes every effort to take into consideration this uncertain outlook. Dassault Systèmes' business results, however, may not develop as anticipated. Furthermore, due to factors affecting sales of Dassault Systèmes' products and services, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results."

Non-IFRS Financial Information

Readers are cautioned that the supplemental non-IFRS financial information presented in this press release is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered in isolation from or as a substitute for IFRS measurements. The supplemental non-IFRS financial information should be read only in conjunction with the Company's consolidated financial statements prepared in accordance with IFRS. Furthermore, the Group's supplemental non-IFRS financial information may not be comparable to similarly titled "non-IFRS" measures used by other companies. Specific limitations for individual non-IFRS measures are set forth in the Company's 2025 Universal Registration Document filed with the AMF on March 31, 2026.
For more details, please refer to the third quarter 2026' Glossary of definitions.