DASSAULT SYSTÈMES

2Q26 Earnings Presentation
July 23rd 2026

Pascal Daloz
CEO & Chairman

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CFO

FORWARD-LOOKING INFORMATION

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Group's non-IFRS financial performance objectives are forward-looking statements. Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors.

The Group's actual results or performance may be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section 1.9 of the 2025 Universal Registration Document ('Document d'enregistrement universel') filed with the AMF (French Financial Markets Authority) on March 31, 2026, available on the Group's website www.3ds.com.

In particular, please refer to the risk factor "Uncertain Global Environment" in section 1.9.1.1 of the 2025 Universal Registration Document set out below for ease of reference:

"In light of the uncertainties regarding economic, business, social, health and geopolitical conditions at the global level, Dassault Systèmes' revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis, mainly due to the following factors:

- the deployment of Dassault Systèmes' solutions may represent a large portion of a customer's investments in software technology. Decisions to make such an investment are impacted by the economic environment in which the customers operate. Uncertain global geopolitical, economic and health conditions and the lack of visibility or the lack of financial resources may cause some customers, e.g. within the automotive, aerospace, energy or natural resources industries, to reduce, postpone or cancel their investments, or to reduce or not renew ongoing paid maintenance for their installed base, which impact larger customers' revenue with their respective sub contractors;
- the geopolitical, economic and monetary situation in certain geographic regions where Dassault Systèmes operates could become more volatile and negatively affect Dassault Systèmes' business, and in particular its revenue, for example due to stricter export compliance rules, or the implementation of new customs barriers or controls on the exchange of goods and services;
- continued inflationary pressure or volatility on raw materials, computer hardware and energy prices could also slow down Dassault Systèmes' diversification efforts in new industries or negatively affect its financial health; and
- the sales cycles of Dassault Systèmes' products, which are relatively long due to the strategic nature of such investments for customers, could further lengthen.

Tensions, particularly geopolitical, economic, financial or customs tensions, and the occurrence of crises could adversely impact the financial situation or financing and supply capabilities of Dassault Systèmes' existing and potential customers, commercial and technology partners, some of whom may be forced to temporarily close sites or to cease operations. Certain crises – health and geopolitical crises in particular – could also have consequences both for the health and safety of Dassault Systèmes' employees and for the Company. A deteriorating economic environment, such as deflationary pressure in Asia, could generate increased price pressure and affect the collection of receivables, which would negatively affect Dassault Systèmes' revenue, financial performance and market position. Dassault Systèmes makes every effort to take into consideration this uncertain outlook. Dassault Systèmes' business results, however, may not develop as anticipated. Furthermore, due to factors affecting sales of Dassault Systèmes' products and services, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results."

In preparing such forward-looking statements, the Group has in particular assumed an average US dollar to euro exchange rate of US$1.18 per €1.00 as well as an average Japanese yen to euro exchange rate of JPY170.0 to €1.00, before hedging for the third quarter 2026. The Group has assumed an average US dollar to euro exchange rate of US$1.17 per €1.00 as well as an average Japanese yen to euro exchange rate of JPY177.1 to €1.00, before hedging for the full year 2026. However, currency values fluctuate, and the Group's results may be significantly affected by changes in exchange rates.

NON-IFRS INFORMATION

Readers are cautioned that the supplemental non-IFRS financial information presented in this presentation is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered in isolation from or as a substitute for IFRS measurements. The supplemental non-IFRS financial information should be read only in conjunction with the Company's consolidated financial statements prepared in accordance with IFRS. Furthermore, the Group's supplemental non-IFRS financial information may not be comparable to similarly titled "non-IFRS" measures used by other companies. Specific limitations for individual non-IFRS measures are set forth in the Company's 2025 Universal Registration Document filed with the AMF on March 31, 2026.

In the tables accompanying this presentation the Group sets forth its supplemental non-IFRS figures for revenue, operating income, operating margin, net income and diluted earnings per share, which exclude the effect of adjusting the carrying value of acquired companies' deferred revenue, share-based compensation expense and related social charges, the amortization of acquired intangible assets and of tangibles reevaluation, certain other operating income and expense, net, including impairment of goodwill and acquired intangibles, acquisition, integration, IT transformation projects and restructuring expenses, the effect of adjusting lease incentives of acquired companies, certain one-time items included in financial revenue and other, net, and the income tax effect of the non-IFRS adjustments and certain one-time tax effects. The tables also set forth the most comparable IFRS financial measure and reconciliations of this information with non-IFRS information.

GLOSSARY OF DEFINITIONS

Information in Constant Currencies

Dassault Systèmes has followed a long-standing policy of measuring its revenue performance and setting its revenue objectives exclusive of currency in order to measure in a transparent manner the underlying level of improvement in its total revenue and software revenue by activity, industry, geography and product lines. The Group believes it is helpful to evaluate its growth exclusive of currency impacts, particularly to help understand revenue trends in its business. Therefore, the Group provides percentage increases or decreases in its revenue and expenses (in both IFRS and non-IFRS) to eliminate the effect of changes in currency values, particularly the U.S. dollar and the Japanese yen, relative to the euro. When trend information is expressed "in constant currencies", the results of the "prior" period have first been recalculated using the average exchange rates of the comparable period in the current year, and then compared with the results of the comparable period in the current year.

While constant currency calculations are not considered to be an IFRS measure, the Group believes these measures are critical to understanding its global revenue results and to compare with many of its competitors who report their financial results in U.S. dollars. Therefore, Dassault Systèmes includes this calculation to compare IFRS and non-IFRS revenue figures for comparable periods. All information at constant currencies is expressed as a rounded percentage and therefore may not precisely reflect the absolute figures.

Information on Growth excluding acquisitions ("organic growth")

In addition to financial indicators relating to the Group's entire scope, Dassault Systèmes also provides growth information excluding acquisitions' effects, and named organic growth. To do so, the Group's data is restated to exclude acquisitions, from the date of the transaction, over a period of 12 months.

Information on Industrial Sectors

Dassault Systèmes provides end-to-end software solutions and services: its 3D UNIV+RSES — made of multiple virtual twin experiences that are powered by artificial intelligence and developed on the 3DEXPERIENCE platform — combine modeling, simulation, data science, and collaborative innovation to support companies in the three sectors it serves, namely Manufacturing Industries, Life Sciences & Healthcare, and Infrastructure & Cities.

These three sectors comprise twelve industries:

- Manufacturing Industries: Transportation & Mobility; Aerospace & Defense; Marine & Offshore; Industrial Equipment; High-Tech; Home & Lifestyle; Consumer Packaged Goods - Retail. In Manufacturing Industries, Dassault Systèmes helps customers virtualize their operations, improve data sharing and collaboration across their organization, reduce costs and time-to-market, and become more sustainable;
- Life Sciences & Healthcare: Life Sciences & Healthcare. In this sector, the Group aims to address the entire cycle of the patient journey to lead the way toward precision medicine. To reach the broader healthcare ecosystem from research to commercial, the Group's solutions connect all elements from molecule development to prevention to care, and combine new therapeutics, medical practices, and Medtech;
- Infrastructure & Cities: Infrastructure, Energy & Materials; Architecture, Engineering & Construction; Business Services; Cities & Public Services. In this sector, the Group supports the virtualization of Infrastructure & Cities in making its industries more efficient and sustainable, and creating desirable living environments.

Information on Product Lines

The Group's financial reporting on product lines includes the following information:

Industrial Innovation software revenue, which includes mainly CATIA, ENOVIA, SIMULIA, DELMIA and GEOVIA brands; Life Sciences software revenue, which includes MEDIDATA and BIOVIA brands; Mainstream Innovation software revenue which includes its CENTRIC and 3DVIA brands, as well as the SOLIDWORKS brand and its expanded offerings in design, simulation, PLM, and manufacturing.

OUTSCALE has been a Dassault Systèmes brand since 2022, extending the portfolio of software applications. As the first sovereign and sustainable operator on the cloud, OUTSCALE enables governments and corporations from all sectors to achieve digital autonomy through a Cloud experience and with a world-class cyber governance.

GLOSSARY OF DEFINITIONS

GEOs

Eleven GEOs are responsible for driving the development of the Company's business and implementing its customer-centric engagement model. Teams leverage strong networks of local customers, users, partners, and influencers.

These GEOs are structured into three groups:

the "Americas" group, made of two GEOs; the "Europe" group, comprising Europe, Middle East and Africa (EMEA) and made of four GEOs; the "Asia" group, comprising Asia and Oceania and made of five GEOs.

3DEXPERIENCE Software Contribution

To measure the relative share of **3D**EXPERIENCE software in its revenue, Dassault Systèmes calculates the percentage contribution by comparing total **3D**EXPERIENCE software revenue to software revenue for all product lines except SOLIDWORKS, MEDIDATA, CENTRIC and other acquisitions (defined as "**3D**EXPERIENCE eligible software revenue").

Software revenue

Software license revenue represents fees earned from granting customers licenses to use the software of Dassault Systèmes. It includes license revenue of perpetual and periodic license sales of software products. Subscription contracts generally have a term of between one and five years, and include on premise software license and support. Subscription revenue also includes Cloud revenue. Cloud revenue is generated from contracts that provide access to cloud-based solutions (SaaS), infrastructure as a service (IaaS), cloud solution development and cloud managed services. Subscription revenue is also derived from cloud contracts and hybrid on-premise and cloud contracts. It also includes subscription renewals of on-premise licenses signed with hybrid on-premise and cloud deals. Support revenue represents periodic fees associated with the sale of unspecified product updates on a when-and-if-available basis and technical support. Support agreements are entered into in connection with the initial software license purchase. Support may be renewed by the customer at the conclusion of each term.

Recurring fees for subscription and support are reported within "Software Revenue".

GLOSSARY OF DEFINITIONS

Annual Run Rate (ARR)

ARR is the annual value of all active subscription software, SaaS, hosting & support contracts as of the end of the reporting period.

- The value of active contracts is annualized by dividing the total active contract value by the contract duration in days (end date minus start date), then multiplying the result by 360 days.
- The value of an active contract refers to contract value for which orders have been submitted.
- For contracts that include annual values that change over time, we include in ARR only the annual value of components of the contract that are considered active as of the date of the ARR calculation.
- A contract or a component of the contract is considered active only between the contractual start and end dates.
- For ramp contracts, only the portion where the customer has already submitted an order is included. Future ramped amounts are excluded until they are activated.
- For MEDIDATA "Study by Study" contracts that are not contractually renewable, only the contractually committed portion is counted in the Group ARR.
- No assumptions are taken regarding future customer renewals or future committed increases.

ARR is composed of 2 elements: subscription annual run rate (SARR) and maintenance annual run rate (MARR).
We believe ARR is a valuable operating measure to assess the health of our recurring business because it is aligned with the amount that we invoice the customer on an annual basis. We generally invoice customers annually for the current year of the active contract.
ARR increases by the annual value of active contracts that commence in a reporting period and decreases by the annual value of contracts that expire in the reporting period.
ARR is not annual recurring revenue, and is therefore not affected by revenue recognition standards, including point in time revenue recognition of on premise license subscriptions.

Net cash position
Cash and cash equivalents and short-term investments minus borrowings

Free Cash Flow
Operating cash flow + Acquisition of property, plant and equipment and of intangible assets + Repayment of lease liabilities

AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

DASSAULT SYSTEMES

BUILDING THE FOUNDATION FOR SUSTAINABLE GROWTH

INDUSTRY · EXPERIENCE · HUMAN · METAMORPHOSIS

1981
3D Design

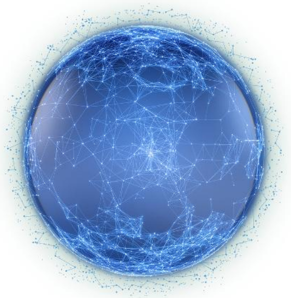
1989
3D DMU*
3D PDM**

1999
3D PLM***

2012
3DEXPERIENCE®
platform

2020
Virtual Twin
Experience
of **Humans**

2026
FOUNDATION YEAR
TO TURN AI INTO
CONCRETE VALUE...



3D UNIVERSES

AI FOR INDUSTRIES

*Digital Mock Up | **Product Data Management | ***Product Lifecycle Management

BUILDING THE FOUNDATION FOR SUSTAINABLE GROWTH

FY26			2Q26		
Confirming objectives	+3-5% TOTAL REVENUE	+3-6% EPS	**Actuals well in line with objectives**	+4% TOTAL REVENUE	+8% EPS

Transforming existing clients by turning industry headwinds into advantages

Strong 3DEXPERIENCE & Cloud adoption, mainly driven by Manufacturing Industries

Conquering new frontiers in Life Sciences and Consumer industries while expanding within our clients

Scaling in High-Tech, New Space, and Consumer industries
Expanding our leadership in Life Sciences with **ArisGlobal**

Expanding 3D UNIV+RSES to turn AI into concrete value

Delivering the **3DEXPERIENCE Agentic Platform** powering AI-native solutions

Non-IFRS – All growth ex-FX

GAME CHANGING VALUE PROPOSITION IN MOTION

Manufacturing Industries

Transportation & Mobility's
new players leveraging our platform advantage

Solid Aerospace and Defense,
expanding with incumbents and scaling in New Space

Broad-based diversification
with key wins in
Consumer & High-Tech industries

Mainstream continued momentum

Life Sciences & Healthcare

Creating a unified AI intelligence platform connecting molecule, patient & real-world outcomes

Infrastructure & Cities

Expanding in **Energy** markets

Graphs represents the share of Non-IFRS 1H26 Software revenue

2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

LAYING THE FOUNDATION FOR AI-DRIVEN INNOVATION

With the Virtual Twin,
MAHINDRA & MAHINDRA accelerates vehicle time to market by unlocking network effects across its ecosystem.

3DEXPERIENCE Cloud

EXPANDING TO 6,500 USERS

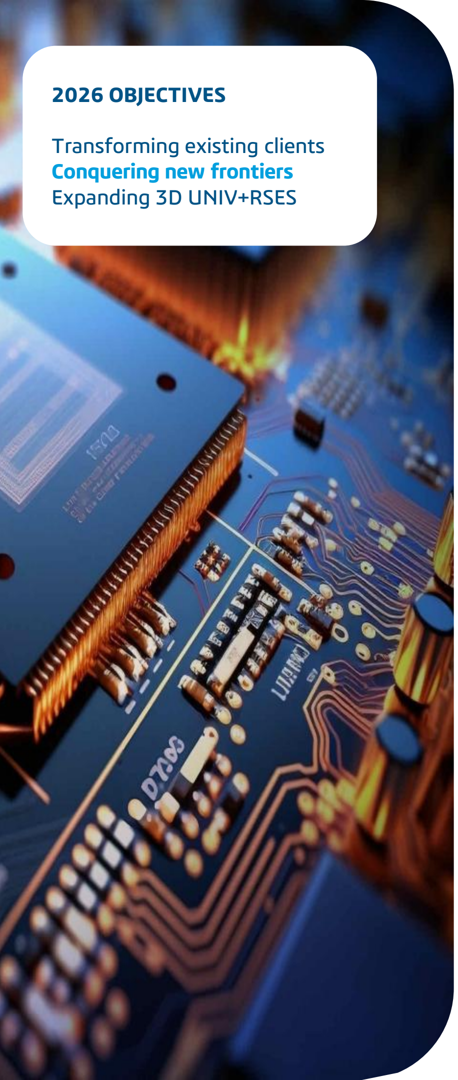
MULTI-DOMAIN INTEGRATED PLATFORM

ONBOARDING PARTNER NETWORK

REDUCED CYCLE TIME

AI ENABLED

DASSAULT SYSTEMES



2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

BUILDING DIGITAL CONTINUITY FROM DESIGN TO CONSUMER

With the Virtual Twin,
A LEADER IN MEMORY SEMICONDUCTORS
transforms how devices are imagined and engineered – from concept to experience.

3DEXPERIENCE Cloud

FULL DEPLOYMENT

CONNECTED ECOSYSTEM

FASTER TIME TO MARKET

VIRTUAL TWIN VALIDATION

STRATEGIC WIN

2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

ENABLING AI-DRIVEN PERSONALIZATION AT SCALE

With CENTRIC,
POLYCONCEPT NORTH AMERICA optimizes the lifecycle of personalized goods by unifying product creation, compliance, and customer experience.

- END TO END PLATFORM: PLM TO PXM
- COMPLIANCE BY DESIGN
- OPERATIONAL SIMPLIFICATION
- FASTER PRODUCT DEVELOPMENT

2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

CREATING A UNIFIED AI INTELLIGENCE LIFE SCIENCES PLATFORM WITH REAL WORLD OUTCOMES

Press Release

VELIZY-VILLACOUBLAY, France — July 23, 2026

Dassault Systèmes to acquire ArisGlobal, creating a unified AI intelligence platform for the Life Sciences industry connecting molecule, patient and real-world outcomes

- ArisGlobal brings a mission-critical, AI-native platform spanning regulatory, safety, quality and medical affairs that serves as a single source of truth for the Life Sciences industry.
- Combining ArisGlobal's real-world patient insights with Dassault Systèmes' leading domain expertise in research and development, clinical development and manufacturing establishes the industry's first unified intelligence platform

TRANSFORMING LIFE SCIENCES

Life Sciences is leading R&D spend

<10% Drug development success rate

Evolving regulatory environment driving industry innovation

Industry transformation driven by the rapid convergence of advanced therapies and AI

2025 EU Industrial R&D Investment Scoreboard on global R&D spend

ARISGLOBAL: THE LEADING AI-NATIVE SAFETY AND REGULATORY PLATFORM AT SCALE

A COMPLETE EVIDENCE PLATFORM

Safety
Automates case intake and reporting to streamline pharmacovigilance and ensure global compliance

Regulatory
Manages submissions and correspondence to accelerate approvals and maintains compliance

Quality
Supports audit tracking, corrective & preventive action and document control to drive quality & compliance

Medical Affairs
Centralizes medical inquiries and content to enable consistent, compliant, communication

WITH A DIVERSIFIED ENTERPRISE CUSTOMER BASE

Large Pharma · Biotech · CRO · Health Authorities · MedTech

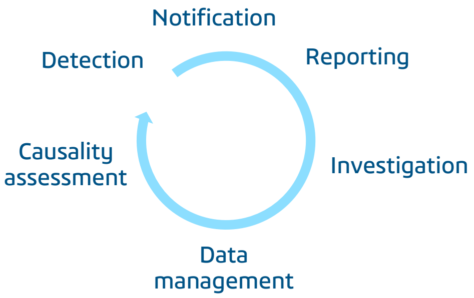
200+
Customers

50%
of Top 50 Biopharma

97%+
Gross Retention

ARISGLOBAL: ALREADY TURNING AI INTO TANGIBLE OUTCOMES

SAFETY & PHARMACOVIGILANCE CYCLE



25m
Industry adverse events
growing **~10%**

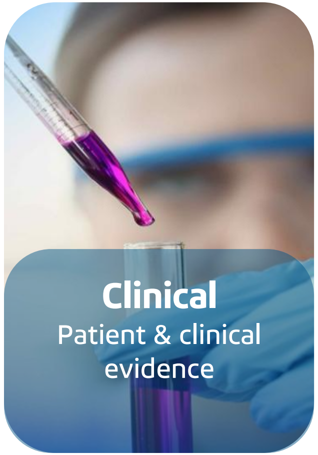
XDI	**Data-Intelligence Cortex** Unified and system-agnostic data layer standardizing meaning and context across functions, enabling consistent, explainable decisions and enhanced AI adoption	**X** FACTOR
NavaX AI	**Advanced AI in Safety, Regulatory & Quality** Agentic and GenAI-based solutions bringing purpose-built, autonomous intelligence	**>30%** AI Proven efficiency gains
LifeSphere	**Foundational Operating System** Safety, Regulatory, Quality and Medical Affairs Suite	**12m** **Safety reports** recorded

Adverse events and safety cases on an annual basis, rounded figures

CREATING A UNIFIED AI INTELLIGENCE LIFE SCIENCES PLATFORM

MARIE

LOUIS



LEO AURA

NavaX™

Integrating real-world outcomes

3DX Agentic Platform

DASSAULT SYSTEMES

ARISGLOBAL OPERATES IN A MISSION CRITICAL MARKET

$7.5bn market o/w ~50% software and AI*

Growing double digits

MARKET CHALLENGES

Regulatory navigation · Deep domain expertise · Embedded processes

STRUCTURAL TAILWINDS

Therapeutic Complexity

Rising toxicity risks associated with next-generation biologics, and complex, multi-drug treatment regimens

Heightened Public and Regulatory Scrutiny

Increasing scrutiny requiring continuous real-world data monitoring

AI-Driven Automation

An industry-wide shift converting manual services into scalable software spend

*2030 Serviceable Adressable Regulatory, Safety and Quality estimated market size, rounded figures

2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

DELIVERING THE AGENTIC 3DEXPERIENCE PLATFORM POWERING AI-NATIVE SOLUTIONS

DASSAULT SYSTEMES

Press Release

VELIZY-VILLACOUBLAY, France — July 23, 2026

Dassault Systèmes Expands the 3DEXPERIENCE AI-Native Agentic Platform with New Virtual Companion Skills to Co-Engineer with Humans

- AURA, LEO and MARIE, Dassault Systèmes' Virtual Companions, are now available on the 3DEXPERIENCE AI-native agentic platform
- Virtual Companions co-create and cooperate with users, providing work capacity grounded in deep science and industry knowledge - a significant step towards Virtual Twin Factories
- Virtual Companions execute work, based on the first mission-critical knowledge and know-how models such as program management, engineering and simulation, as well as bioscience

DASSAULT SYSTEMES

2026 OBJECTIVES

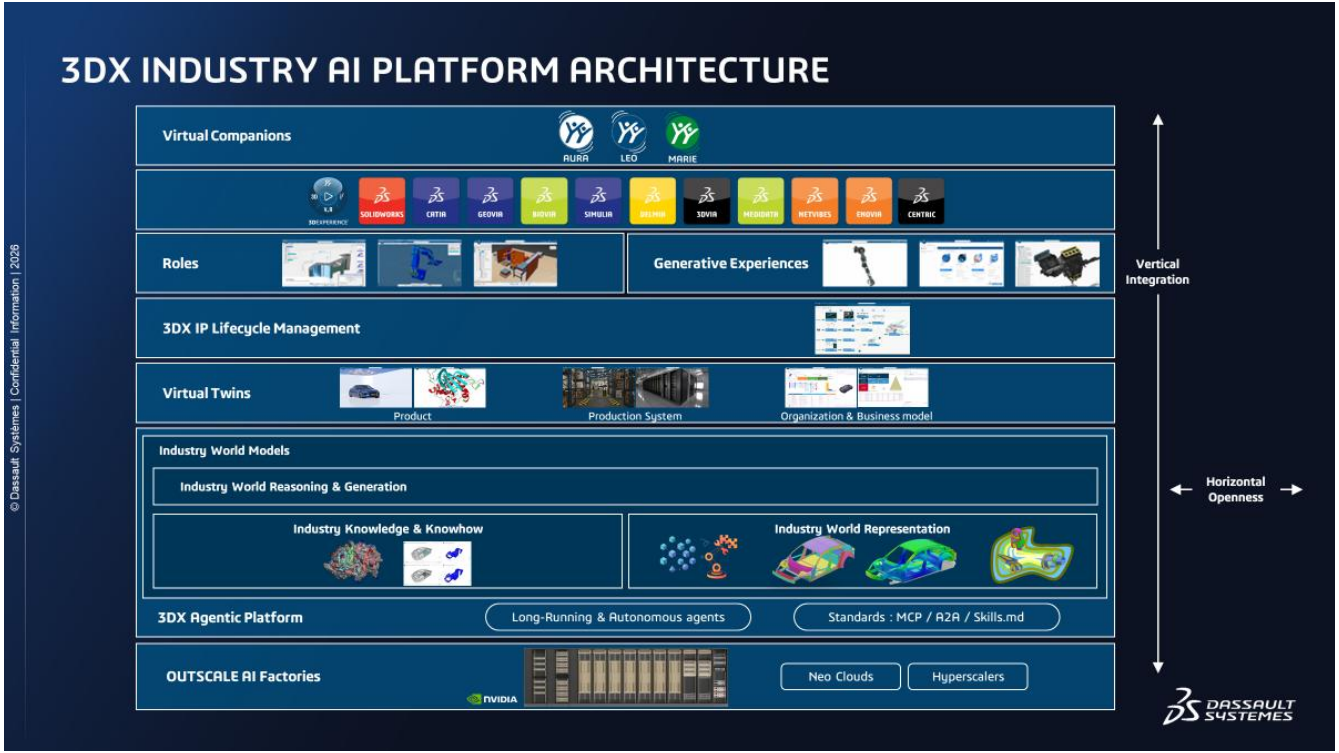
Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

NEW CATEGORIES TO DELIVER AI VALUE

2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

3DX INDUSTRY AI PLATFORM ARCHITECTURE



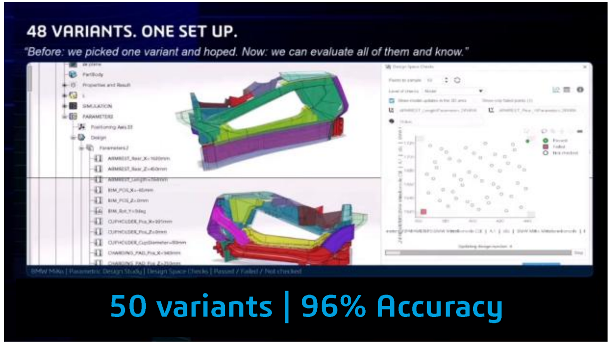
DASSAULT SYSTEMES

2026 OBJECTIVES

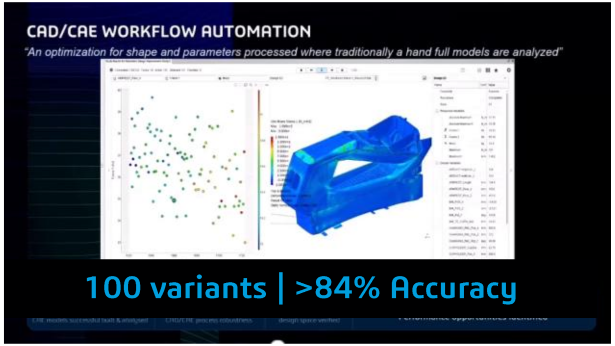
Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

TURNING 3DEXPERIENCE AGENTIC PLATFORM INTO CONCRETE VALUE FOR CUSTOMERS

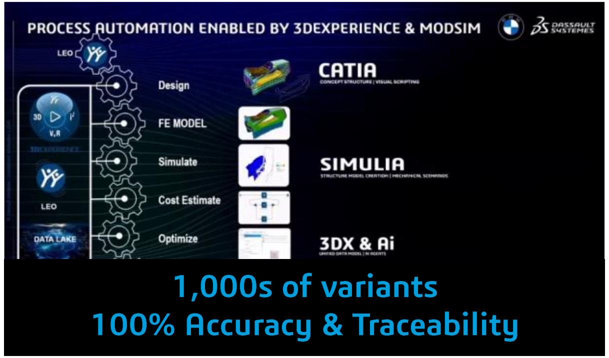
Application-driven Design Exploration...



Frontier model-driven Design Exploration...



3DX Agentic Platform-driven Co-Creation leveraging Virtual Companions



AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

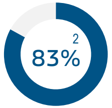
PERFORMANCE AT A GLANCE

Non-IFRS – All growth ex-FX

P&L	2Q26	YTD26
Total Revenue (€M)	**€1,556**	**€3,065**
Total Revenue Growth	+4%	+3%
Operating Margin	**30.0%**	**30.1%**
Operating Margin improvement[1]	+0.9pts	+0.4pts
EPS (€)	**0.31**	**0.61**
EPS Growth	+8%	+6%

Revenue growth	2Q26	YTD26
Software Revenue	**+4%**	**+3%**
Upfront License Revenue	+1%	+4%
Recurring Revenue	+5%	+3%
o/w Subscription Revenue	*+8%*	*+5%*
Service Revenue	**+6%**	**+5%**

Recurring % Software



83% in 1H25

Subscription % Recurring

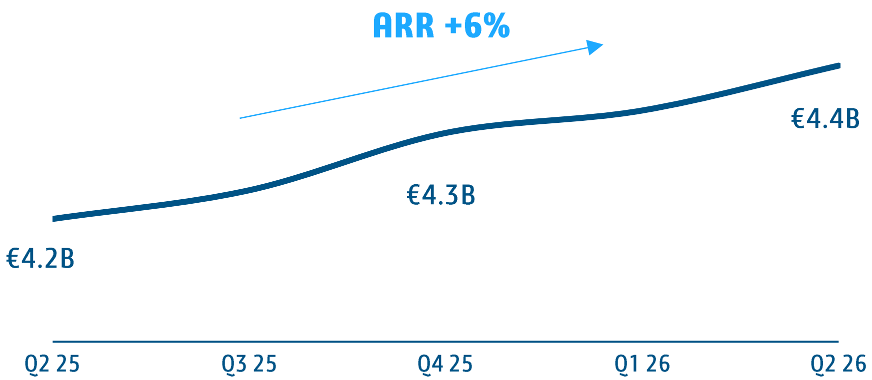
49% in 1H25

1. Operating margin improvement ex-FX ¦ 2. Recurring revenue within software revenue | 3. Subscription revenue within recurring revenue

ANNUAL RUN RATE

All growth and data ex-FX

ARR YoY evolution



€ millions	2Q25	2Q26	ex-FX growth
ARR	4,197	4,443	+6%

ARR QoQ evolution

€ millions	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
Beginning ARR	4,097	4,109	4,197	4,243	4,335	4,371
Ending ARR	4,109	4,197	4,243	4,335	4,371	4,443
Sequential Net ARR growth	**12**	**87**	**46**	**93**	**35**	**73**

GROWTH DRIVERS: 3DEXPERIENCE & CLOUD

Non-IFRS - All growth ex-FX

% YTD26 Software revenue

3DEXPERIENCE: 42%[1] (40% in 1H25)

CLOUD: 27% (25% in 1H25)

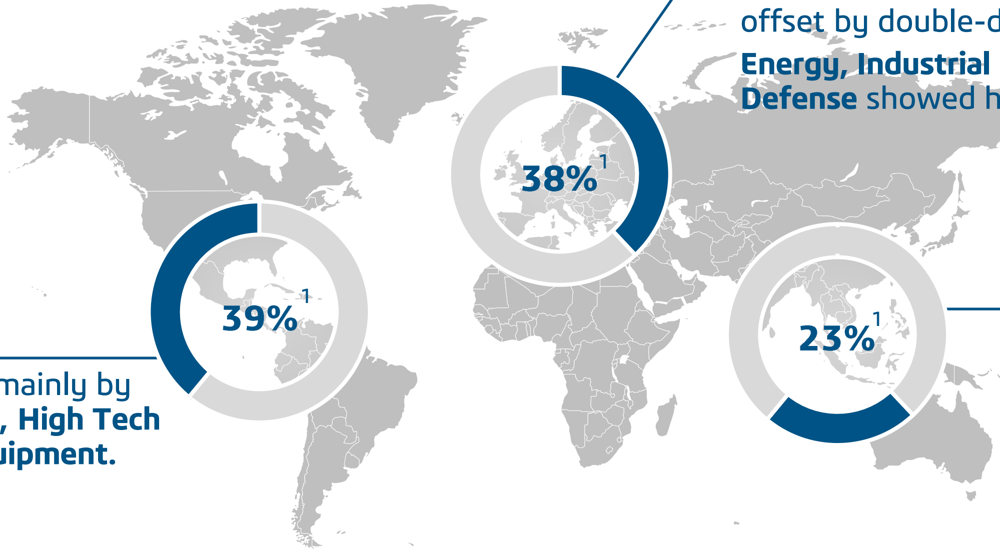
Software revenue growth

	2Q26	YTD26
3DEXPERIENCE	+14%	+10%
3DEXPERIENCE Cloud	+60%	+46%
CLOUD	+14%	+11%

[1] Eligible Software Revenue excludes SOLIDWORKS, MEDIDATA, CENTRIC and recent acquisitions

SOFTWARE REVENUE BY REGION

Non-IFRS - All growth ex-FX



EUROPE

2Q26: **0%** | YTD26: **+3%**

Softer quarter after strong Q1, on weakness in the **Automotive** sector in **Mainland Europe** partially offset by double-digit growth in **Northern Europe.**

Energy, Industrial Equipment and **Aerospace & Defense** showed healthy growth.

AMERICAS

2Q26: **+5%**

YTD26: **+2%**

Solid growth led mainly by **Home & Lifestyle, High Tech** and **Industrial Equipment.**

ASIA

2Q26: **+8%** | YTD26: **+6%**

Excellent quarter particularly in **India, Korea** and **Japan. China** lower, with pipeline improving. Strong momentum in **Transport & Mobility** and **High Tech.**

1. Region revenue within 1H26 software revenue

DASSAULT SYSTEMES

SOFTWARE REVENUE BY PRODUCT LINE

Non-IFRS - All growth ex-FX

	2Q26	YTD26
Industrial Innovation	+5%	+2%
Mainstream Innovation	+8%	+11%
Life Sciences	-4%	-3%
Total	**+4%**	**+3%**

Quarterly Highlights

- Solid performance from **3D**EXPERIENCE and Cloud, with **CATIA, ENOVIA** and **DELMIA** driving the momentum
- **SOLIDWORKS** continued to see broad-based momentum across geographies, while **CENTRIC** is strengthening beyond apparel
- **MEDIDATA** -3%; solid H1 bookings driving ARR growth as of Q2

ARISGLOBAL: THE LEADING AI-NATIVE SAFETY AND REGULATORY PLATFORM AT SCALE

A COMPLETE EVIDENCE PLATFORM

Safety
Automates case intake and reporting to streamline pharmacovigilance and ensure global compliance

Regulatory
Manages submissions and correspondence to accelerate approvals and maintains compliance

Quality
Supports audit tracking, corrective & preventive action and document control to drive quality & compliance

Medical Affairs
Centralizes medical inquiries and content to enable consistent, compliant, communication

SUSTAINABLE BUSINESS MODEL

c.$175m
2026E revenue

Growing double-digits
Historical and 2026E revenue growth

Margin profile
Consistent with Dassault Systèmes

VALUE CREATION FRAMEWORK

Disciplined Capital Allocation

- Dassault Systèmes to acquire ArisGlobal for $1.8bn consideration at closing
- Up to $200m contingent payment linked to multi-year AI-related performance milestones
- Fully funded from existing cash, maintaining substantial balance sheet flexibility and capacity for future investments

Compelling Investment Case

- Attractive financial profile, with margins in line with Dassault Systèmes' levels
- Adds high-quality recurring software revenue, from Year 1 post-closing
- Revenue synergy opportunities, mainly driven by cross selling to mid market and AI platform
- Accretive to Dassault Systèmes' EPS, from Year 1 post-closing

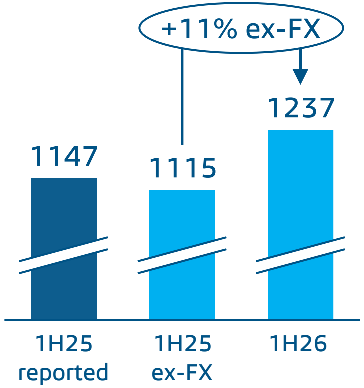
Execution & Next steps

- Strong ArisGlobal leadership team commitment
- Closing expected in H2 2026
- Progressive integration roadmap

1H26 CASH PERFORMANCE

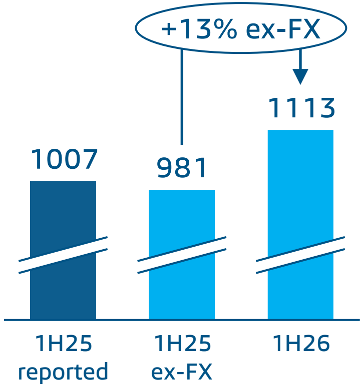
IFRS unless otherwise noted

Operating Cash Flow



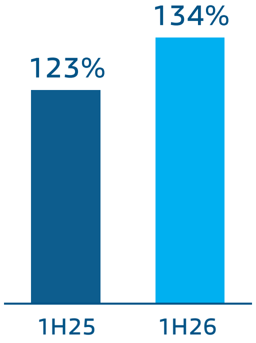
Strong operating performance and working capital up slightly, due to higher billing activity

Free Cash Flow[1]



Free Cash Flow +13% ex-FX

Cash Conversion
(Operating Cash Flow/Operating Income[2])

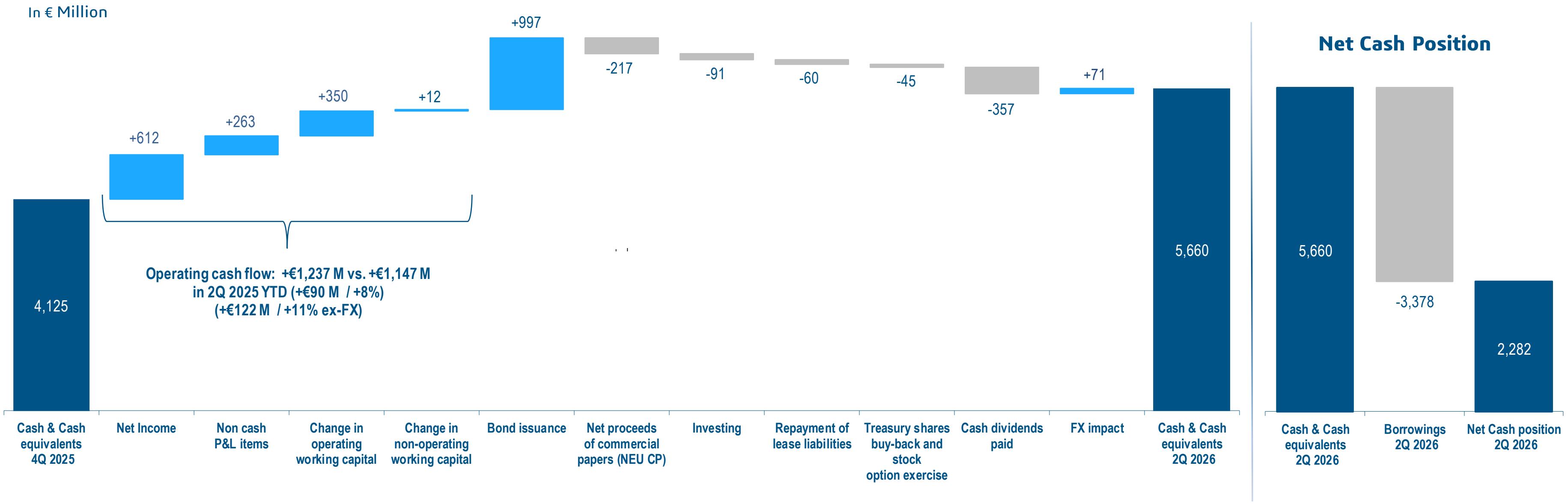


Cash conversion improving

[1] Free Cash Flow is defined as Operating cash flow + Acquisitions of property, plant & equipment and Intangible assets + Repayment of lease liabilities; [2] Non-IFRS Year to Date

CHANGE IN CASH AND DEBT POSITION AS AT JUNE 30, 2026

Cash & Cash equivalents: €5.7 Bn, +€1,535 M vs. Dec 2025



Borrowings at €3,378 M, increase of €782 M vs. 4Q 2025
Net cash position = Cash and cash equivalents and short-term investments minus borrowings

Financial debt as of June 2026: **€3,378 M**
Net cash position: €2,282 M

3Q26 & FY26 FINANCIAL OBJECTIVES

Non-IFRS – All growth ex-FX (unless otherwise noted)

3Q26		FY26
1,497 - 1,537	**Total Revenue (€M)**	**6,296 - 6,416**
+3 - 5%	Total Revenue	+3 - 5%
+3 - 5%	**Software Revenue**	**+3 - 5%**
+4 - 8%	Service Revenue	+2 - 6%
31.0% - 31.1%	**Operating Margin (%)**	**32.2% - 32.6%**
0.30 - 0.31	**EPS (€)**	**1.30 - 1.34**
+4 - 7%	EPS Reported	-1 to 2%
+4 - 7%	EPS	+3 - 6%

~ 17.0%	Tax rate	~ 17.1%
1.18	€/$ FX	1.17
170.0	€/¥ FX	177.1

AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

CONSTANT CURRENCY ANNUAL RUN RATE (ARR)

For comparative purposes, we report ARR on a constant currency basis

- To help investors understand and assess our business performance excluding FX volatility, we report constant currency ARR
- For FY26, we will report constant currency ARR results for all periods on a constant currency basis using our FY26 Plan foreign exchange rates for all periods ($1.18 per euro and JPY 170.0 per euro)

€ millions	FX rates	1Q25	2Q25	3Q25	4Q25
Ending ARR using FY25 Plan foreign exchange rates	1.10€/$ 155.00€/¥	4,248	4,338	4,392	4,497
Ending ARR using FY26 Plan foreign exchange rates	1.18€/$ 170.00€/¥	**4,109**	**4,197**	**4,243**	**4,335**

ANNUAL RUN RATE (ARR) – ILLUSTRATIVE EXAMPLE

Case 1: Multi Year on premise deal

5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	52,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5
Order Value	20				20				20				20				20			
ARR end of each quarter	20				20				20				20				20			
Billing	20				20				20				20				20			

Case 2: Multi Year on premise deal with Ramp

5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	52,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5
Order Value	10				15				20				25				30			
ARR end of each quarter	10				15				20				25				30			
Billing	10				15				20				25				30			

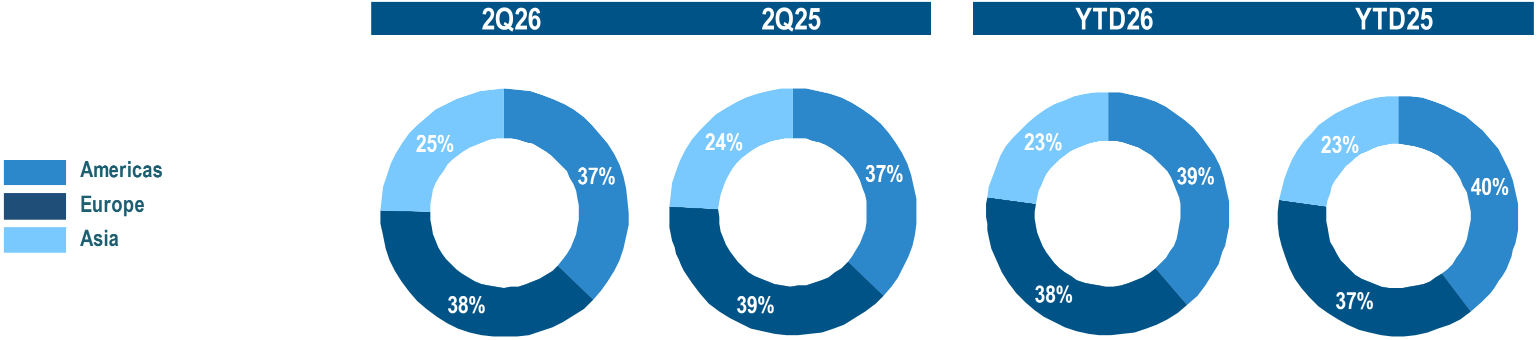
Case 3: Multi Year cloud deal

5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Order Value	20				20				20				20				20			
ARR end of each quarter	20				20				20				20				20			
Billing	20				20				20				20				20			

SOFTWARE REVENUE BY REGION

IFRS

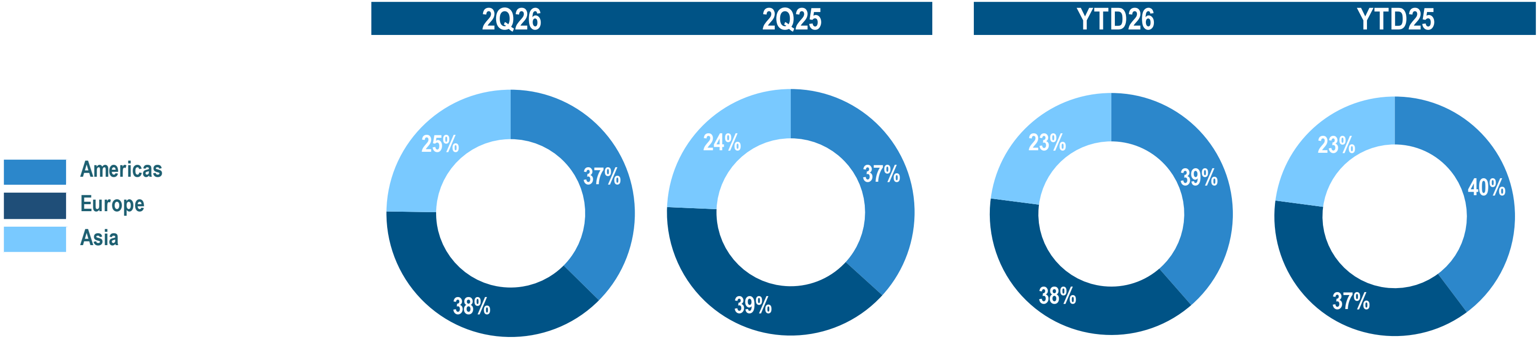
in MEUR	2Q26	2Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Americas	524	505	+4%	+6%	1,071	1,116	(4)%	+2%
Europe	530	533	(1)%	+0%	1,068	1,047	+2%	+3%
Asia	347	334	+4%	+8%	637	643	(1)%	+6%
Software revenue	**1,401**	**1,373**	**+2%**	**+4%**	**2,776**	**2,805**	**(1)%**	**+3%**



SOFTWARE REVENUE BY REGION

Non - IFRS

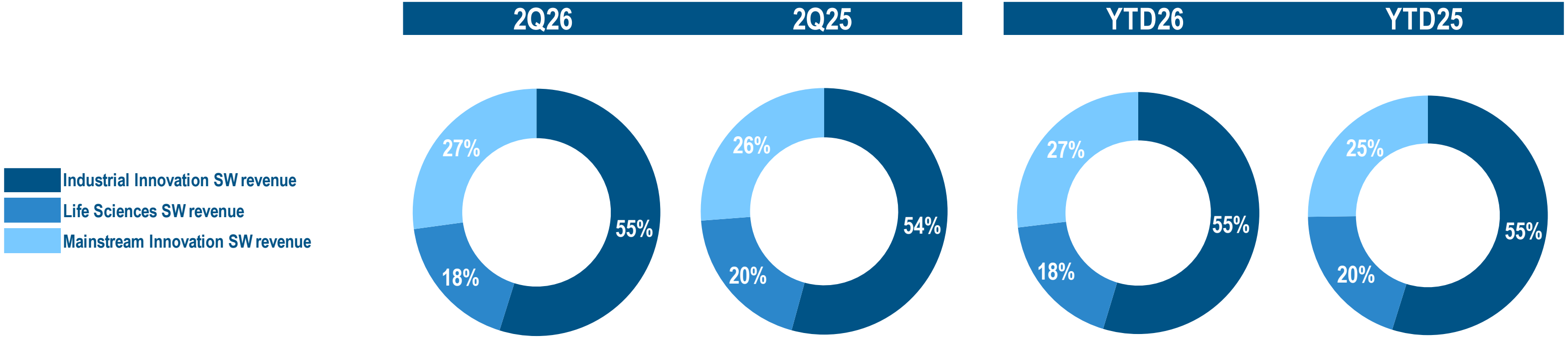
in MEUR	2Q26	2Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Americas	524	505	+4%	+5%	1,071	1,116	(4)%	+2%
Europe	530	535	(1)%	+0%	1,068	1,048	+2%	+3%
Asia	347	334	+4%	+8%	637	643	(1)%	+6%
Software revenue	**1,401**	**1,374**	**+2%**	**+4%**	**2,776**	**2,807**	**(1)%**	**+3%**



SOFTWARE REVENUE BY PRODUCT LINE

IFRS

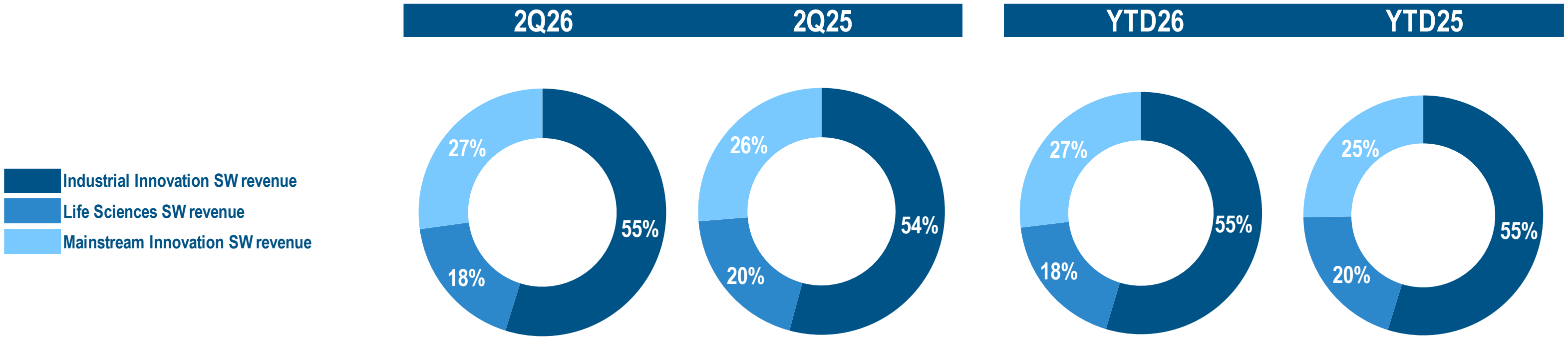
in MEUR	2Q26	2Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Industrial Innovation SW revenue	768	745	+3%	+5%	1,518	1,538	(1)%	+2%
Life Sciences SW revenue	252	268	(6)%	(4)%	511	561	(9)%	(3)%
Mainstream Innovation SW revenue	380	360	+6%	+8%	747	707	+6%	+11%
Software revenue	**1,401**	**1,373**	**+2%**	**+4%**	**2,776**	**2,805**	**(1)%**	**+3%**



SOFTWARE REVENUE BY PRODUCT LINE

Non - IFRS

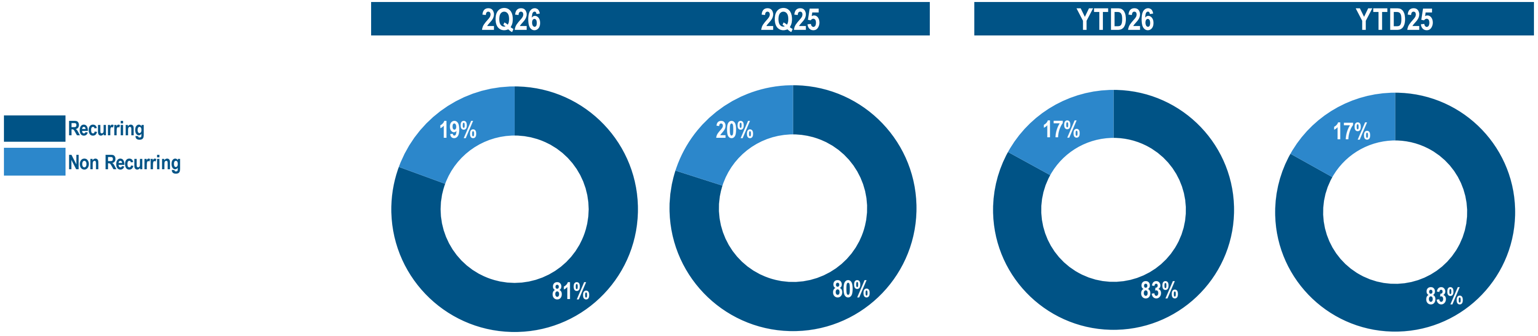
in MEUR	2Q26	2Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Industrial Innovation SW revenue	768	745	+3%	+5%	1,518	1,538	(1)%	+2%
Life Sciences SW revenue	252	268	(6)%	(4)%	511	561	(9)%	(3)%
Mainstream Innovation SW revenue	380	361	+5%	+8%	747	708	+6%	+11%
Software revenue	**1,401**	**1,374**	**+2%**	**+4%**	**2,776**	**2,807**	**(1)%**	**+3%**



SOFTWARE REVENUE EVOLUTION

Non - IFRS

in MEUR	2Q26	2Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Recurring Subscription and Support revenue	1,129	1,099	+3%	+5%	2,304	2,333	(1)%	+3%
of which Subscription revenue	544	511	+6%	+8%	1,147	1,147	+0%	+5%
Non Recurring Licenses and Other software revenue	272	276	(1)%	+1%	472	474	(0)%	+4%
Software revenue	**1,401**	**1,374**	**+2%**	**+4%**	**2,776**	**2,807**	**(1)%**	**+3%**



IFRS P&L

(In € million, except % and per share data)	Three months ended June 30, 2026	Three months ended June 30, 2025	YoY	Six months ended June 30, 2026	Six months ended June 30, 2025	YoY
Software revenue	1,400.6	1,372.7	+2%	2,775.5	2,805.4	(1)%
Licenses and Other software revenue	271.7	275.6	(1)%	471.8	473.7	(0)%
Subscription and Support revenue	1,128.9	1,097.1	+3%	2,303.7	2,331.7	(1)%
Services revenue	155.2	148.9	+4%	289.5	289.2	+0%
Total revenue	**1,555.8**	**1,521.6**	**+2%**	**3,065.0**	**3,094.6**	**(1)%**
Cost of Software revenue	(106.7)	(120.1)	(11)%	(221.3)	(249.3)	(11)%
Cost of Services revenue	(140.9)	(144.6)	(3)%	(267.4)	(275.7)	(3)%
Research and development expenses	(333.1)	(348.7)	(4)%	(651.8)	(697.3)	(7)%
Marketing and sales expenses	(420.9)	(448.0)	(6)%	(838.0)	(894.5)	(6)%
General and administrative expenses	(103.8)	(123.7)	(16)%	(203.2)	(244.2)	(17)%
Amortization of acquired intangible assets and of tangible assets revaluation	(80.6)	(85.4)	(6)%	(160.6)	(173.8)	(8)%
Other operating income and expense, net	(11.5)	(9.3)	+23%	(16.7)	(13.7)	+22%
Total operating expenses	**(1,197.5)**	**(1,279.9)**	**(6)%**	**(2,359.1)**	**(2,548.4)**	**(7)%**
Operating income	**358.3**	**241.7**	**+48%**	**705.9**	**546.1**	**+29%**
Financial income (loss), net	24.1	29.9	(19)%	46.3	60.2	(23)%
Income tax expense	(63.1)	(53.0)	+19%	(140.4)	(128.4)	+9%
Non-controlling interest	0.0	4.9	(100)%	0.0	6.1	(99)%
Net Income (to equity holders of the parent)	**319.3**	**223.5**	**+43%**	**611.8**	**484.0**	**+26%**
Diluted earnings per share (EPS)	**0.22**	**0.17**	**+33%**	**0.44**	**0.37**	**+22%**
Average diluted shares (Million)	**1,325.3**	**1,324.4**		**1,326.1**	**1,325.7**	

IFRS P&L (%)

	Three months ended June 30,		Six months ended June 30,	
	2026	2025	2026	2025
	% of revenue		% of revenue	
Software revenue	90.0%	90.2%	90.6%	90.7%
Licenses and Other software revenue	17.5%	18.1%	15.4%	15.3%
Subscription and Support revenue	72.6%	72.1%	75.2%	75.3%
Services revenue	10.0%	9.8%	9.4%	9.3%
Total revenue	**100.0%**	**100.0%**	**100.0%**	**100.0%**
Cost of Software revenue	6.9%	7.9%	7.2%	8.1%
Cost of Services revenue	9.1%	9.5%	8.7%	8.9%
Research and development expenses	21.4%	22.9%	21.3%	22.5%
Marketing and sales expenses	27.1%	29.4%	27.3%	28.9%
General and administrative expenses	6.7%	8.1%	6.6%	7.9%
Amortization of acquired intangible assets and of tangible assets revaluation	5.2%	5.6%	5.2%	5.6%
Other operating income and expense, net	0.7%	0.6%	0.5%	0.4%
Total operating expenses	**77.0%**	**84.1%**	**77.0%**	**82.4%**
Operating income	**23.0%**	**15.9%**	**23.0%**	**17.6%**
Financial income (loss), net	1.5%	2.0%	1.5%	1.9%
Income tax rate (% of EBIT *)	***16.5%***	***19.5%***	***18.7%***	***21.2%***
Non-controlling interest	0.0%	0.3%	0.0%	0.2%
Net Income (to equity holders of the parent)	**20.5%**	**14.7%**	**20.0%**	**15.6%**

* EBIT: Earnings Before Income Tax

Non-IFRS P&L

(In € million, except % and per share data)	Three months ended June 30,			Six months ended June 30,		
	2026	2025	YoY	2026	2025	YoY
Software revenue	1,400.7	1,374.2	+2%	2,776.0	2,807.0	(1)%
Licenses and Other software revenue	271.7	275.6	(1)%	471.8	473.7	(0)%
Subscription and Support revenue	1,128.9	1,098.6	+3%	2,304.2	2,333.2	(1)%
Services revenue	155.2	148.9	+4%	289.5	289.2	+0%
Total revenue	**1,555.8**	**1,523.2**	**+2%**	**3,065.5**	**3,096.2**	**(1)%**
Cost of Software revenue	(106.3)	(118.1)	(10)%	(220.6)	(245.8)	(10)%
Cost of Services revenue	(141.6)	(132.6)	+7%	(267.3)	(260.1)	+3%
Research and development expenses	(322.8)	(319.7)	+1%	(633.0)	(635.7)	(0)%
Marketing and sales expenses	(415.0)	(408.2)	+2%	(826.4)	(830.1)	(0)%
General and administrative expenses	(103.5)	(98.5)	+5%	(194.6)	(192.3)	+1%
Total operating expenses	**(1,089.2)**	**(1,077.1)**	**+1%**	**(2,141.9)**	**(2,164.0)**	**(1)%**
Operating income	**466.7**	**446.1**	**+5%**	**923.6**	**932.2**	**(1)%**
Financial income (loss), net	25.2	30.4	(17)%	48.1	61.3	(22)%
Income tax expense	(82.4)	(85.7)	(4)%	(165.4)	(182.8)	(10)%
Non-controlling interest	0.0	0.3	(88)%	0.0	0.5	(99)%
Net Income (to equity holders of the parent)	**409.5**	**391.0**	**+5%**	**806.3**	**811.2**	**(1)%**
Diluted earnings per share (EPS)	**0.31**	**0.30**	**+5%**	**0.61**	**0.61**	**(1)%**
Average diluted shares (Million)	**1,325.3**	**1,324.4**		**1,326.1**	**1,325.7**	

DASSAULT SYSTEMES

Non-IFRS P&L (%)

	Three months ended June 30,		Six months ended June 30,	
	2026	2025	2026	2025
	% of revenue		% of revenue	
Software revenue	90.0%	90.2%	90.6%	90.7%
Licenses and Other software revenue	17.5%	18.1%	15.4%	15.3%
Subscription and Support revenue	72.6%	72.1%	75.2%	75.4%
Services revenue	10.0%	9.8%	9.4%	9.3%
Total revenue	**100.0%**	**100.0%**	**100.0%**	**100.0%**
Cost of Software revenue	6.8%	7.8%	7.2%	7.9%
Cost of Services revenue	9.1%	8.7%	8.7%	8.4%
Research and development expenses	20.7%	21.0%	20.6%	20.5%
Marketing and sales expenses	26.7%	26.8%	27.0%	26.8%
General and administrative expenses	6.7%	6.5%	6.3%	6.2%
Total operating expenses	**70.0%**	**70.7%**	**69.9%**	**69.9%**
Operating income	**30.0%**	**29.3%**	**30.1%**	**30.1%**
Financial income (loss), net	1.6%	2.0%	1.6%	2.0%
Income tax rate (% of EBIT *)	***16.8%***	***18.0%***	***17.0%***	***18.4%***
Non-controlling interest	0.0%	0.0%	0.0%	0.0%
Net Income (to equity holders of the parent)	**26.3%**	**25.7%**	**26.3%**	**26.2%**

* EBIT: Earnings Before Income Tax

IFRS – NON-IFRS RECONCILIATION QTD

Revenue and Gross Margin

(In € million, except %)	Three months ended June 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Revenue	**1,555.8**	**0.1**	**1,555.8**	**1,521.6**	**1.6**	**1,523.2**	**+2%**	**+2%**
Total Revenue breakdown by activity								
Software revenue	1,400.6	0.1	1,400.7	1,372.7	1.6	1,374.2	+2%	+2%
Licenses and Other software revenue	*271.7*		*271.7*	*275.6*		*275.6*	*(1)%*	*(1)%*
Subscription and Support revenue	*1,128.9*	*0.1*	*1,128.9*	*1,097.1*	*1.6*	*1,098.6*	*+3%*	*+3%*
Recurring portion of Software revenue	*81%*		*81%*	*80%*		*80%*		
Services revenue	155.2		155.2	148.9		148.9	+4%	+4%
Total Revenue breakdown by product line								
Industrial Innovation SW revenue	768.0		768.0	744.6		744.6	+3%	+3%
Life Sciences SW revenue	252.2		252.2	268.3		268.3	(6)%	(6)%
Mainstream Innovation SW revenue	380.4	0.1	380.5	359.7	1.6	361.3	+6%	+5%
Services revenue	155.2		155.2	148.9		148.9	+4%	+4%
Software Revenue breakdown by geography								
Americas revenue	524.0		524.0	505.0		505.0	+4%	+4%
Europe revenue	529.9		529.9	533.4	1.4	534.8	(1)%	(1)%
Asia revenue	346.8		346.8	334.3	0.1	334.4	+4%	+4%
Gross Margin								
Cost of Software revenue	(106.7)	0.4	(106.3)	(120.1)	2.0	(118.1)	(11)%	(10)%
Software Gross margin [(1)]	*92.4%*		*92.4%*	*91.3%*		*91.4%*		
Cost of Services revenue	(140.9)	(0.7)	(141.6)	(144.6)	12.0	(132.6)	(3)%	+7%
Services Gross margin	*9.2%*		*8.8%*	*2.9%*		*11.0%*		

[(1)] *No amortization of acquired intangible assets and of tangible assets revaluation is included in Software Gross margin calculation*

DASSAULT SYSTEMES

IFRS – NON-IFRS RECONCILIATION QTD

Expenses & Earnings

(In € million, except % and per share data)	Three months ended June 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Operating Expenses	**(1,197.5)**	**108.3**	**(1,089.2)**	**(1,279.9)**	**202.9**	**(1,077.1)**	**(6)%**	**+1%**
Share-based compensation expense and related social charges	(15.8)	15.8		(107.7)	107.7			
Amortization of acquired intangible assets and of tangible assets	(80.6)	80.6		(85.4)	85.4			
Lease incentives of acquired companies	(0.4)	0.4		(0.4)	0.4			
Other operating income and expense, net	(11.5)	11.5		(9.3)	9.3			
Operating Income	**358.3**	**108.3**	**466.7**	**241.7**	**204.4**	**446.1**	**+48%**	**+5%**
Operating Margin	**23.0%**		**30.0%**	**15.9%**		**29.3%**		
Financial income (loss), net	24.1	1.1	25.2	29.9	0.6	30.4	(19)%	(17)%
Income tax expense	(63.1)	(19.3)	(82.4)	(53.0)	(32.8)	(85.7)	+19%	(4)%
Non-controlling interest	0.0	0.0	0.0	4.9	(4.7)	0.3	(100)%	(88)%
Net Income attributable to shareholders	**319.3**	**90.2**	**409.5**	**223.5**	**167.6**	**391.0**	**+43%**	**+5%**
Diluted earnings per share, in EUR	**0.22**	**0.08**	**0.31**	**0.17**	**0.13**	**0.30**	**+33%**	**+5%**

(In € million)	Three months ended June 30,							
	2026 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2026 Non-IFRS	2025 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2025 Non-IFRS
Cost of revenue	(247.6)	(0.5)	0.1	(247.9)	(264.7)	13.9	0.1	(250.7)
Research and development expenses	(333.1)	10.2	0.1	(322.8)	(348.7)	28.9	0.1	(319.7)
Marketing and sales expenses	(420.9)	5.8	0.1	(415.0)	(448.0)	39.7	0.1	(408.2)
General and administrative expenses	(103.8)	0.3	0.0	(103.5)	(123.7)	25.2	0.0	(98.5)
Total		**15.8**	**0.4**			**107.7**	**0.4**	

DASSAULT SYSTEMES

IFRS – NON-IFRS RECONCILIATION YTD

Revenue and Gross Margin

(In € million, except %)	Six months ended June 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Revenue	**3,065.0**	**0.5**	**3,065.5**	**3,094.6**	**1.6**	**3,096.2**	**(1)%**	**(1)%**
Total Revenue breakdown by activity								
Software revenue	2,775.5	0.5	2,776.0	2,805.4	1.6	2,807.0	(1)%	(1)%
Licenses and Other software revenue	*471.8*		*471.8*	*473.7*		*473.7*	*(0)%*	*(0)%*
Subscription and Support revenue	*2,303.7*	*0.5*	*2,304.2*	*2,331.7*	*1.6*	*2,333.2*	*(1)%*	*(1)%*
Recurring portion of Software revenue	*83%*		*83%*	*83%*		*83%*		
Services revenue	289.5		289.5	289.2		289.2	+0%	+0%
Total Revenue breakdown by product line								
Industrial Innovation SW revenue	1,517.6		1,517.6	1,537.7		1,537.7	(1)%	(1)%
Life Sciences SW revenue	511.0		511.0	560.9		560.9	(9)%	(9)%
Mainstream Innovation SW revenue	747.0	0.5	747.4	706.8	1.6	708.3	+6%	+6%
Services revenue	289.5		289.5	289.2		289.2	+0%	+0%
Software Revenue breakdown by geography								
Americas revenue	1,070.8		1,070.8	1,116.1	0.1	1,116.2	(4)%	(4)%
Europe revenue	1,067.7	0.4	1,068.1	1,046.6	1.4	1,048.0	+2%	+2%
Asia revenue	637.1		637.1	642.7	0.1	642.8	(1)%	(1)%
Gross Margin								
Cost of Software revenue	(221.3)	0.7	(220.6)	(249.3)	3.5	(245.8)	(11)%	(10)%
Software Gross margin [1]	*92.0%*		*92.1%*	*91.1%*		*91.2%*		
Cost of Services revenue	(267.4)	0.1	(267.3)	(275.7)	15.6	(260.1)	(3)%	+3%
Services Gross margin	*7.6%*		*7.7%*	*4.7%*		*10.1%*		

[1] *No amortization of acquired intangible assets and of tangible assets revaluation is included in Software Gross margin calculation*

IFRS – NON-IFRS RECONCILIATION YTD

Expenses & Earnings

(In € million, except % and per share data)	Six months ended June 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Operating Expenses	**(2,359.1)**	**217.3**	**(2,141.9)**	**(2,548.4)**	**384.4**	**(2,164.0)**	**(7)%**	**(1)%**
Share-based compensation expense and related social charges	(39.2)	39.2		(196.2)	196.2			
Amortization of acquired intangible assets and of tangible assets	(160.6)	160.6		(173.8)	173.8			
Lease incentives of acquired companies	(0.7)	0.7		(0.8)	0.8			
Other operating income and expense, net	(16.7)	16.7		(13.7)	13.7			
Operating Income	**705.9**	**217.8**	**923.6**	**546.1**	**386.0**	**932.2**	**+29%**	**(1)%**
Operating Margin	**23.0%**		**30.1%**	**17.6%**		**30.1%**		
Financial income (loss), net	46.3	1.8	48.1	60.2	1.1	61.3	(23)%	(22)%
Income tax expense	(140.4)	(25.0)	(165.4)	(128.4)	(54.4)	(182.8)	+9%	(10)%
Non-controlling interest	0.0	(0.0)	0.0	6.1	(5.6)	0.5	(99)%	(99)%
Net Income attributable to shareholders	**611.8**	**194.5**	**806.3**	**484.0**	**327.2**	**811.2**	**+26%**	**(1)%**
Diluted earnings per share, in EUR	**0.44**	**0.16**	**0.61**	**0.37**	**0.25**	**0.61**	**+22%**	**(1)%**

(In € million)	Six months ended June 30,							
	2026 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2026 Non-IFRS	2025 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2025 Non-IFRS
Cost of revenue	(488.7)	0.6	0.2	(487.9)	(525.0)	18.8	0.2	(505.9)
Research and development expenses	(651.8)	18.6	0.3	(633.0)	(697.3)	61.4	0.3	(635.7)
Marketing and sales expenses	(838.0)	11.5	0.2	(826.4)	(894.5)	64.2	0.2	(830.1)
General and administrative expenses	(203.2)	8.6	0.0	(194.6)	(244.2)	51.8	0.1	(192.3)
Total		**39.2**	**0.7**			**196.2**	**0.8**	

DASSAULT SYSTEMES

FINANCIAL INCOME (LOSS), NET

Non - IFRS

(In € million)	Three months ended June 30,			Six months ended June 30,		
	2026	2025	YoY	2026	2025	YoY
Interest Income	38.3	39.3	(1.0)	74.6	80.7	(6.0)
Interest Expense	(6.7)	(5.0)	(1.7)	(12.0)	(10.4)	(1.6)
Interest Expense on cap lease (IFRS 16)	(4.8)	(4.6)	(0.2)	(10.1)	(9.6)	(0.5)
Financial net Income (loss)	26.8	29.6	(2.8)	52.6	60.7	(8.1)
Exchange Gain / (Loss)	(0.5)	1.4	(1.8)	(1.7)	1.2	(2.9)
Other Income / (Loss)	(1.1)	(0.5)	(0.5)	(2.8)	(0.6)	(2.2)
Total	25.2	30.4	(5.2)	48.1	61.3	(13.2)

EXCHANGE RATE EVOLUTION

From assumptions to actual data – Non-IFRS

Breakdown of P&L by currency for YTD 26		
	Revenue	Operating Expenses
USD	46.9%	44.4%
JPY	6.6%	2.3%

Average Exchange rates				
		2025	2026	% change
QTD	EUR/USD	1.13	1.16	+3%
	EUR/JPY	163.81	185.34	+13%
YTD	EUR/USD	1.09	1.17	+7%
	EUR/JPY	162.12	184.46	+14%

EUR/$ – 2Q26/2Q25 Variance

EUR/¥ – 2Q26/2Q25 Variance

ACTUAL FX IMPACT ON 2Q26 VS GUIDANCE MID

Non – IFRS

In € million, except %	Revenue	Operating Expenses	Operating Income	Operating Margin
2Q26 Guidance MID	**1,542.9**	**(1,084.5)**	**458.5**	**29.7%**
Growth YoY	***+1.3%***	***+0.7%***	***+2.8%***	***+0.4pt***
USD impact	10.4	(7.0)	3.4	+0.0pt
JPY impact	(8.4)	2.2	(6.3)	(0.2)pt
Other currencies incl. hedging	5.2	(1.1)	4.1	+0.2pt
Total FX currencies incl. hedging	**7.2**	**(6.0)**	**1.3**	**(0.1)pt**
Activity	**5.7**	**1.2**	**6.9**	**+0.3pt**
Delta: Reported vs guidance	**12.9**	**(4.7)**	**8.2**	**+0.28pt**
2Q26 Reported	**1,555.8**	**(1,089.2)**	**466.7**	**30.0%**
Growth YoY	***+2.1%***	***+1.1%***	***+4.6%***	***+0.7pt***
2Q25 Reported	**1,523.2**	**(1,077.1)**	**446.1**	**29.3%**

ACTUAL FX IMPACT ON 2Q26 – 1/2

Non – IFRS

QTD Revenue	QTD Expenses	QTD Operating Income	QTD Operating Margin	In € million, except %	YTD Revenue	YTD Expenses	YTD Operating Income	YTD Operating Margin
1,523.2	(1,077.1)	446.1	29.3%	2025	3,096.2	(2,164.0)	932.2	30.1%
(17.6)	12.3	(5.2)	(0.0)pt	USD impact	(94.5)	64.0	(30.4)	(0.1)pt
(13.3)	3.3	(10.0)	(0.4)pt	JPY impact	(26.3)	7.0	(19.3)	(0.4)pt
2.2	2.5	4.7	+0.3pt	Other impacts	(12.8)	11.0	(1.9)	+0.1pt
(28.7)	**18.2**	**(10.6)**	**(0.1)pt**	**Total FX effect**	**(133.7)**	**82.0**	**(51.6)**	**(0.4)pt**
1,494.4	(1,058.9)	435.5	29.1%	2025 ex FX	2,962.5	(2,082.0)	880.5	29.7%
4%	*3%*	*7%*	*+0.9pt*	*Growth ex FX*	*3%*	*3%*	*5%*	*+0.4pt*
1,555.8	(1,089.2)	466.7	30.0%	2026	3,065.5	(2,141.9)	923.6	30.1%
2%	*1%*	*5%*	*+0.7pt*	*Growth*	*-1%*	*-1%*	*-1%*	*+0.0pt*

ACTUAL FX IMPACT ON 2Q26 – 2/2

Non – IFRS

QTD Net Income	QTD EPS	In € million, except %	YTD Net Income	YTD EPS
391.0	0.30	2025	811.2	0.61
(10.6)	(0.0)	FX Impact on Operating Income Adjustment	(51.6)	(0.0)
(0.9)	(0.0)	FX Impact on Financial Revenue Adjustment	(3.8)	(0.0)
(2.0)	(0.0)	Tax on FX Impact Adjustment	2.4	0.0
(13.5)	**(0.0)**	**Total FX effect**	**(53.0)**	**(0.0)**
377.6	0.29	2025 ex FX	758.1	0.57
8%	*8%*	*Growth ex FX*	*6%*	*6%*
409.5	0.31	2026	806.3	0.61
5%	*5%*	*Growth*	*-1%*	*-1%*

BALANCE SHEET

IFRS

(in millions of €)	End of Jun-26	End of Dec-25	Variation Jun-26 / Dec-25
Cash and cash equivalents	5,660.1	4,125.4	+1,534.6
Trade accounts receivable, net	1,801.5	2,168.4	-366.9
Contract assets	53.3	37.3	+16.0
Other current assets	392.6	454.4	-61.8
Total current assets	**7,907.4**	**6,785.5**	+1,122.0
Property and equipment, net	952.1	944.8	+7.3
Goodwill and Intangible assets, net	6,887.0	6,868.8	+18.2
Other non-current assets	571.1	460.4	+110.8
Total non-current assets	**8,410.3**	**8,274.0**	+136.3
Total Assets	**16,317.7**	**15,059.4**	**+1,258.2**
Trade accounts payable	241.8	253.0	-11.2
Contract liabilities	1,642.7	1,536.0	+106.7
Borrowings, current	1,237.5	1,449.5	-212.0
Other current liabilities	854.4	990.9	-136.5
Total current liabilities	**3,976.4**	**4,229.3**	-253.0
Borrowings, non-current	2,140.2	1,145.8	+994.4
Other non-current liabilities	878.0	886.4	-8.4
Total non-current liabilities	**3,018.1**	**2,032.2**	+986.0
Non-controlling interest	5.4	5.4	-0.0
Parent Shareholders' equity	9,317.8	8,792.5	+525.3
Total Liabilities	**16,317.7**	**15,059.4**	**+1,258.2**

CONSOLIDATED STATEMENT OF CASH FLOWS YTD

IFRS

In millions of €	YTD 26	YTD 25	Variation
Net income attributable to equity holders of the parent	611.8	484.0	127.8
Non-controlling interest	(0.0)	(6.1)	6.1
Net income	**611.8**	**477.9**	**133.9**
Non-cash items	262.7	311.4	(48.7)
Net income adjusted for non-cash items	**874.5**	**789.3**	**85.1**
Operating working capital	350.5	364.4	(14.0)
Non operating working capital	12.1	(6.4)	18.6
Changes in working capital	**362.6**	**358.0**	**4.6**
Net Cash From Operating Activities (I)	**1 237.1**	**1 147.3**	**89.8**
Additions to property, equipment and intangible assets	(64.3)	(95.3)	31.0
Payment for acquisition of businesses, net of cash acquired	(13.9)	(202.9)	189.0
Other	(12.9)	(34.6)	21.7
Net Cash Provided by (Used in) Investing Activities (II)	**(91.1)**	**(332.8)**	**241.7**
Proceeds from exercise of stock options	15.1	29.6	(14.5)
Cash dividends paid	(357.5)	(342.6)	(14.9)
Repurchase and sale of treasury stock	(59.9)	(224.8)	164.9
Capital increase	-	111.3	(111.3)
Acquisition of non-controlling interests	-	(0.2)	0.2
Proceeds from borrowings	997.3	81.0	916.3
Repayment of borrowings	(217.0)	(18.5)	(198.5)
Repayment of lease liabilities	(60.2)	(45.4)	(14.8)
Net Cash Provided by (Used in) Financing Activities (III)	**317.9**	**(409.5)**	**727.5**
Effect of exchange rate changes on cash and cash equivalents (IV)	**70.7**	**(273.9)**	**344.5**
Increase (decrease) in cash and cash equivalents (V) = (I)+(II)+(III)+(IV)	**1 534.6**	**131.2**	**1 403.5**
Cash and cash equivalents at beginning of period	**4 125.4**	**3 952.6**	
Cash and cash equivalents at end of period	**5 660.1**	**4 083.7**	

OPERATING CASH FLOW EVOLUTION YTD26

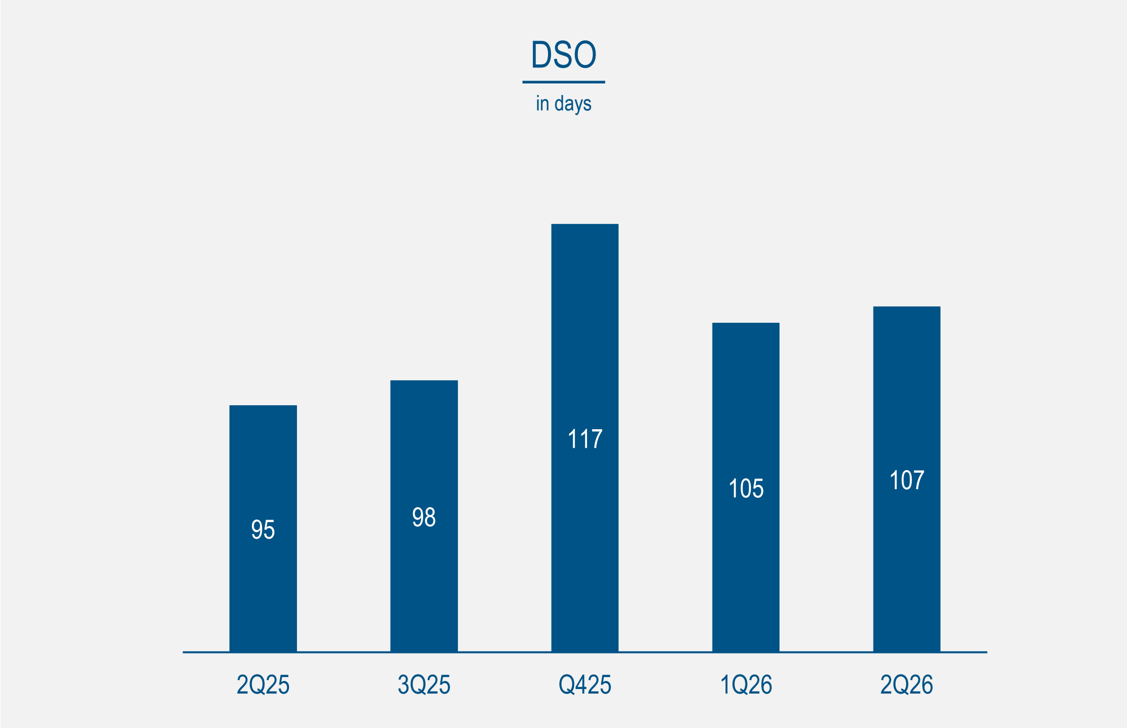
IFRS

€ million	YTD26	YTD25	Changes	
Operating Cash Flow exFX	**+1,237**	**+1,115**	**+122**	**Up +11% year over year**
Operating Cash Flow - reported	**+1,237**	**+1,147**	**+90**	**Up +8% year over year**
Net income adjusted for non cash items	+874	+789	+85	Up +11% year over year
Decrease in trade accounts receivable and contract assets	+379	+419	-40	Balance up +14% exFX YoY DSO at 107 days, +12 days YoY, -10 days vs 4Q25
Increase (Decrease) in contract liability	+85	-9	+94	Balance up +5.2% exFX YoY
Decrease (Increase) in accrued compensation	-97	+3	-100	Lower social charges due to change in 2025 of social charges rate in France
Decrease in accounts payable	-17	-49	+32	
Increase in income taxes payable	+71	+47	+24	
Other	-58	-53	-5	

	YTD26	YTD25	Changes
	+1,237	**+1,115**	**+122**
	+1,237	**+1,147**	**+90**
	+874	+789	+85
Operating Working Capital	+350	+364	-14
Non Operating Working Capital	+13	-6	+19

TRADE ACCOUNTS RECEIVABLES - DSO

IFRS



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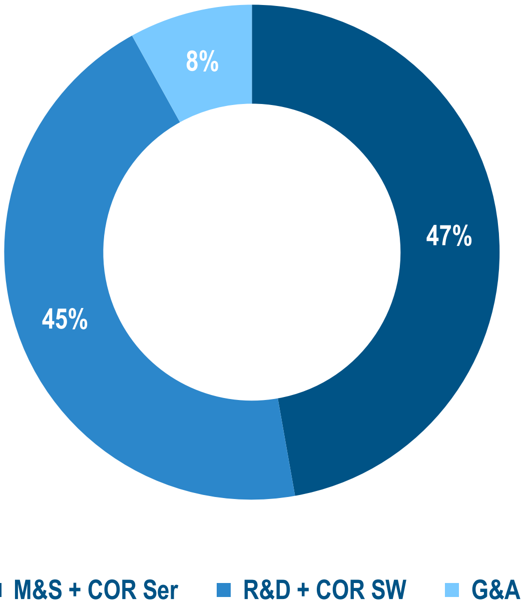
HEADCOUNT BY DESTINATIONS – 2Q26

Overview

At Closing - TOTAL			
	2Q26	2Q25	% growth
M&S + COR Ser	12,045	12,258	-1.7%
R&D + COR SW	11,416	11,883	-3.9%
G&A	2,052	2,112	-2.9%
Total	**25,512**	**26,253**	**-2.8%**

Closing H/C - June 2026



IFRS 2026 FINANCIAL OBJECTIVES

Accounting elements not included in the non-IFRS 2026 Objectives

- FY 2026 estimated **contract liabilities** write-down: **not significant**
- FY 2026 estimated **share-based compensation** expense, including related social charges: **~€115 M**, these estimates do not include any new stock option or share grants issued after June 30, 2026
- FY 2026 estimated amortization of **acquired intangible assets** and of **tangible assets revaluation ~€315 M,** largely impacted by the acquisition of MEDIDATA
- FY 2026 estimated **lease incentives of acquired companies: ~€1 M**
- The non-IFRS objectives also do not include any impact from other operating income and expense, net principally comprised of acquisition, integration and restructuring expenses, and impairment of goodwill and acquired intangible assets; from one-time items included in financial revenue; from one-time tax effects; and from the income tax effects of these non-IFRS adjustments
- Finally, these estimates do not include any new acquisitions or restructurings completed after June 30, 2026

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