© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTÈMES

3Q26 Earnings Presentation

October 28th 2026

Pascal Daloz
CEO & Chairman

Rouven Bergmann
CFO

FORWARD-LOOKING INFORMATION

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Group's non-IFRS financial performance objectives are forward-looking statements. Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors.

The Group's actual results or performance may be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section 1.9 of the 2025 Universal Registration Document ('Document d'enregistrement universel') filed with the AMF (French Financial Markets Authority) on March 31, 2026, available on the Group's website www.3ds.com.

In particular, please refer to the risk factor "Uncertain Global Environment" in section 1.9.1.1 of the 2025 Universal Registration Document set out below for ease of reference:

"In light of the uncertainties regarding economic, business, social, health and geopolitical conditions at the global level, Dassault Systèmes' revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis, mainly due to the following factors:

- the deployment of Dassault Systèmes' solutions may represent a large portion of a customer's investments in software technology. Decisions to make such an investment are impacted by the economic environment in which the customers operate. Uncertain global geopolitical, economic and health conditions and the lack of visibility or the lack of financial resources may cause some customers, e.g. within the automotive, aerospace, energy or natural resources industries, to reduce, postpone or cancel their investments, or to reduce or not renew ongoing paid maintenance for their installed base, which impact larger customers' revenue with their respective sub contractors;
- the geopolitical, economic and monetary situation in certain geographic regions where Dassault Systèmes operates could become more volatile and negatively affect Dassault Systèmes' business, and in particular its revenue, for example due to stricter export compliance rules, or the implementation of new customs barriers or controls on the exchange of goods and services;
- continued inflationary pressure or volatility on raw materials, computer hardware and energy prices could also slow down Dassault Systèmes' diversification efforts in new industries or negatively affect its financial health; and
- the sales cycles of Dassault Systèmes' products, which are relatively long due to the strategic nature of such investments for customers, could further lengthen.

Tensions, particularly geopolitical, economic, financial or customs tensions, and the occurrence of crises could adversely impact the financial situation or financing and supply capabilities of Dassault Systèmes' existing and potential customers, commercial and technology partners, some of whom may be forced to temporarily close sites or to cease operations. Certain crises – health and geopolitical crises in particular – could also have consequences both for the health and safety of Dassault Systèmes' employees and for the Company. A deteriorating economic environment, such as deflationary pressure in Asia, could generate increased price pressure and affect the collection of receivables, which would negatively affect Dassault Systèmes' revenue, financial performance and market position. Dassault Systèmes makes every effort to take into consideration this uncertain outlook. Dassault Systèmes' business results, however, may not develop as anticipated. Furthermore, due to factors affecting sales of Dassault Systèmes' products and services, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results."

In preparing such forward-looking statements, the Group has in particular assumed an average US dollar to euro exchange rate of US$1.14 per €1.00 as well as an average Japanese yen to euro exchange rate of JPY170.0 to €1.00, before hedging for the fourth quarter 2026. The Group has assumed an average US dollar to euro exchange rate of US$1.16 per €1.00 as well as an average Japanese yen to euro exchange rate of JPY180.5 to €1.00, before hedging for the full year 2026. However, currency values fluctuate, and the Group's results may be significantly affected by changes in exchange rates.

© Dassault Systèmes | Confidential Information | 2026

NON-IFRS INFORMATION

Readers are cautioned that the supplemental non-IFRS financial information presented in this presentation is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered in isolation from or as a substitute for IFRS measurements. The supplemental non-IFRS financial information should be read only in conjunction with the Company's consolidated financial statements prepared in accordance with IFRS. Furthermore, the Group's supplemental non-IFRS financial information may not be comparable to similarly titled "non-IFRS" measures used by other companies. Specific limitations for individual non-IFRS measures are set forth in the Company's 2025 Universal Registration Document filed with the AMF on March 31, 2026.

In the tables accompanying this presentation the Group sets forth its supplemental non-IFRS figures for revenue, operating income, operating margin, net income and diluted earnings per share, which exclude the effect of adjusting the carrying value of acquired companies' deferred revenue, share-based compensation expense and related social charges, the amortization of acquired intangible assets and of tangibles reevaluation, certain other operating income and expense, net, including impairment of goodwill and acquired intangibles, acquisition, integration, IT transformation projects and restructuring expenses, the effect of adjusting lease incentives of acquired companies, certain one-time items included in financial revenue and other, net, and the income tax effect of the non-IFRS adjustments and certain one-time tax effects. The tables also set forth the most comparable IFRS financial measure and reconciliations of this information with non-IFRS information.

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

GLOSSARY OF DEFINITIONS

Information in Constant Currencies

Dassault Systèmes has followed a long-standing policy of measuring its revenue performance and setting its revenue objectives exclusive of currency in order to measure in a transparent manner the underlying level of improvement in its total revenue and software revenue by activity, industry, geography and product lines. The Group believes it is helpful to evaluate its growth exclusive of currency impacts, particularly to help understand revenue trends in its business. Therefore, the Group provides percentage increases or decreases in its revenue and expenses (in both IFRS and non-IFRS) to eliminate the effect of changes in currency values, particularly the U.S. dollar and the Japanese yen, relative to the euro. When trend information is expressed "in constant currencies", the results of the "prior" period have first been recalculated using the average exchange rates of the comparable period in the current year, and then compared with the results of the comparable period in the current year.

While constant currency calculations are not considered to be an IFRS measure, the Group believes these measures are critical to understanding its global revenue results and to compare with many of its competitors who report their financial results in U.S. dollars. Therefore, Dassault Systèmes includes this calculation to compare IFRS and non-IFRS revenue figures for comparable periods. All information at constant currencies is expressed as a rounded percentage and therefore may not precisely reflect the absolute figures.

Information on Growth excluding acquisitions ("organic growth")

In addition to financial indicators relating to the Group's entire scope, Dassault Systèmes also provides growth information excluding acquisitions' effects, and named organic growth. To do so, the Group's data is restated to exclude acquisitions, from the date of the transaction, over a period of 12 months.

Information on Industrial Sectors

Dassault Systèmes provides end-to-end software solutions and services: its 3D UNIV+RSES — made of multiple virtual twin experiences that are powered by artificial intelligence and developed on the 3DEXPERIENCE platform — combine modeling, simulation, data science, and collaborative innovation to support companies in the three sectors it serves, namely Manufacturing Industries, Life Sciences & Healthcare, and Infrastructure & Cities.

These three sectors comprise twelve industries:

- Manufacturing Industries: Transportation & Mobility; Aerospace & Defense; Marine & Offshore; Industrial Equipment; High-Tech; Home & Lifestyle; Consumer Packaged Goods - Retail. In Manufacturing Industries, Dassault Systèmes helps customers virtualize their operations, improve data sharing and collaboration across their organization, reduce costs and time-to-market, and become more sustainable;
- Life Sciences & Healthcare: Life Sciences & Healthcare. In this sector, the Group aims to address the entire cycle of the patient journey to lead the way toward precision medicine. To reach the broader healthcare ecosystem from research to commercial, the Group's solutions connect all elements from molecule development to prevention to care, and combine new therapeutics, medical practices, and Medtech;
- Infrastructure & Cities: Infrastructure, Energy & Materials; Architecture, Engineering & Construction; Business Services; Cities & Public Services. In this sector, the Group supports the virtualization of Infrastructure & Cities in making its industries more efficient and sustainable, and creating desirable living environments.

Information on Product Lines

The Group's financial reporting on product lines includes the following information:

Industrial Innovation software revenue, which includes mainly CATIA, ENOVIA, SIMULIA, DELMIA and GEOVIA brands; Life Sciences software revenue, which includes MEDIDATA and BIOVIA brands; Mainstream Innovation software revenue which includes its CENTRIC and 3DVIA brands, as well as the SOLIDWORKS brand and its expanded offerings in design, simulation, PLM, and manufacturing.

OUTSCALE has been a Dassault Systèmes brand since 2022, extending the portfolio of software applications. As the first sovereign and sustainable operator on the cloud, OUTSCALE enables governments and corporations from all sectors to achieve digital autonomy through a Cloud experience and with a world-class cyber governance.

© Dassault Systèmes | Confidential Information | 2026

GLOSSARY OF DEFINITIONS

GEOs

Eleven GEOs are responsible for driving the development of the Company's business and implementing its customer-centric engagement model. Teams leverage strong networks of local customers, users, partners, and influencers.
These GEOs are structured into three groups:
the "Americas" group, made of two GEOs; the "Europe" group, comprising Europe, Middle East and Africa (EMEA) and made of four GEOs; the "Asia" group, comprising Asia and Oceania and made of five GEOs.

3DEXPERIENCE Software Contribution

To measure the relative share of **3D**EXPERIENCE software in its revenue, Dassault Systèmes calculates the percentage contribution by comparing total **3D**EXPERIENCE software revenue to software revenue for all product lines except SOLIDWORKS, MEDIDATA, CENTRIC and other acquisitions (defined as "**3D**EXPERIENCE eligible software revenue").

Software revenue

Software license revenue represents fees earned from granting customers licenses to use the software of Dassault Systèmes. It includes license revenue of perpetual and periodic license sales of software products. Subscription contracts generally have a term of between one and five years, and include on premise software license and support. Subscription revenue also includes Cloud revenue. Cloud revenue is generated from contracts that provide access to cloud-based solutions (SaaS), infrastructure as a service (IaaS), cloud solution development and cloud managed services. Subscription revenue is also derived from cloud contracts and hybrid on-premise and cloud contracts. It also includes subscription renewals of on-premise licenses signed with hybrid on-premise and cloud deals. Support revenue represents periodic fees associated with the sale of unspecified product updates on a when-and-if-available basis and technical support. Support agreements are entered into in connection with the initial software license purchase. Support may be renewed by the customer at the conclusion of each term.
Recurring fees for subscription and support are reported within "Software Revenue".

© Dassault Systèmes | Confidential Information | 2026

GLOSSARY OF DEFINITIONS

Annual Run Rate (ARR)

ARR is the annual value of all active subscription software, SaaS, hosting & support contracts as of the end of the reporting period.

- The value of active contracts is annualized by dividing the total active contract value by the contract duration in days (end date minus start date), then multiplying the result by 360 days.
- The value of an active contract refers to contract value for which orders have been submitted.
- For contracts that include annual values that change over time, we include in ARR only the annual value of components of the contract that are considered active as of the date of the ARR calculation.
- A contract or a component of the contract is considered active only between the contractual start and end dates.
- For ramp contracts, only the portion where the customer has already submitted an order is included. Future ramped amounts are excluded until they are activated.
- For MEDIDATA "Study by Study" contracts that are not contractually renewable, only the contractually committed portion is counted in the Group ARR.
- No assumptions are taken regarding future customer renewals or future committed increases.

ARR is composed of 2 elements: subscription annual run rate (SARR) and maintenance annual run rate (MARR).
We believe ARR is a valuable operating measure to assess the health of our recurring business because it is aligned with the amount that we invoice the customer on an annual basis. We generally invoice customers annually for the current year of the active contract.
ARR increases by the annual value of active contracts that commence in a reporting period and decreases by the annual value of contracts that expire in the reporting period.
ARR is not annual recurring revenue, and is therefore not affected by revenue recognition standards, including point in time revenue recognition of on premise license subscriptions.

Cash conversion
Operating cash flow / non-IFRS operating income

Net cash position
Cash and cash equivalents and short-term investments minus borrowings

Free Cash Flow
Operating cash flow + Acquisitions of property, plant and equipment and intangible assets + Repayment of lease liabilities

© Dassault Systèmes | Confidential Information | 2026

AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

© Dassault Systèmes | Confidential Information | 2026

BUILDING THE FOUNDATION FOR SUSTAINABLE GROWTH

INDUSTRY — EXPERIENCE — HUMAN — METAMORPHOSIS

1981
3D Design

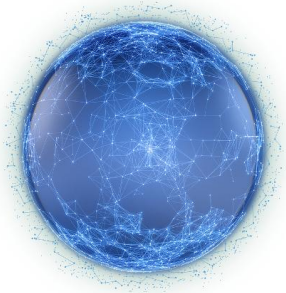
1989
3D DMU*
3D PDM**

1999
3D PLM***

2012
3DEXPERIENCE®
platform

2020
Virtual Twin
Experience
of **Humans**

2026
FOUNDATION YEAR
TO TURN AI INTO
CONCRETE VALUE...



3D UNIVERSES

AI FOR INDUSTRIES

*Digital Mock Up | **Product Data Management | ***Product Lifecycle Management

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

STRONG Q3 PERFORMANCE WITH IMPROVED FY26 OBJECTIVES

3Q26

Delivering at high end of objectives

+5%
TOTAL REVENUE

+8%
EPS

FY26

Improving objectives

+4-5%
TOTAL REVENUE
vs +3-5% prev.

+6-7%
EPS
vs +3-6% prev.

Transforming existing clients by turning industry headwinds into advantages

Continued strong **3D**EXPERIENCE platform & cloud performance with key deals | Broad-based performance across industries

Conquering new frontiers in Life Sciences and Consumer industries while expanding within our clients

A step change in Life Sciences: ArisGlobal acquisition completed, one unified AI platform, one dedicated leadership

Expanding 3D UNIV+RSES to turn AI into concrete value

3D UNIV+RSES adoption: 3DX agentic platform and Virtual Twin for physical AI showcased at GTC Berlin

Non-IFRS – All growth ex-FX

© Dassault Systèmes | Confidential Information | 2026



2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

SCALING GLOBALLY THROUGH STRATEGIC PLATFORM COOPERATION

With the **3D**EXPERIENCE platform,

COMAC combines design data systems at the ecosystem level to accelerate the development of the first large wide-body commercial aircraft in China.



MULTI-DOMAIN INTEGRATED PLATFORM

ONBOARDING PARTNER NETWORK

SCALABLE BY DESIGN

CERTIFIABLE BY DESIGN

MODEL-BASED SYSTEM ENGINEERING

DASSAULT SYSTEMES



2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

TRANSFORMING BUSINESS MODEL THROUGH PLATFORM APPROACH

Powered by the Medidata platform,

EVEREST transforms its clinical operations on one enterprise platform to run faster and more profitably.

AI

ENTERPRISE PLATFORM

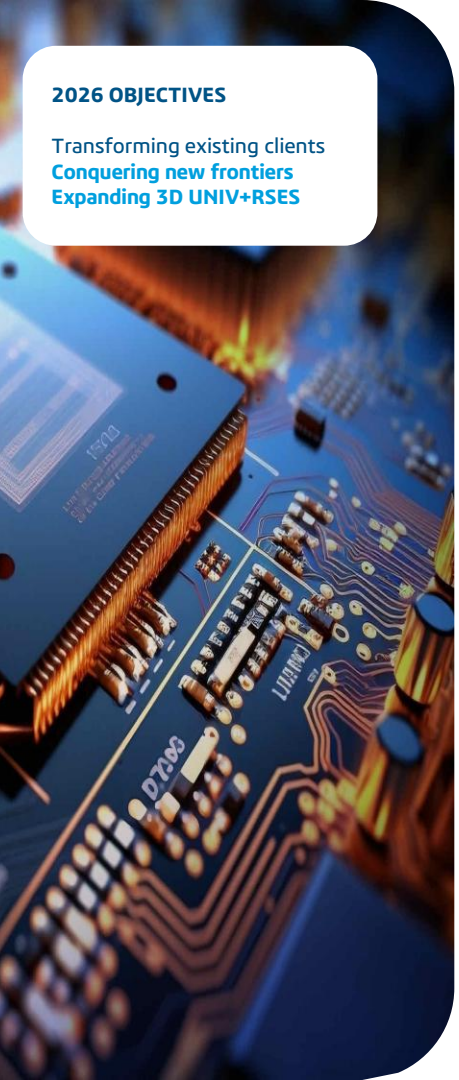
UNIFIED ECOSYSTEM

ENHANCED CLINICAL INTELLIGENCE

FASTER EXECUTION

INCREASED PROFITABILITY

DASSAULT SYSTEMES



2026 OBJECTIVES

Transforming existing clients
Conquering new frontiers
Expanding 3D UNIV+RSES

ACCELERATING AI FACTORY DESIGN AND DEPLOYMENT

With Virtual Twin as a Service,

VERTIV shortens the time to deploy capacity for AI Factories by engineering them holistically - compute, networking, power and cooling co-designed and co-simulated within a virtual twin.

AI

NVIDIA PARTNERSHIP

MODEL BASED SYSTEM ENGINEERING

AI FACTORY ECOSYSTEM PARTNERSHIP

IMPROVED TIME TO FIRST TOKEN

SIMULATION BASED VALIDATION

DASSAULT SYSTEMES

NEW AI-NATIVE PRODUCTS















Illustrative, non-exhaustive selection

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

3D UNIV+RSES ADOPTION: ENABLING INDUSTRIES TO BECOME AI-NATIVE

~100 Strategic Customer Partnerships



... /...

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

SHOWCASING AI-NATIVE INDUSTRIES | DASSAULT SYSTEMES at NVIDIA GTC





X AGILE ROBOTS

- **AUTONOMOUS LONG-RUNNING AGENTS**
  operating in an **RUNNING**
- **AGENTIC HARNESS**
  communicating over
- **AGENT-TO-AGENT PROTOCOL**

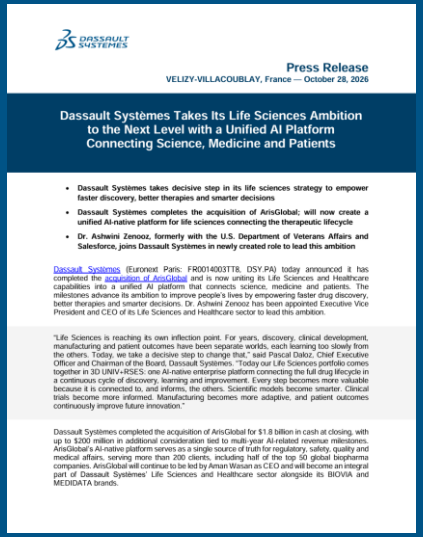
- **PHYSICAL AI ROBOTS**
  learning inside a **EMBODIED**
- **PHYSICS-BASED VIRTUAL TWIN ENVIRONMENT**
  transferring skills to the
- **REAL-WORLD FACTORY FLOOR**

LINK TO LIVE GTC DEMO HERE AT 1:02:57

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

A STEP CHANGE IN LIFE SCIENCES: A UNIFIED AI PLATFORM FROM MOLECULE TO PATIENT, BACK TO SCIENCE



DASSAULT SYSTEMES

Press Release

VELIZY-VILLACOUBLAY, France — October 28, 2026

Dassault Systèmes Takes Its Life Sciences Ambition to the Next Level with a Unified AI Platform Connecting Science, Medicine and Patients

- **Dassault Systèmes takes decisive step in its life sciences strategy to empower faster discovery, better therapies and smarter decisions**
- **Dassault Systèmes completes the acquisition of ArisGlobal; will now create a unified AI-native platform for life sciences connecting the therapeutic lifecycle**
- **Dr. Ashwini Zenooz, formerly with the U.S. Department of Veterans Affairs and Salesforce, joins Dassault Systèmes in newly created role to lead this ambition**

Dassault Systèmes (Euronext Paris: FR0014003TT8, DSY.PA) today announced it has completed the acquisition of ArisGlobal and is now uniting its Life Sciences and Healthcare capabilities into a unified AI platform that connects science, medicine and patients. The milestones advance its ambition to improve people's lives by empowering faster drug discovery, better therapies and smarter decisions. Dr. Ashwini Zenooz has been appointed Executive Vice President and CEO of its Life Sciences and Healthcare sector to lead this ambition.

"Life Sciences is reaching its own inflection point. For years, discovery, clinical development, manufacturing and patient outcomes have been separate worlds, each learning too slowly from the others. Today, we take a decisive step to change that," said Pascal Daloz, Chief Executive Officer and Chairman of the Board, Dassault Systèmes. "Today our Life Sciences portfolio comes together in 3D UNIV+RSES: one AI-native enterprise platform connecting the full drug lifecycle in a continuous cycle of discovery, learning and improvement. Every step becomes more valuable because it is connected to, and informs, the others. Scientific models become smarter. Clinical trials become more informed. Manufacturing becomes more adaptive, and patient outcomes continuously improve future innovation."

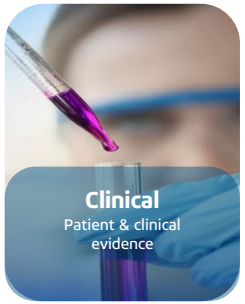
Dassault Systèmes completed the acquisition of ArisGlobal for $1.8 billion in cash at closing, with up to $200 million in additional consideration tied to multi-year AI-related revenue milestones. ArisGlobal's AI-native platform serves as a single source of truth for regulatory, safety, quality and medical affairs, serving more than 200 clients, including half of the top 50 global biopharma companies. ArisGlobal will continue to be led by Aman Wasan as CEO and will become an integral part of Dassault Systèmes' Life Sciences and Healthcare sector alongside its BIOVIA and MEDIDATA brands.

MARIE



Research & Development
Scientific models & molecular insight

LOUIS



Clinical
Patient & clinical evidence

LEO AURA



Manufacturing
Industrial execution and lifecycle

NavaX™



Regulatory & Safety
Real world post market evidence

Integrating real-world outcomes

3DX Agentic Platform

Multi-Therapeutics

ONCOLOGY & IMMUNOLOGY		CARDIOMETABOLIC & RESPIRATORY			NEUROSCIENCE, INFECTIOUS & RARE		
Oncology & Hematology	Immunology & Inflammation	Cardiovascular	Metabolic & endocrine	Respiratory	Neuroscience	Infectious Disease	Rare & Genetic
NSCLC, Breast, CRC, AML, ...	RA · IBD · psoriasis · lupus	Heart failure · AF · atherosclerosis	T2D · obesity · MASH	Asthma · COPD · IPF	Alzheimer's · Parkinson's · MS	HIV · influenza · TB · sepsis	DMD · SMA · sickle cell · CF

DASSAULT SYSTEMES



NEW OPERATING MODEL FOR LIFE SCIENCES & HEALTHCARE

Life Sciences & Healthcare Leadership

Unified go-to-market

Sales | Marketing | Services

Unified offer

3DX Agentic Platform | Applications | AI Companions

Domain expertise

Discovery | Lab | Clinical | Manufacturing | Quality | Regulatory | Safety | Medical Practice

Integrated support functions

DASSAULT SYSTEMES

DR. ASHWINI ZENOOZ JOINED DASSAULT SYSTEMES TO LEAD LIFE SCIENCES & HEALTHCARE



Dr. Ashwini Zenooz
Executive Vice President,
CEO Life Sciences & Healthcare

MANDATE

One AI-native platform connecting molecules, patients and real-world outcomes, back to science

- Leading strategy, integration, go-to-market and sales for MEDIDATA, BIOVIA and ARISGLOBAL
- Elevating business partnerships across pharma, biotech, medtech, diagnostics and digital health space
- Expanding leadership and market share in Life Sciences & Healthcare

BACKGROUND

Physician-entrepreneur with leadership experience at Salesforce, Commure and the U.S. Department of Veterans Affairs;

Expertise in digital health and AI, and medical training at the University of Florida, Henry Ford and Massachusetts General Hospital.

© Dassault Systèmes | Confidential Information | 2026

MISSION: SMARTER TREATMENT FOR HEALTHIER PEOPLE

Patient-centric

15m
Trial patients

60m+
Real-world patients

6bn+
Patient reach

Outcome-based

Multi-Therapeutics
Oncology & Immunology
Cardio* & Respiratory
Neuro**, Infectious & Rare

Multi-Modalities
Small molecules
Biologics
Advanced Therapies

50%+
of drugs & medical devices designed

80%
of 2025 FDA novel drug approved

50%
of worldwide safety events addressed

Global reach

Workforce
5k+
worldwide

Footprint
15k+
Customers incl. Pharma, MedTech & CROs

Strategic Partnerships
FDA[1]
IHI[2]

Training datasets
42k+
clinical trials

12m+
safety events per year

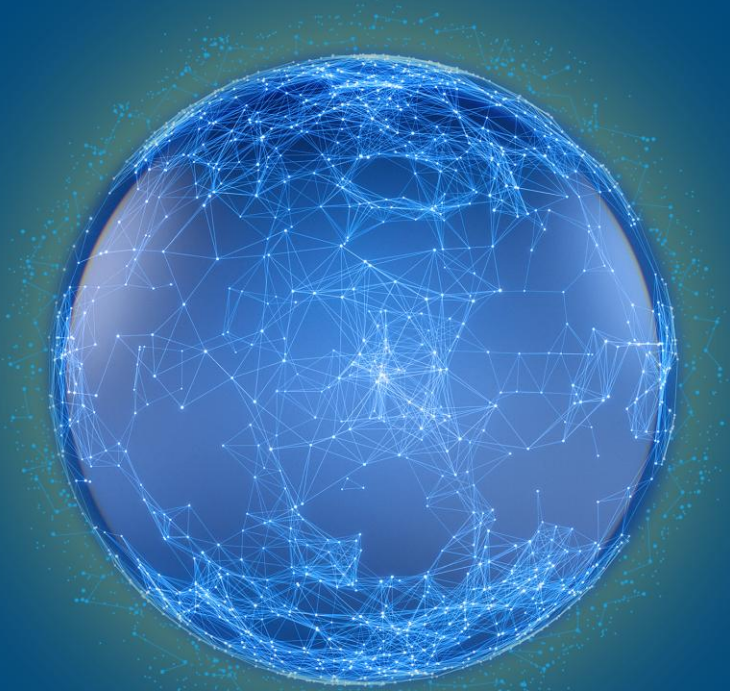
Rounded figures, [1] FDA: Food & Drug Administration; [2] IHI: Innovative Health Initiative (EU); *Cardiometabolic; **Neuroscience

© Dassault Systèmes | Confidential Information | 2026

upcoming

CAPITAL MARKETS DAY

NOVEMBER 17, 2026 - PARIS



© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

© Dassault Systèmes | Confidential Information | 2026

Q3 PROFITABLE GROWTH CONVERTING TO STRONG CASH FLOW GROWTH

Executing our growth model

TOPLINE

+6%

ARR

Total revenue
+5%

OPERATING MARGIN

+150bps

Operating Margin

Operating Profit
+10%

CASH CONVERSION

111%

YTD26

PERFORMANCE

+8%

EPS

+20%

Operating Cash Flow, YTD26

Non-IFRS except for operating cash flow – All growth ex-FX for the quarter

© Dassault Systèmes | Confidential Information | 2026

PERFORMANCE AT A GLANCE

Non-IFRS – All growth ex-FX

P&L	3Q26	YTD26
Total Revenue (€M)	**€1,552**	**€4,617**
Total Revenue Growth	+5%	+4%
Operating Margin	**31.6%**	**30.6%**
Operating Margin improvement[1]	+1.5pts	+0.8pts
EPS (€)	**0.32**	**0.93**
EPS Growth	+8%	+7%

Revenue growth	3Q26	YTD26
Software Revenue	**+5%**	**+4%**
Upfront License Revenue	+14%	+7%
Recurring Revenue	+3%	+3%
o/w Subscription Revenue	*+6%*	*+6%*
Service Revenue	**+7%**	**+6%**

Recurring % Software



84% in YTD25

Subscription % Recurring



49% in YTD25

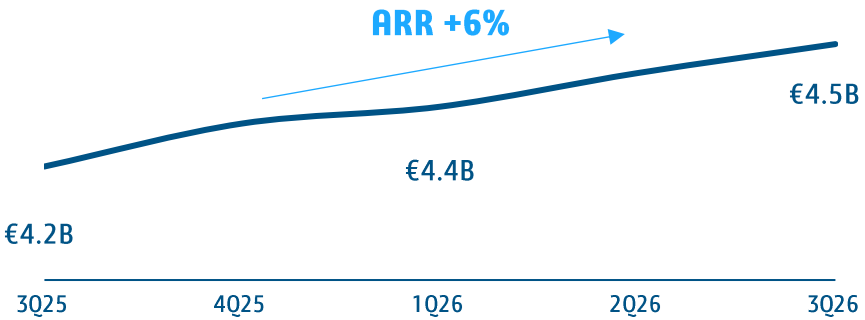
1. Operating margin improvement ex-FX ¦ 2. Recurring revenue within software revenue | 3. Subscription revenue within recurring revenue

© Dassault Systèmes | Confidential Information | 2026

ANNUAL RUN RATE

All growth and data ex-FX

ARR YoY evolution



€ millions	3Q25	3Q26	ex-FX growth
ARR	4,243	4,505	+6%

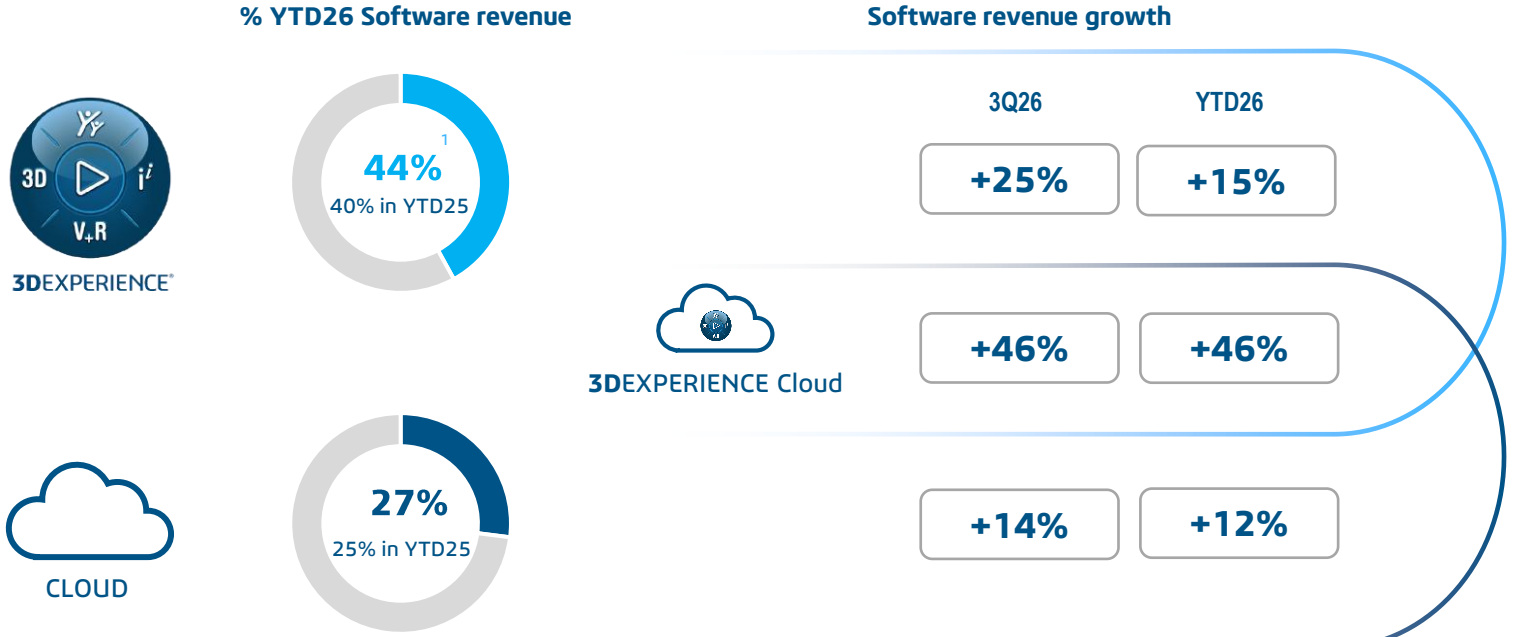
ARR QoQ evolution

€ millions	3Q25	4Q25	1Q26	2Q26	3Q26
Beginning ARR	4,197	4,243	4,335	4,371	4,443
Ending ARR	4,243	4,335	4,371	4,443	4,505
Sequential Net ARR growth	**46**	**93**	**35**	**73**	**62**

© Dassault Systèmes | Confidential Information | 2026

GROWTH DRIVERS: 3DEXPERIENCE & CLOUD

Non-IFRS - All growth ex-FX



[1] Eligible Software Revenue excludes SOLIDWORKS, MEDIDATA, CENTRIC and recent acquisitions

© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY REGION

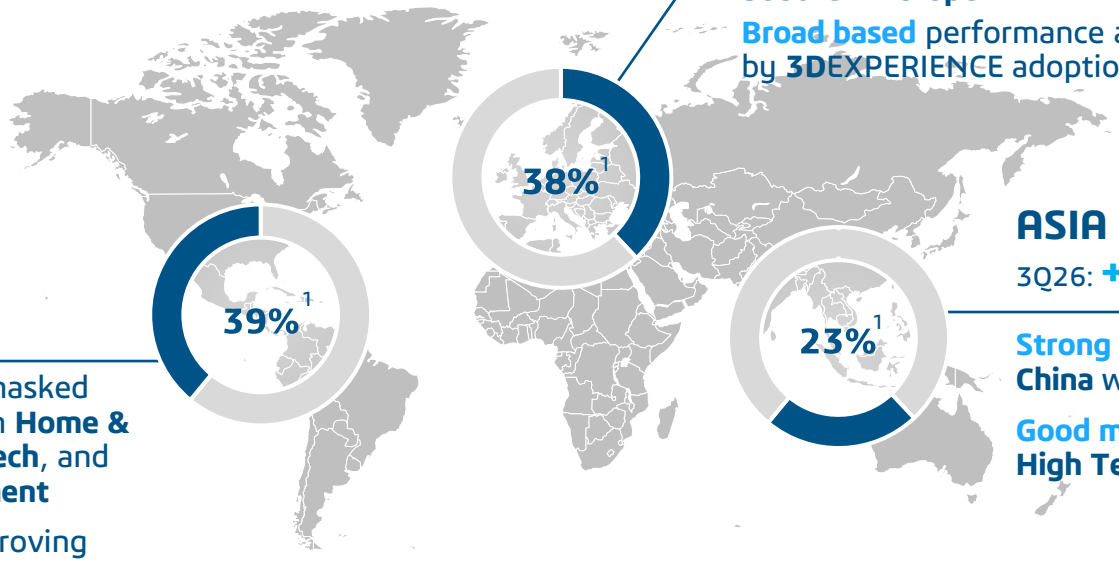
Non-IFRS - All growth ex-FX

EUROPE

3Q26: **+9%** | YTD26: **+5%**

Strong quarter despite weakness in **Central & Southern Europe**

Broad based performance across industries driven by **3D**EXPERIENCE adoption



AMERICAS

3Q26: **-3%**

YTD26: **+1%**

Strong baseline masked **healthy growth** in **Home & Lifestyle**, **High Tech**, and **Industrial Equipment**

Life Sciences improving

ASIA

3Q26: **+12%** | YTD26: **+8%**

Strong quarter across regions, led by **China** with double digit growth

Good momentum in **Aerospace** and **High Tech**

1. Region revenue within YTD26 software revenue

© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY PRODUCT LINE

Non-IFRS - All growth ex-FX

	3Q26	YTD26
Industrial Innovation	+5%	+3%
Mainstream Innovation	+8%	+10%
Life Sciences	+1%	-2%
Total	**+5%**	**+4%**

Quarterly Highlights

Solid performance from **3D**EXPERIENCE and Cloud, with **ENOVIA** leading the momentum

SOLIDWORKS solid broad based growth
CENTRIC building momentum with new client wins

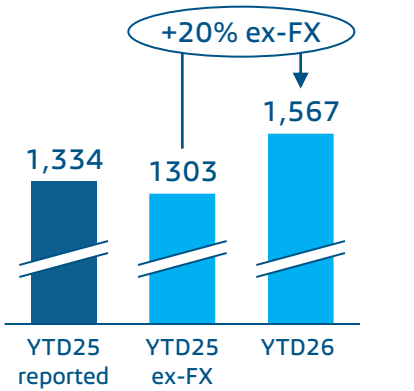
MEDIDATA flat in 3Q26, improving sequentially, with bookings continuing to accelerate ARR growth
ArisGlobal closed September 2026, no material revenue impact

© Dassault Systèmes | Confidential Information | 2026

YTD26 CASH PERFORMANCE

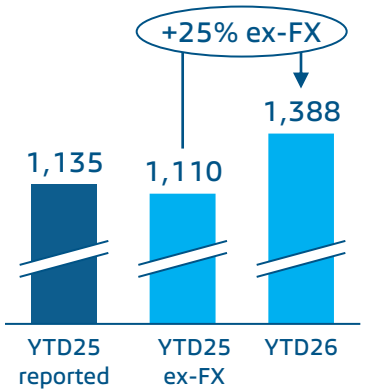
IFRS unless otherwise noted

Operating Cash Flow



Strong operating performance and working capital up slightly, due to higher billing activity

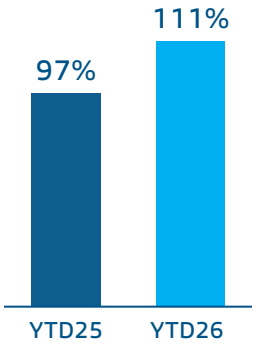
Free Cash Flow



Free Cash Flow +25% ex-FX

Cash Conversion

(Operating Cash Flow/Operating Income[1])

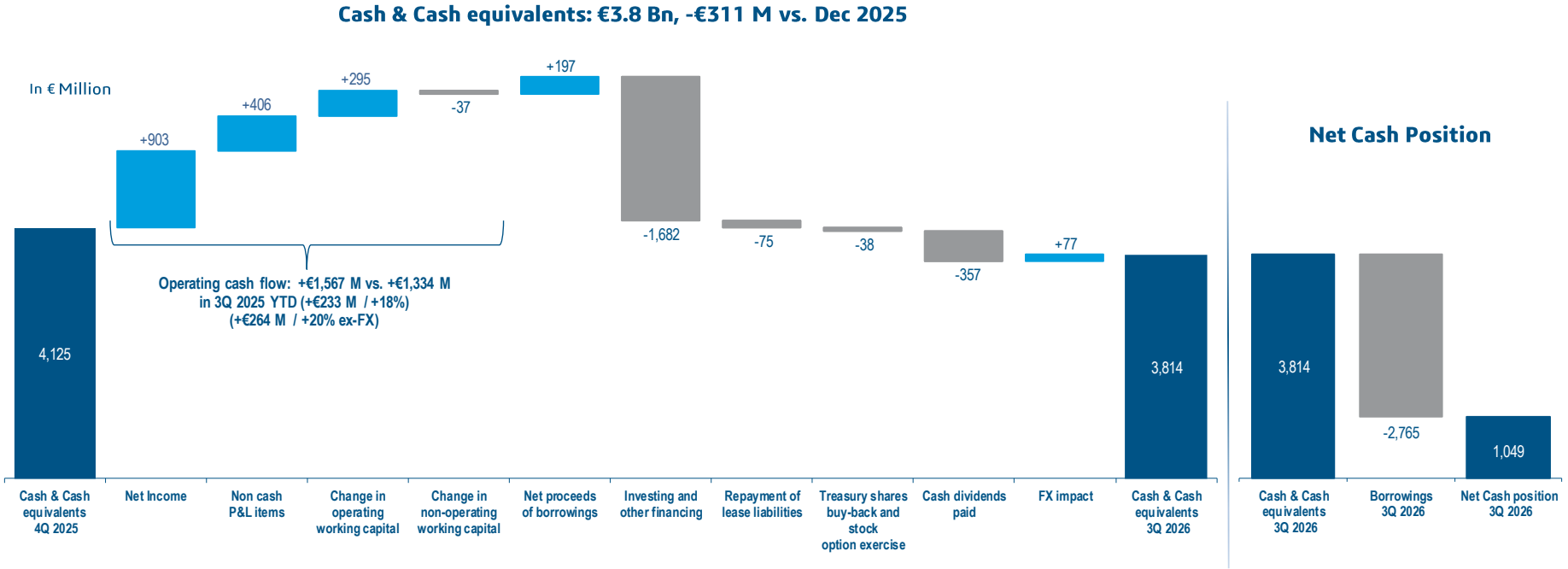


Cash conversion improving

[1] Non-IFRS Year to Date

© Dassault Systèmes | Confidential Information | 2026

CHANGE IN CASH AND DEBT POSITION AS AT SEPTEMBER 30, 2026



Borrowings at €2,765 M, increase of €170 M vs. 4Q 2025

Net cash position = Cash and cash equivalents and short-term investments minus borrowings

Financial debt as of September 2026: **€2,765 M**
Net cash position: €1,049 M

© Dassault Systèmes | Confidential Information | 2026

4Q26 & FY26 FINANCIAL OBJECTIVES

Non-IFRS – All growth ex-FX (unless otherwise noted)

4Q26		FY26
1,782 – 1842	**Total Revenue (€M)**	**6,399 – 6,459**
+5 – 8%	Total Revenue	+4 – 5%
+5 – 8%	**Software Revenue**	**+4 – 5%**
+8 – 14%	Service Revenue	+6 – 8%
37.2 – 37.8%	**Operating Margin (%)**	**32.5 – 32.7%**
0.42 – 0.43	**EPS (€)**	**1.35 – 1.36**
+4 – 8%	EPS Reported	+3 – 4%
+3 – 7%	EPS	+6 – 7%
~ 17.4%	Tax rate	~ 17.1%
1.14	€/$ FX	1.16
170.0	€/¥ FX	180.5

NB. 4Q26, FY26 Objectives include ArisGlobal

© Dassault Systèmes | Confidential Information | 2026

AGENDA

Strategy & Operational Highlights

Financial Highlights & Objectives

Financial Information Appendix

© Dassault Systèmes | Confidential Information | 2026

CONSTANT CURRENCY ANNUAL RUN RATE (ARR)

For comparative purposes, we report ARR on a constant currency basis

- To help investors understand and assess our business performance excluding FX volatility, we report constant currency ARR
- For FY26, we will report constant currency ARR results for all periods on a constant currency basis using our FY26 Plan foreign exchange rates for all periods ($1.18 per euro and JPY 170.0 per euro)

€ millions	FX rates	1Q25	2Q25	3Q25	4Q25
Ending ARR using FY25 Plan foreign exchange rates	1.10€/$ 155.00€/¥	4,248	4,338	4,392	4,497
Ending ARR using FY26 Plan foreign exchange rates	1.18€/$ 170.00€/¥	**4,109**	**4,197**	**4,243**	**4,335**

© Dassault Systèmes | Confidential Information | 2026

ANNUAL RUN RATE (ARR) – ILLUSTRATIVE EXAMPLE

Case 1: Multi Year on premise deal

5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	52,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5
Order Value	20				20				20				20				20			
ARR end of each quarter	20				20				20				20				20			
Billing	20				20				20				20				20			

Case 2: Multi Year on premise deal with Ramp

5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	52,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5	2,5
Order Value	10				15				20				25				30			
ARR end of each quarter	10				15				20				25				30			
Billing	10				15				20				25				30			

Case 3: Multi Year cloud deal

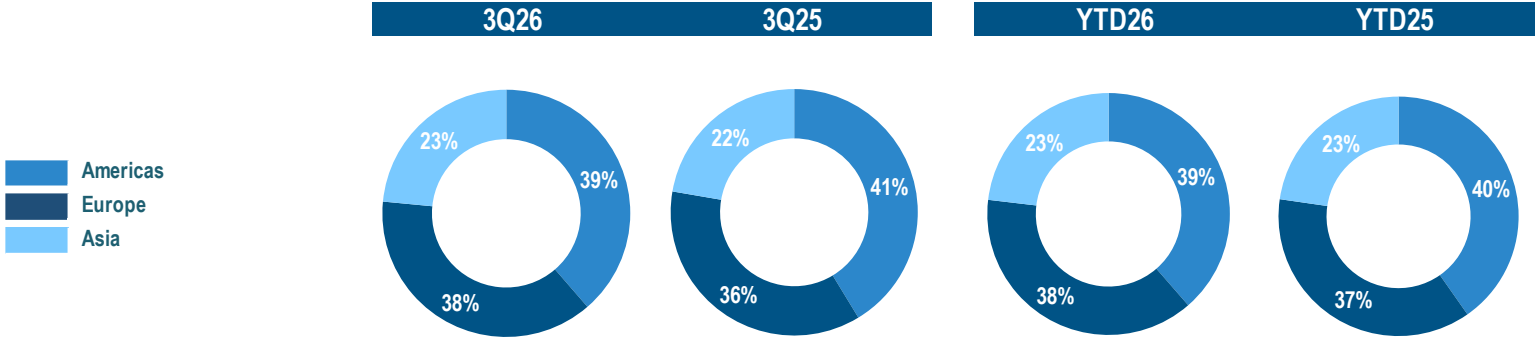
5 Years	Year 1				Year 2				Year 3				Year 4				Year 5			
TCV: 100M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Order Value	20				20				20				20				20			
ARR end of each quarter	20				20				20				20				20			
Billing	20				20				20				20				20			

© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY REGION

IFRS

in MEUR	3Q26	3Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Americas	539	543	(1)%	(3)%	1,609	1,659	(3)%	+1%
Europe	528	478	+10%	+10%	1,595	1,525	+5%	+5%
Asia	327	293	+12%	+12%	964	936	+3%	+8%
Software revenue	**1,394**	**1,314**	**+6%**	**+5%**	**4,169**	**4,119**	**+1%**	**+4%**

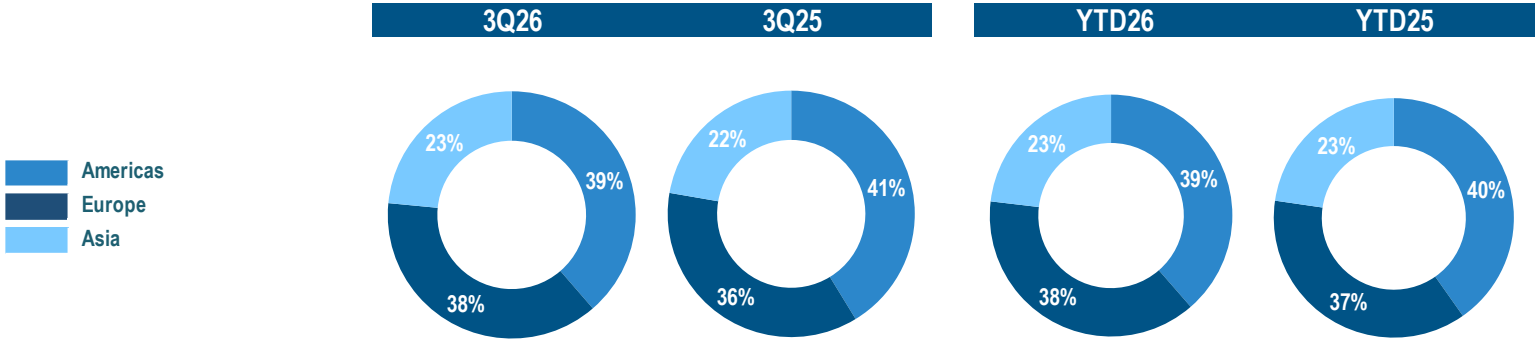


© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY REGION

Non - IFRS

in MEUR	3Q26	3Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Americas	539	543	(1)%	(3)%	1,609	1,659	(3)%	+1%
Europe	528	479	+10%	+9%	1,596	1,527	+4%	+5%
Asia	327	293	+12%	+12%	964	936	+3%	+8%
Software revenue	**1,394**	**1,315**	**+6%**	**+5%**	**4,170**	**4,122**	**+1%**	**+4%**

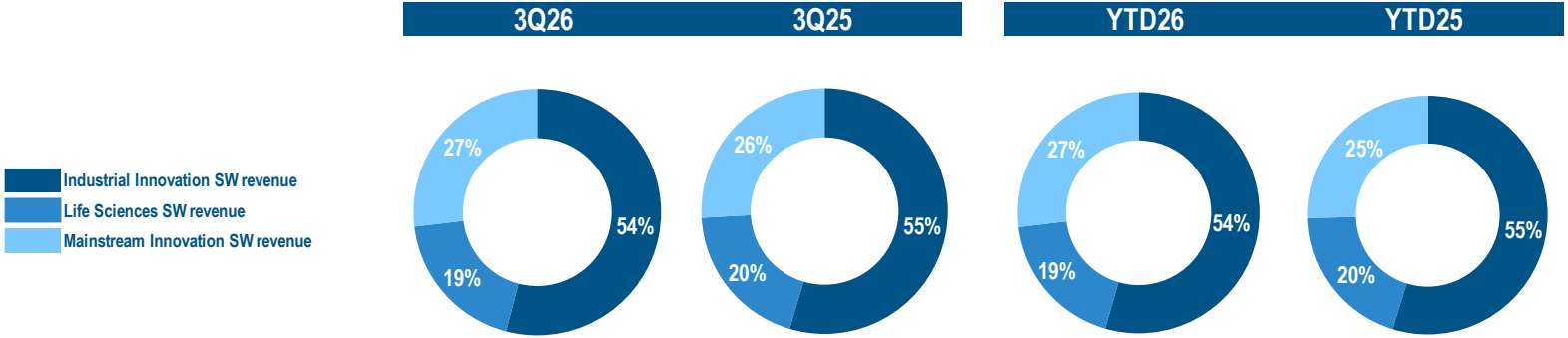


© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY PRODUCT LINE

IFRS

in MEUR	3Q26	3Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Industrial Innovation SW revenue	753	717	+5%	+5%	2,271	2,255	+1%	+3%
Life Sciences SW revenue	266	257	+4%	+1%	777	818	(5)%	(2)%
Mainstream Innovation SW revenue	375	340	+10%	+8%	1,122	1,047	+7%	+10%
Software revenue	**1,394**	**1,314**	**+6%**	**+5%**	**4,169**	**4,119**	**+1%**	**+4%**

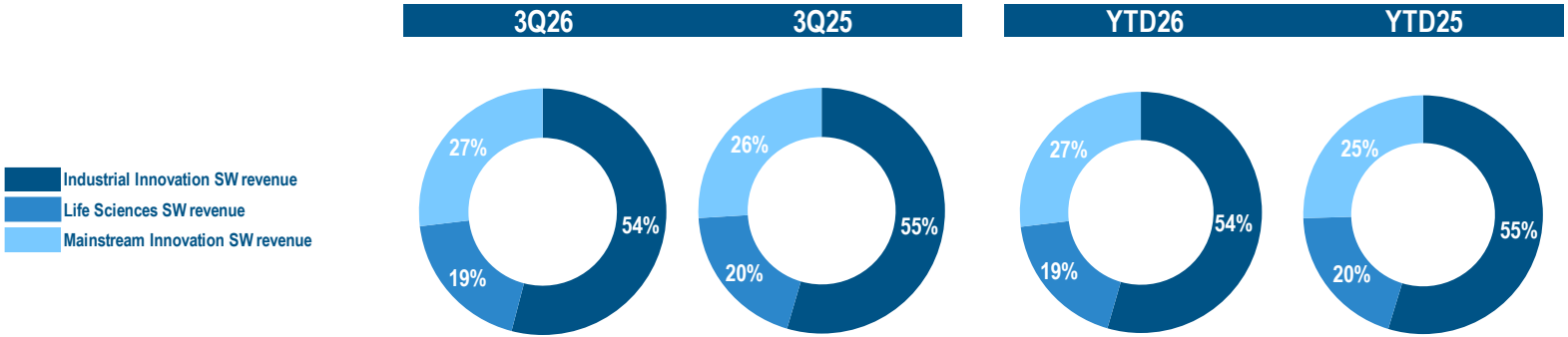


© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE BY PRODUCT LINE

Non - IFRS

in MEUR	3Q26	3Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Industrial Innovation SW revenue	753	717	+5%	+5%	2,271	2,255	+1%	+3%
Life Sciences SW revenue	266	257	+4%	+1%	777	818	(5)%	(2)%
Mainstream Innovation SW revenue	375	341	+10%	+8%	1,122	1,050	+7%	+10%
Software revenue	**1,394**	**1,315**	**+6%**	**+5%**	**4,170**	**4,122**	**+1%**	**+4%**

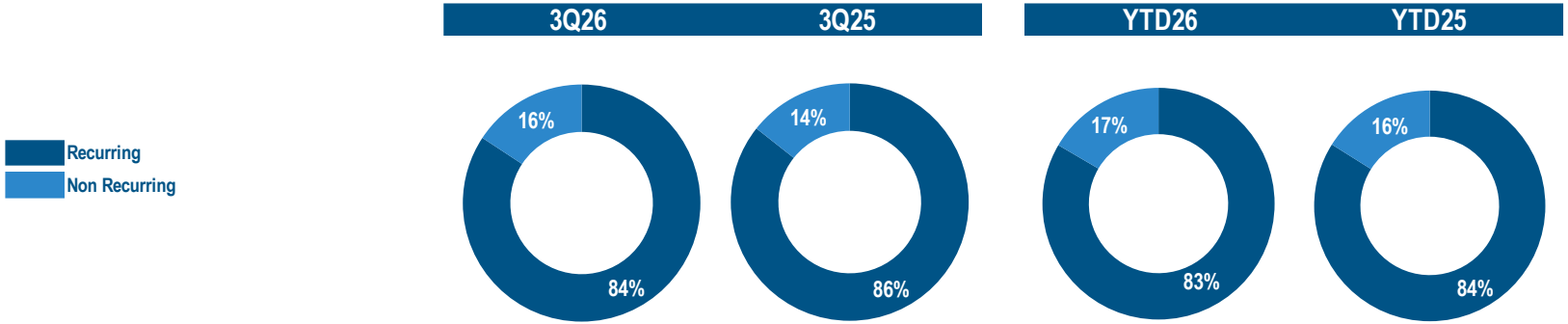


© Dassault Systèmes | Confidential Information | 2026

SOFTWARE REVENUE EVOLUTION

Non - IFRS

in MEUR	3Q26	3Q25	Growth	Growth ex FX	YTD26	YTD25	Growth	Growth ex FX
Recurring Subscription and Support revenue	1,174	1,126	+4%	+3%	3,478	3,460	+1%	+3%
of which Subscription revenue	582	542	+7%	+6%	1,729	1,689	+2%	+6%
Non Recurring Licenses and Other software revenue	219	189	+16%	+14%	691	663	+4%	+7%
Software revenue	**1,394**	**1,315**	**+6%**	**+5%**	**4,170**	**4,122**	**+1%**	**+4%**



© Dassault Systèmes | Confidential Information | 2026

IFRS P&L

(In € million, except % and per share data)	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	YoY	2026	2025	YoY
Software revenue	1,393.5	1,313.7	+6%	4,169.0	4,119.2	+1%
Licenses and Other software revenue	219.3	188.8	+16%	691.1	662.5	+4%
Subscription and Support revenue	1,174.2	1,125.0	+4%	3,477.9	3,456.7	+1%
Services revenue	158.4	146.4	+8%	447.9	435.6	+3%
Total revenue	**1,551.9**	**1,460.1**	**+6%**	**4,617.0**	**4,554.7**	**+1%**
Cost of Software revenue	(122.2)	(118.4)	+3%	(343.5)	(367.7)	(7)%
Cost of Services revenue	(132.4)	(118.6)	+12%	(399.8)	(394.2)	+1%
Research and development expenses	(328.0)	(314.3)	+4%	(979.9)	(1,011.7)	(3)%
Marketing and sales expenses	(407.7)	(398.7)	+2%	(1,245.7)	(1,293.1)	(4)%
General and administrative expenses	(113.9)	(111.6)	+2%	(317.1)	(355.8)	(11)%
Amortization of acquired intangible assets and of tangible assets revaluation	(82.6)	(83.5)	(1)%	(243.2)	(257.2)	(5)%
Other operating income and expense, net	(40.2)	(13.0)	+208%	(56.9)	(26.8)	+113%
Total operating expenses	**(1,226.9)**	**(1,158.0)**	**+6%**	**(3,586.1)**	**(3,706.5)**	**(3)%**
Operating income	**325.0**	**302.1**	**+8%**	**1,030.9**	**848.2**	**+22%**
Financial income (loss), net	23.1	24.9	(8)%	69.4	85.1	(18)%
Income tax expense	(57.3)	(54.2)	+6%	(197.7)	(182.6)	+8%
Non-controlling interest	0.1	2.2	(96)%	0.1	8.3	(98)%
Net Income (to equity holders of the parent)	**290.9**	**275.0**	**+6%**	**902.7**	**759.1**	**+19%**
Diluted earnings per share (EPS)	**0.22**	**0.20**	**+8%**	**0.66**	**0.57**	**+16%**
Average diluted shares (Million)	**1,325.4**	**1,327.6**		**1,326.0**	**1,324.8**	

© Dassault Systèmes | Confidential Information | 2026

IFRS P&L (%)

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
	% of revenue		% of revenue	
Software revenue	89.8%	90.0%	90.3%	90.4%
Licenses and Other software revenue	14.1%	12.9%	15.0%	14.5%
Subscription and Support revenue	75.7%	77.0%	75.3%	75.9%
Services revenue	10.2%	10.0%	9.7%	9.6%
Total revenue	**100.0%**	**100.0%**	**100.0%**	**100.0%**
Cost of Software revenue	7.9%	8.1%	7.4%	8.1%
Cost of Services revenue	8.5%	8.1%	8.7%	8.7%
Research and development expenses	21.1%	21.5%	21.2%	22.2%
Marketing and sales expenses	26.3%	27.3%	27.0%	28.4%
General and administrative expenses	7.3%	7.6%	6.9%	7.8%
Amortization of acquired intangible assets and of tangible assets revaluation	5.3%	5.7%	5.3%	5.6%
Other operating income and expense, net	2.6%	0.9%	1.2%	0.6%
Total operating expenses	**79.1%**	**79.3%**	**77.7%**	**81.4%**
Operating income	**20.9%**	**20.7%**	**22.3%**	**18.6%**
Financial income (loss), net	1.5%	1.7%	1.5%	1.9%
Income tax rate (% of EBIT *)	***16.4%***	***16.6%***	***18.0%***	***19.6%***
Non-controlling interest	0.0%	0.2%	0.0%	0.2%
Net Income (to equity holders of the parent)	**18.7%**	**18.8%**	**19.6%**	**16.7%**

* EBIT: Earnings Before Income Tax

© Dassault Systèmes | Confidential Information | 2026

Non-IFRS P&L

(In € million, except % and per share data)	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	YoY	2026	2025	YoY
Software revenue	1,393.5	1,315.1	+6%	4,169.5	4,122.1	+1%
Licenses and Other software revenue	219.3	188.8	+16%	691.1	662.5	+4%
Subscription and Support revenue	1,174.2	1,126.3	+4%	3,478.4	3,459.6	+1%
Services revenue	158.4	146.4	+8%	447.9	435.6	+3%
Total revenue	**1,551.9**	**1,461.5**	**+6%**	**4,617.4**	**4,557.6**	**+1%**
Cost of Software revenue	(121.6)	(118.0)	+3%	(342.2)	(363.9)	(6)%
Cost of Services revenue	(130.9)	(120.0)	+9%	(398.3)	(380.1)	+5%
Research and development expenses	(312.5)	(294.6)	+6%	(945.5)	(930.3)	+2%
Marketing and sales expenses	(396.5)	(391.8)	+1%	(1,222.9)	(1,221.9)	+0%
General and administrative expenses	(100.1)	(97.2)	+3%	(294.7)	(289.5)	+2%
Total operating expenses	**(1,061.7)**	**(1,021.6)**	**+4%**	**(3,203.6)**	**(3,185.6)**	**+1%**
Operating income	**490.2**	**439.9**	**+11%**	**1,413.8**	**1,372.1**	**+3%**
Financial income (loss), net	24.5	25.4	(4)%	72.6	86.8	(16)%
Income tax expense	(87.3)	(77.6)	+13%	(252.7)	(260.4)	(3)%
Non-controlling interest	0.0	1.8	(98)%	0.0	2.3	(98)%
Net Income (to equity holders of the parent)	**427.4**	**389.6**	**+10%**	**1,233.7**	**1,200.7**	**+3%**
Diluted earnings per share (EPS)	**0.32**	**0.29**	**+10%**	**0.93**	**0.91**	**+3%**
Average diluted shares (Million)	**1,325.4**	**1,327.6**		**1,326.0**	**1,324.8**	

© Dassault Systèmes | Confidential Information | 2026

Non-IFRS P&L (%)

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
	% of revenue		% of revenue	
Software revenue	89.8%	90.0%	90.3%	90.4%
Licenses and Other software revenue	14.1%	12.9%	15.0%	14.5%
Subscription and Support revenue	75.7%	77.1%	75.3%	75.9%
Services revenue	10.2%	10.0%	9.7%	9.6%
Total revenue	**100.0%**	**100.0%**	**100.0%**	**100.0%**
Cost of Software revenue	7.8%	8.1%	7.4%	8.0%
Cost of Services revenue	8.4%	8.2%	8.6%	8.3%
Research and development expenses	20.1%	20.2%	20.5%	20.4%
Marketing and sales expenses	25.5%	26.8%	26.5%	26.8%
General and administrative expenses	6.5%	6.6%	6.4%	6.4%
Total operating expenses	**68.4%**	**69.9%**	**69.4%**	**69.9%**
Operating income	**31.6%**	**30.1%**	**30.6%**	**30.1%**
Financial income (loss), net	1.6%	1.7%	1.6%	1.9%
Income tax rate (% of EBIT *)	***17.0%***	***16.7%***	***17.0%***	***17.8%***
Non-controlling interest	0.0%	0.1%	0.0%	0.1%
Net Income (to equity holders of the parent)	**27.5%**	**26.7%**	**26.7%**	**26.3%**

* EBIT: Earnings Before Income Tax

© Dassault Systèmes | Confidential Information | 2026

IFRS – NON-IFRS RECONCILIATION QTD

Revenue and Gross Margin

(In € million, except %)	Three months ended September 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Revenue	**1,551.9**	**-**	**1,551.9**	**1,460.1**	**1.3**	**1,461.5**	**+6%**	**+6%**
Total Revenue breakdown by activity								
Software revenue	1,393.5		1,393.5	1,313.7	1.3	1,315.1	+6%	+6%
Licenses and Other software revenue	219.3		219.3	188.8		188.8	*+16%*	*+16%*
Subscription and Support revenue	1,174.2		1,174.2	1,125.0	1.3	1,126.3	+4%	+4%
Recurring portion of Software revenue	*84%*		*84%*	*86%*		*86%*		
Services revenue	158.4		158.4	146.4		146.4	+8%	+8%
Total Revenue breakdown by product line								
Industrial Innovation SW revenue	753.2		753.2	717.1		717.1	+5%	+5%
Life Sciences SW revenue	265.7		265.7	256.6		256.6	+4%	+4%
Mainstream Innovation SW revenue	374.6		374.6	340.0	1.3	341.3	+10%	+10%
Services revenue	158.4		158.4	146.4		146.4	+8%	+8%
Software Revenue breakdown by geography								
Americas revenue	538.6		538.6	542.7		542.8	(1)%	(1)%
Europe revenue	527.7		527.7	478.2	1.2	479.4	+10%	+10%
Asia revenue	327.2		327.2	292.9	0.1	292.9	+12%	+12%
Gross Margin								
Cost of Software revenue	(122.2)	0.5	(121.6)	(118.4)	0.4	(118.0)	+3%	+3%
Software Gross margin [(1)]	*91.2%*		*91.3%*	*91.0%*		*91.0%*		
Cost of Services revenue	(132.4)	1.4	(130.9)	(118.6)	(1.4)	(120.0)	+12%	+9%
Services Gross margin	*16.4%*		*17.3%*	*19.0%*		*18.0%*		

[(1)] *No amortization of acquired intangible assets and of tangible assets revaluation is included in Software Gross margin calculation*

© Dassault Systèmes | Confidential Information | 2026

IFRS – NON-IFRS RECONCILIATION QTD

Expenses & Earnings

(In € million, except % and per share data)	Three months ended September 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Operating Expenses	**(1,226.9)**	**165.2**	**(1,061.7)**	**(1,158.0)**	**136.5**	**(1,021.6)**	**+6%**	**+4%**
Share-based compensation expense and related social charges	(42.2)	42.2		(39.6)	39.6			
Amortization of acquired intangible assets and of tangible assets	(82.6)	82.6		(83.5)	83.5			
Lease incentives of acquired companies	(0.3)	0.3		(0.3)	0.3			
Other operating income and expense, net	(40.2)	40.2		(13.0)	13.0			
Operating Income	**325.0**	**165.2**	**490.2**	**302.1**	**137.8**	**439.9**	**+8%**	**+11%**
Operating Margin	**20.9%**		**31.6%**	**20.7%**		**30.1%**		
Financial income (loss), net	23.1	1.4	24.5	24.9	0.5	25.4	(8)%	(4)%
Income tax expense	(57.3)	(30.1)	(87.3)	(54.2)	(23.4)	(77.6)	+6%	+13%
Non-controlling interest	0.1	(0.1)	0.0	2.2	(0.4)	1.8	(96)%	(98)%
Net Income attributable to shareholders	**290.9**	**136.5**	**427.4**	**275.0**	**114.5**	**389.6**	**+6%**	**+10%**
Diluted earnings per share, in EUR	**0.22**	**0.10**	**0.32**	**0.20**	**0.09**	**0.29**	**+8%**	**+10%**

(In € million)	Three months ended September 30,							
	2026 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2026 Non-IFRS	2025 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2025 Non-IFRS
Cost of revenue	(254.5)	1.9	0.1	(252.6)	(236.9)	(1.2)	0.1	(238.0)
Research and development expenses	(328.0)	15.4	0.1	(312.5)	(314.3)	19.6	0.1	(294.6)
Marketing and sales expenses	(407.7)	11.1	0.1	(396.5)	(398.7)	6.8	0.1	(391.8)
General and administrative expenses	(113.9)	13.8	0.0	(100.1)	(111.6)	14.4	0.0	(97.2)
Total		**42.2**	**0.3**			**39.6**	**0.3**	

© Dassault Systèmes | Confidential Information | 2026

IFRS – NON-IFRS RECONCILIATION YTD

Revenue and Gross Margin

(In € million, except %)	Nine months ended September 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Revenue	**4,617.0**	**0.5**	**4,617.4**	**4,554.7**	**2.9**	**4,557.6**	**+1%**	**+1%**
Total Revenue breakdown by activity								
Software revenue	4,169.0	0.5	4,169.5	4,119.2	2.9	4,122.1	+1%	+1%
Licenses and Other software revenue	691.1		691.1	662.5		662.5	*+4%*	*+4%*
Subscription and Support revenue	3,477.9	0.5	3,478.4	3,456.7	2.9	3,459.6	*+1%*	*+1%*
Recurring portion of Software revenue	*83%*		*83%*	*84%*		*84%*		
Services revenue	447.9		447.9	435.6		435.6	+3%	+3%
Total Revenue breakdown by product line								
Industrial Innovation SW revenue	2,270.7		2,270.7	2,254.9		2,254.9	+1%	+1%
Life Sciences SW revenue	776.7		776.7	817.5		817.5	(5)%	(5)%
Mainstream Innovation SW revenue	1,121.6	0.5	1,122.1	1,046.8	2.9	1,049.7	+7%	+7%
Services revenue	447.9		447.9	435.6		435.6	+3%	+3%
Software Revenue breakdown by geography								
Americas revenue	1,609.3	0.0	1,609.4	1,658.8	0.1	1,658.9	(3)%	(3)%
Europe revenue	1,595.4	0.4	1,595.9	1,524.8	2.6	1,527.4	+5%	+4%
Asia revenue	964.3	0.0	964.3	935.5	0.2	935.7	+3%	+3%
Gross Margin								
Cost of Software revenue	(343.5)	1.3	(342.2)	(367.7)	3.8	(363.9)	(7)%	(6)%
Software Gross margin [1]	*91.8%*		*91.8%*	*91.1%*		*91.2%*		
Cost of Services revenue	(399.8)	1.5	(398.3)	(394.2)	14.2	(380.1)	+1%	+5%
Services Gross margin	*10.7%*		*11.1%*	*9.5%*		*12.7%*		

[1] *No amortization of acquired intangible assets and of tangible assets revaluation is included in Software Gross margin calculation*

© Dassault Systèmes | Confidential Information | 2026

IFRS – NON-IFRS RECONCILIATION YTD

Expenses & Earnings

(In € million, except % and per share data)	Nine months ended September 30,						Increase (Decrease)	
	2026 IFRS	Adjustment	2026 Non-IFRS	2025 IFRS	Adjustment	2025 Non-IFRS	IFRS	Non-IFRS
Total Operating Expenses	**(3,586.1)**	**382.5**	**(3,203.6)**	**(3,706.5)**	**520.9**	**(3,185.6)**	**(3)%**	**+1%**
Share-based compensation expense and related social charges	(81.4)	81.4		(235.8)	235.8			
Amortization of acquired intangible assets and of tangible assets	(243.2)	243.2		(257.2)	257.2			
Lease incentives of acquired companies	(1.0)	1.0		(1.1)	1.1			
Other operating income and expense, net	(56.9)	56.9		(26.8)	26.8			
Operating Income	**1,030.9**	**382.9**	**1,413.8**	**848.2**	**523.8**	**1,372.1**	**+22%**	**+3%**
Operating Margin	**22.3%**		**30.6%**	**18.6%**		**30.1%**		
Financial income (loss), net	69.4	3.2	72.6	85.1	1.6	86.8	(18)%	(16)%
Income tax expense	(197.7)	(55.1)	(252.7)	(182.6)	(77.8)	(260.4)	+8%	(3)%
Non-controlling interest	0.1	(0.1)	0.0	8.3	(6.0)	2.3	(98)%	(98)%
Net Income attributable to shareholders	**902.7**	**330.9**	**1,233.7**	**759.1**	**441.7**	**1,200.7**	**+19%**	**+3%**
Diluted earnings per share, in EUR	**0.66**	**0.27**	**0.93**	**0.57**	**0.33**	**0.91**	**+16%**	**+3%**

(In € million)	Nine months ended September 30,							
	2026 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2026 Non-IFRS	2025 IFRS	Share-based compensation expense and related social charges	Lease incentives of acquired companies	2025 Non-IFRS
Cost of revenue	(743.3)	2.5	0.3	(740.5)	(761.9)	17.6	0.4	(743.9)
Research and development expenses	(979.9)	34.0	0.4	(945.5)	(1,011.7)	81.0	0.4	(930.3)
Marketing and sales expenses	(1,245.7)	22.5	0.2	(1,222.9)	(1,293.1)	71.0	0.3	(1,221.9)
General and administrative expenses	(317.1)	22.4	0.1	(294.7)	(355.8)	66.2	0.1	(289.5)
Total		**81.4**	**1.0**			**235.8**	**1.1**	

© Dassault Systèmes | Confidential Information | 2026

FINANCIAL INCOME (LOSS), NET

Non - IFRS

(In € million)	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	YoY	2026	2025	YoY
Interest Income	46.3	36.9	9.5	120.9	117.5	3.4
Interest Expense	(13.7)	(5.0)	(8.7)	(25.7)	(15.4)	(10.3)
Interest Expense on cap lease (IFRS 16)	(4.6)	(4.8)	0.2	(14.7)	(14.4)	(0.3)
Financial net Income (loss)	28.0	27.1	0.9	80.6	87.8	(7.2)
Exchange Gain / (Loss)	(2.8)	(1.0)	(1.8)	(4.5)	0.2	(4.7)
Other Income / (Loss)	(0.7)	(0.7)	(0.0)	(3.5)	(1.3)	(2.2)
Total	24.5	25.4	(1.0)	72.6	86.8	(14.2)

© Dassault Systèmes | Confidential Information | 2026

EXCHANGE RATE EVOLUTION

From assumptions to actual data – Non-IFRS

Breakdown of P&L by currency for YTD 26		
	Revenue	Operating Expenses
USD	47.1%	44.6%
JPY	6.5%	2.4%

Average Exchange rates				
		2025	2026	% change
QTD	EUR/USD	1.17	1.15	(2)%
	EUR/JPY	172.29	183.25	+6%
YTD	EUR/USD	1.12	1.16	+4%
	EUR/JPY	165.63	184.04	+11%





© Dassault Systèmes | Confidential Information | 2026

ACTUAL FX IMPACT ON 3Q26 VS GUIDANCE MID

Non – IFRS

In € million, except %	Revenue	Operating Expenses	Operating Income	Operating Margin
3Q26 Guidance MID	**1,517.1**	**(1,045.9)**	**471.2**	**31.1%**
Growth YoY	***+3.8%***	***+2.4%***	***+7.1%***	***+1.0pt***
USD impact	19.0	(12.5)	6.5	+0.0pt
JPY impact	(7.5)	1.9	(5.6)	(0.2)pt
Other currencies incl. hedging	8.5	(3.0)	5.5	+0.2pt
Total FX currencies incl. hedging	**20.0**	**(13.5)**	**6.4**	**+0.0pt**
Activity	**14.9**	**(2.3)**	**12.6**	**+0.5pt**
Delta: Reported vs guidance	**34.9**	**(15.9)**	**19.0**	**+0.5pt**
3Q26 Reported	**1,551.9**	**(1,061.7)**	**490.2**	**31.6%**
Growth YoY	***+6.2%***	***+3.9%***	***+11.4%***	***+1.5pt***
3Q25 Reported	**1,461.5**	**(1,021.6)**	**439.9**	**30.1%**

© Dassault Systèmes | Confidential Information | 2026

ACTUAL FX IMPACT ON 3Q26 – 1/2

Non – IFRS

QTD					YTD			
Revenue	Expenses	Operating Income	Operating Margin	In € million, except %	Revenue	Expenses	Operating Income	Operating Margin
1,461.5	(1,021.6)	439.9	30.1%	2025	4,557.6	(3,185.6)	1,372.1	30.1%
10.9	(7.0)	3.9	+0.0pt	USD impact	(80.4)	53.6	(26.8)	(0.1)pt
(5.7)	1.6	(4.1)	(0.2)pt	JPY impact	(31.3)	8.5	(22.7)	(0.3)pt
10.0	(5.8)	4.2	+0.1pt	Other impacts	(6.6)	8.6	2.0	+0.1pt
15.3	(11.2)	4.1	(0.0)pt	Total FX effect	(118.4)	70.8	(47.6)	(0.3)pt
1,476.8	(1,032.8)	444.0	30.1%	2025 ex FX	4,439.3	(3,114.8)	1,324.5	29.8%
5%	*3%*	*10%*	*+1.5pt*	*Growth ex FX*	*4%*	*3%*	*7%*	*+0.8pt*
1,551.9	(1,061.7)	490.2	31.6%	2026	4,617.4	(3,203.6)	1,413.8	30.6%
6%	*4%*	*11%*	*+1.5pt*	*Growth*	*1%*	*1%*	*3%*	*+0.5pt*

© Dassault Systèmes | Confidential Information | 2026

ACTUAL FX IMPACT ON 3Q26 – 2/2

Non – IFRS

QTD		In € million, except %	YTD	
Net Income	**EPS**		**Net Income**	**EPS**
389.6	**0.29**	**2025**	**1,200.7**	**0.91**
4.1	0.0	FX Impact on Operating Income Adjustment	(47.6)	(0.0)
0.7	0.0	FX Impact on Financial Revenue Adjustment	(3.1)	(0.0)
2.2	0.0	Tax on FX Impact Adjustment	4.6	0.0
7.2	**0.0**	**Total FX effect**	**(45.8)**	**(0.0)**
396.8	**0.30**	2025 ex FX	**1,154.9**	**0.87**
8%	***8%***	*Growth ex FX*	***7%***	***7%***
427.4	**0.32**	**2026**	**1,233.7**	**0.93**
10%	***10%***	*Growth*	***3%***	***3%***

© Dassault Systèmes | Confidential Information | 2026

BALANCE SHEET

IFRS

(in millions of €)	End of Sep-26	End of Dec-25	Variation Sep-26 / Dec-25
Cash and cash equivalents	3,814.0	4,125.4	-311.4
Trade accounts receivable, net	1,772.7	2,168.4	-395.7
Contract assets	68.3	37.3	+31.0
Other current assets	463.9	454.4	+9.5
Total current assets	**6,118.9**	**6,785.5**	**-666.6**
Property and equipment, net	968.0	944.8	+23.3
Goodwill and Intangible assets, net	8,662.7	6,868.8	+1,793.9
Other non-current assets	510.3	460.4	+49.9
Total non-current assets	**10,141.0**	**8,274.0**	**+1,867.1**
Total Assets	**16,259.9**	**15,059.4**	**+1,200.5**
Trade accounts payable	305.9	253.0	+52.9
Contract liabilities	1,557.6	1,536.0	+21.6
Borrowings, current	652.7	1,449.5	-796.8
Other current liabilities	937.3	990.9	-53.6
Total current liabilities	**3,453.4**	**4,229.3**	**-775.9**
Borrowings, non-current	2,112.4	1,145.8	+966.6
Other non-current liabilities	1,019.0	886.4	+132.6
Total non-current liabilities	**3,131.3**	**2,032.2**	**+1,099.2**
Non-controlling interest	5.4	5.4	-0.0
Parent Shareholders' equity	9,669.8	8,792.5	+877.3
Total Liabilities	**16,259.9**	**15,059.4**	**+1,200.5**

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

CONSOLIDATED STATEMENT OF CASH FLOWS YTD

IFRS

In millions of €	YTD 26	YTD 25	Variation
Net income attributable to equity holders of the parent	902.7	759.1	143.7
Non-controlling interest	(0.1)	(8.3)	8.2
Net income	**902.6**	**750.8**	**151.8**
Non-cash items	405.6	476.2	(70.5)
Net income adjusted for non-cash items	**1,308.3**	**1,226.9**	**81.3**
Operating working capital	295.4	156.1	139.4
Non operating working capital	(36.7)	(49.5)	12.7
Changes in working capital	**258.7**	**106.6**	**152.1**
Net Cash From Operating Activities (I)	**1,567.0**	**1,333.5**	**233.4**
Additions to property, equipment and intangible assets	(104.2)	(123.4)	19.2
Payment for acquisition of businesses, net of cash acquired	(1,552.6)	(203.5)	(1,349.1)
Other	(20.6)	(35.4)	14.8
Net Cash Provided by (Used in) Investing Activities (II)	**(1,677.4)**	**(362.2)**	**(1,315.1)**
Proceeds from exercise of stock options	16.5	39.7	(23.2)
Cash dividends paid	(357.5)	(342.6)	(14.9)
Repurchase and sale of treasury stock	(54.7)	(336.6)	281.8
Capital increase	(0.0)	111.3	(111.3)
Acquisition of non-controlling interests	(4.3)	(218.0)	213.7
Proceeds from borrowings	1,097.4	95.1	1,002.3
Repayment of borrowings	(900.0)	(18.5)	(881.5)
Repayment of lease liabilities	(75.0)	(75.3)	0.3
Net Cash Provided by (Used in) Financing Activities (III)	**(277.7)**	**(744.9)**	**467.2**
Effect of exchange rate changes on cash and cash equivalents (IV)	**76.6**	**(269.3)**	**345.9**
Increase (decrease) in cash and cash equivalents (V) = (I)+(II)+(III)+(IV)	**(311.4)**	**(42.9)**	**(268.6)**
Cash and cash equivalents at beginning of period	**4,125.4**	**3,952.6**	
Cash and cash equivalents at end of period	**3,814.0**	**3,909.7**	

© Dassault Systèmes | Confidential Information | 2026

DASSAULT SYSTEMES

OPERATING CASH FLOW EVOLUTION YTD26

IFRS

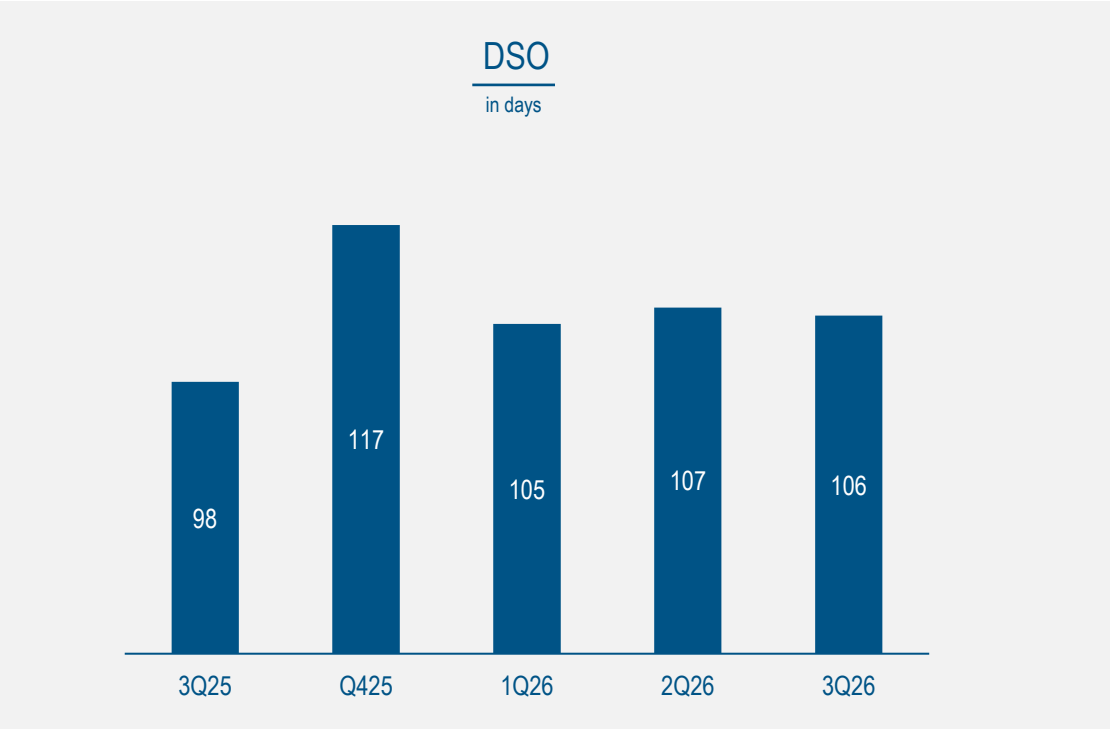
€ million	YTD26	YTD25	Changes	
Operating Cash Flow exFX	**+1,567**	**+1,303**	**+264**	**Up +20% year over year**
Operating Cash Flow – reported	**+1,567**	**+1,334**	**+233**	**Up +18% year over year**
Net income adjusted for non cash items	+1,308	+1,227	+81	Up +7% year over year
Decrease in trade accounts receivable and contract assets	+443	+417	+26	Balance up ExFx +12% YoY DSO at 106 days,+8 days YoY, -11 days vs 4Q25
Decrease in contract liability	-51	-198	+146	Balance up ExFx +12% YoY
Decrease in accrued compensation	-105	-50	-55	Lower payments of social charges on performance shares and exceptional prior-year increase in the employer's contribution rate in France
Increase (Decrease) in accounts payable	+9	-13	+22	
Increase in income taxes payable	+55	+34	+21	
Other	-92	-83	-8	

YTD26	YTD25	Changes
+1,567	**+1,303**	**+264**
+1,567	**+1,334**	**+233**
+1,308	+1,227	+81
Operating Working Capital		
+295	+156	+139
Non Operating Working Capital		
-37	-49	+13

© Dassault Systèmes | Confidential Information | 2026

TRADE ACCOUNTS RECEIVABLES – DSO

IFRS

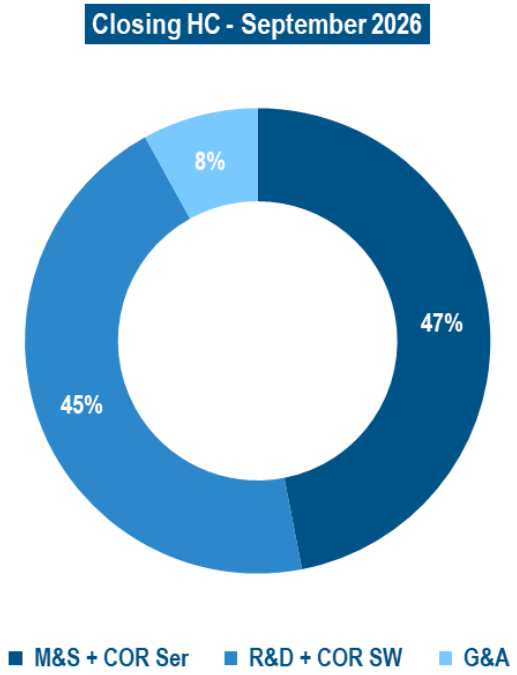


© Dassault Systèmes | Confidential Information | 2026

HEADCOUNT BY DESTINATIONS – 3Q26

Overview

At Closing - TOTAL	3Q26	3Q25	% growth
M&S + COR Ser	12,676	12,250	+3.5%
R&D + COR SW	12,155	11,717	+3.7%
G&A	2,168	2,103	+3.1%
Total	**26,999**	**26,070**	**+3.6%**



© Dassault Systèmes | Confidential Information | 2026

IFRS 2026 FINANCIAL OBJECTIVES

Accounting elements not included in the non-IFRS 2026 Objectives

- FY 2026 estimated **contract liabilities** write-down: **not significant**
- FY 2026 estimated **share-based compensation** expense, including related social charges: **~€116 M**, these estimates do not include any new stock option or share grants issued after September 30, 2026
- FY 2026 estimated amortization of **acquired intangible assets** and of **tangible assets revaluation ~€343 M,** largely impacted by the acquisition of MEDIDATA
- FY 2026 estimated **lease incentives of acquired companies: ~€1 M**
- The non-IFRS objectives also do not include any impact from other operating income and expense, net principally comprised of acquisition, integration and restructuring expenses, and impairment of goodwill and acquired intangible assets; from one-time items included in financial revenue; from one-time tax effects; and from the income tax effects of these non-IFRS adjustments
- Finally, these estimates do not include any new acquisitions or restructurings completed after September 30, 2026

© Dassault Systèmes | Confidential Information | 2026

© Dassault Systèmes | Confidential Information | 2026



Virtual Worlds for Real Life

© Dassault Systèmes | Confidential Information | 2026

DISCOVER MORE ON 3DS.COM



DASSAULT SYSTEMES