# **Dassault Systèmes**

**Analyst Meeting Q308** 

Bernard Charles, President and CEO Thibault de Tersant, Senior EVP and CFO



### **Forward Looking Information**

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding our non-GAAP financial performance objectives are forward-looking statements (within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended).

Such forward-looking statements are based on management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors. In preparing such forward-looking statements, we have in particular assumed an average U.S. dollar to euro exchange rate of \$1.45 per €1.00 and an average Japanese yen to euro exchange rate of JPY145 to €1.00 for the last quarter of 2008 and an average U.S. dollar to euro exchange rate of US\$1.50 per €1.00 and an average Japanese yen to euro exchange rate of JPY157 to €1.00 for the full year 2008. However, currency values fluctuate, and our results of operations may be significantly affected by changes in exchange rates. We have also assumed that there will be no substantial decline in general levels of corporate spending on information technology although we have tried to factor in the potential impact of the current global financial crisis on our fourth guarter objectives, and that our increased responsibility for both indirect and direct PLM sales channels, and the resulting commercial and management challenges, will not prevent us from maintaining growth in revenues or cause us to incur substantial unanticipated costs and inefficiencies. Our actual results or performance may also be materially negatively affected by the current global financial crisis, difficulties or adverse changes affecting our partners or our relationships with our partners, including our longstanding, strategic partner, IBM; new product developments and technological changes; errors or defects in our products; growth in market share by our competitors; and the realization of any risks related to the integration of any newly acquired company and internal reorganizations. Unfavorable changes in any of the above or other factors described in the Company's SEC reports, including the Form 20-F for the year ended December 31, 2007, which was filed with the SEC on April 4, 2008, could materially affect the Company's financial position or results of operations.

### **Forward Looking Information**

Financial information reported in accordance with US GAAP is specifically indicated as "US GAAP". Supplemental non-GAAP financial information is also presented and excludes the effect of adjusting the carrying value of acquired companies' deferred revenue, amortization of acquired intangible assets, share-based compensation expenses and other operating income and expense, net. See the Appendix to this document for the most closely comparable US GAAP financial measures, a reconciliation of the US GAAP and non-GAAP financial information and a discussion of the benefits and limitations of considering the supplemental non-GAAP financial information.

This presentation also includes revenue growth based on constant currencies, as calculated by the Company. Constant currency calculations are detailed in the Appendix to this document.

The Company uses non-GAAP and constant currency information to evaluate its financial performance in comparison to prior periods and as a measure of expected growth in planning and setting objectives for future periods. The Company believes the presentation of these measures is relevant and useful for investors because it allows investors to view the Company's financial performance in a manner similar to the method used by the Company's management, helps improve investors' ability to understand the Company's financial performance, and makes it easier to compare the Company's results with other companies, including competitors. However, the non-GAAP measures presented by the Company may not be comparable to similarly titled measures used by other companies. The supplemental non-GAAP financial information should not be considered in isolation, but in conjunction with the US GAAP financial information.

Because market share is determined by comparing the revenue of market participants as if all participants reported in U.S. dollars, the Company also presents a convenience translation of revenue results in U.S. dollars.

### **Delivering Solid Third Quarter**

- 1. Solid Q3 Performance
- 2. Business Highlights
- 3. Financial Highlights
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#### **Solid Q3 Performance**

Non-GAAP\*

	Q308	YTD08	
Revenue (€m)	319.7	953.8	
Growth ex FX	10%	11%	
Software Revenue growth ex FX	12%	14%	
Operating Margin	23.7%	23.9%	
	(+120 bp)	(+120 bp)	
<b>EPS</b>	0.49	1.36	
EPS Growth	26%	13%	
	2070	13/0	

- Solid third quarter meeting or exceeding all our objectives
- Q3 growth is all organic
- Solid performance illustrating DS strengths



#### **Solid Q3 Performance**

Non-GAAP\*

Revenue growth ex FX by region				
	Q308	YTD08		
Americas	+16%	+14%		
Europe	+11%	+11%		
Asia	+0%	+6%		
Total	+10%	+11%		

- Solid growth in Americas led by ENOVIA and SIMULIA
- Europe driven by good performance in Germany and strong demand from Russia
- Performance in Asia impacted by slowdown in Japan, strong demand in China



#### **Solid Q3 Performance**

Non-GAAP\*

Software revenue gro	owth ex FX by p	roduct line	
	Q308	YTD08	
PLM	+11%	+14%	
CATIA	+9%	+17%	
ENOVIA	+19%	+10%	
Mainstream 3D	+13%	14%	
Total	+10%	+11%	

- Solid CATIA delivering double-digit growth excluding DSF spin-off impact
- Strong ENOVIA growth demonstrating the success of the industry diversification strategy
- Strong SIMULIA revenue growth
- Good Mainstream 3D performance driven by recurring revenue and sales of analysis and PDM

<sup>•</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix

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### **Delivering Solid Third Quarter**

#### **Drivers of Q3 Performance:**

- 1. Focus on each brand's value proposition
- 2. Industry verticals diversification
- 3. High growth countries diversification
- 4. Channels capacity and coverage
- 5. Recurring revenue



- DS strategy is to maximize customers benefits thanks to each brand's superior competitive advantage
- Each brand is a possible entry point to gain new customers
- Each brand offers a large portfolio of specialized applications to accelerate customers' deployment and maximize their productivity gains

CATIA



- Good CATIA performance with Q308 software revenue growth up 9% ex FX
- Performance led by:
  - Strong recurring revenue growth
  - Good dynamic of specialized applications sales enabling to maintain average price point
- Stronger base of comparison in H208 vs. H108 coming from:
  - Perimeter impacts: DSF spin off no more impact from ICEM
  - Strong dynamic initiated in Q307 by PLM Value Channel transformation
    - CATIA software revenue growth ex FX was +23% in H207 vs. +5% in H107



Specialized Applications Bringing Value to Customers

# DS CATIA

#### Context

ACT, US composite parts supplier to leading aero OEMs

#### Achievement

- Selected CATIA Composite
- Time required for detail design and prototyping has been reduced by 90% and material usage has declined 15%







#### **ENOVIA**



- Strong ENOVIA performance
  - Q308 non-GAAP software revenue growth: +19% ex FX YoY
  - Good performance from all 3 product lines
  - Performance driven by industry verticals diversification
    - P&G selecting ENOVIA as Enterprise PLM backbone
  - Offering Accelerators to secure & accelerate customers deployment
- Progressing with V6 adoption
- Michel Tellier named new ENOVIA CEO



Offering Solutions for Business Processes



#### Context

- Procter & Gamble, world's largest consumer packaged goods company – annual sales of \$83.5 bn
- More than 300 brands sold in 180 countries
- Existing DS customer for ENOVIA, 3DVIA.
   SIMULIA, DELMIA and SolidWorks



#### Achievement

- Selected ENOVIA V6 PLM solution as enterprise-wide PLM backbone
  - Realistic global product development
  - Collaborative innovation



Progressing with V6 Adoption

#### Context

- Piaggio Aero, a leading aerospace company
- Current flagship aircraft: Avanti P180 II twin-prop
- Employees: ~2,000 Headquarters: Genoa, Italy

#### Achievement

• "V6 will help us to address our business challenges by the usage of virtual product and virtual manufacturing to support product and process development, communication, data-sharing and decision-making from the first concept to a lay out, to aftersales and maintenance in the extended enterprise." Roberto Zuffada,



CIO, Piaggio Aero



#### Mainstream 3D



- Mainstream 3D delivering good performance in Q308
  - +13% non-GAAP software revenue growth ex FX, +19% in USD
  - +2% in SolidWorks' units growth with ASP up 2% ex FX
- Strong growth in subscription
  - Non-GAAP subscription revenue growth above 20% ex FX in Q308
- Strong dynamic of add-on products maintaining price point
  - Analysis & PDM non-GAAP revenue growth above 20% ex FX in Q308
- Introducing SolidWorks 2009
  - Delivering speed increase, focus on ease of use and extending the gap with competition
- Selection of wins:

Name	Location	Industry	Products	New/repeat
L-3 Communications	USA	High Tech	SolidWorks & Cosmos	Repeat
Stara	Brazil	Industrial Machinery	SolidWorks	New

SIMULIA



- SIMULIA delivering strong software revenue growth ex FX in Q308
  - Mid-teens non-GAAP software revenue growth ex FX in Q308 and YTD
  - Over 90% of software revenue being recurring
- Integration with Engineous well underway
  - Releasing Isight for Abaqus
- Progressing with PLM for Simulation (SLM)



Progressing with DELMIA Automation

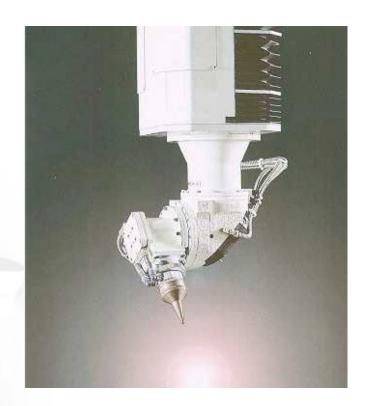


#### Context

- Sanyo Machine Works, leading provider of manufacturing line for automotive & high tech
- Subsidiary of Sanyo Electric Group (2008 turnover: ~€12bn)
- CATIA and DELMIA customer since 1991

#### Achievement

 Selected DELMIA for Automation in order to validate the code for production control systems <u>before</u> the integration of the actual equipment on the shop floor





#### 3DVIA



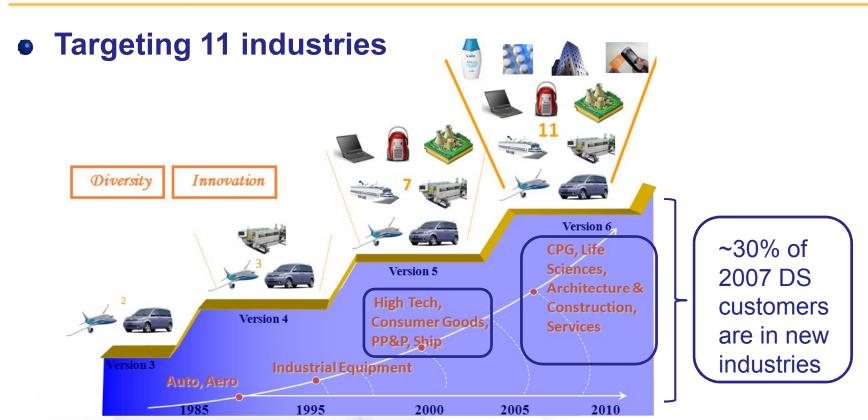
- Growing 3DVIA community:
  - Number of users x10 since January 08
  - Number of 3D models posted on the site x5 since January 08
- Releasing 3DVIA Shape 2.0



- Starting to sell 3DVIA Composer
  - Example: Winning at Aqualux
    - Context:
      - leading manufacturer of shower enclosures Headquarters in UK - SolidWorks customer
    - Achievement
      - Selected 3DVIA Composer and saves 25 to 40 percent time on producing documentation
      - Accurate documentation is key because many final customers install the material themselves



## 2 – Industry Verticals Diversification



- 2 drivers to progress in new industries
  - Offering industry-based solutions for business processes and collaboration
  - Offering solutions for simulation, lifelike experience, manufacturing

### 2- Industry Verticals Diversification

Offering Solutions for Business Processes



#### Context

 TUV Rheinland, leading provider of certification services headquartered in Germany - 06 revenue ~€1bn, ~12,500 people

#### Achievement

 Selected ENOVIA to launch the TUV Compliance platform to evaluate materials and regulatory compliance early in the product development lifecycle







## 3 – High Growth Countries Diversification

- Past years transformations in all channels enabled increase sales coverage in high growth countries
  - High Growth Countries include: Asean, CEMA, China, India, Latin America, Russia & CIS
- Non-GAAP revenue growing above 25% ex FX in Q308
- Increasing proportion of revenue done in high growth countries compared to last year
  - Representing close to 10% of total revenue



## 3- High Growth Countries Diversification

Russia





#### Context

- TYAZHMASH, Syzran Heavy Machine Building Company, a leading Russian manufacturer of products for the industrial equipment, energy and transportation sectors
- Already using CATIA V5

#### Achievement

 Expanded CATIA implementation & added ENOVIA in order to reduce design cycle and increase quality







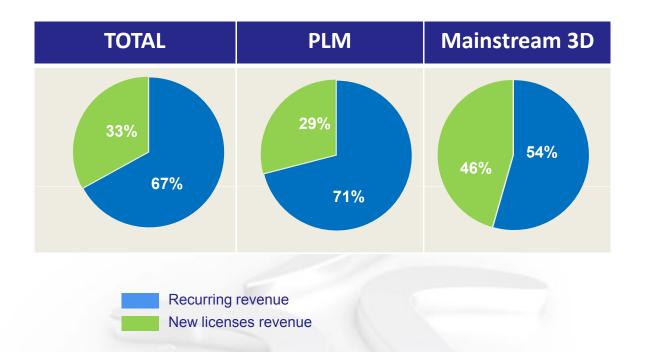
### 4- Channels Capacity and Coverage

- Over the last years, DS reinforced all its channels to ensure efficient go-to-market for all brands
  - Capacity & coverage increase
  - Ability to sell specialized applications to the installed base
  - Ability to sell the value of subscription to customers
- At the end of Q308, DS has completed the transition of its indirect PLM Value Channel and is now present in 69 countries
  - Good performance and growth well balanced across geographies showing the potential for growth for PLM in mid-market
  - Maintaining CATIA price point



## 5- Recurring Revenue

Strong recurring revenue in 08Q3

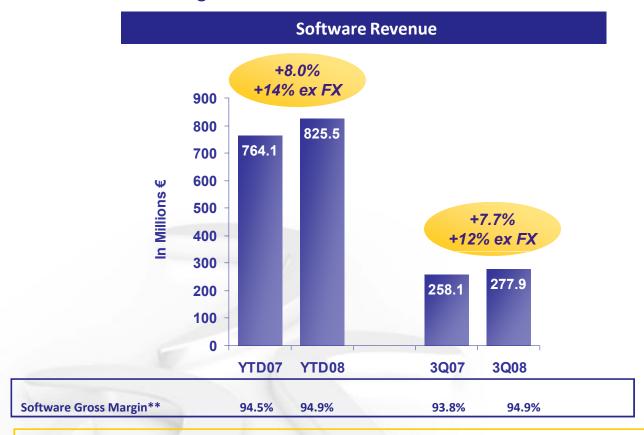


- Strong dynamic of subscription renewal confirming customers' satisfaction
  - Recurring software revenue growth in Q308: +18% ex FX

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Software Revenue & Margin Evolution



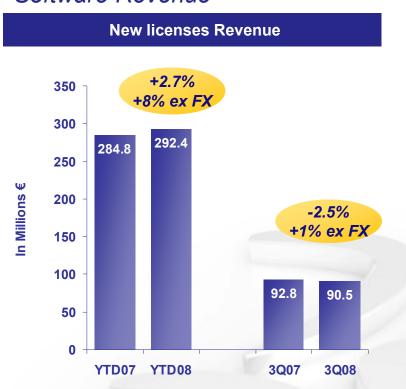
- Q308 performance driven by strong non-GAAP software revenue growth at +12% ex FX
- Q3 growth is all organic



<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

<sup>\*\*</sup> No amortization of acquired intangibles is included in Software Gross Margin calculation

#### Software Revenue



# Periodic Licenses, Maintenance and Product Development Revenue

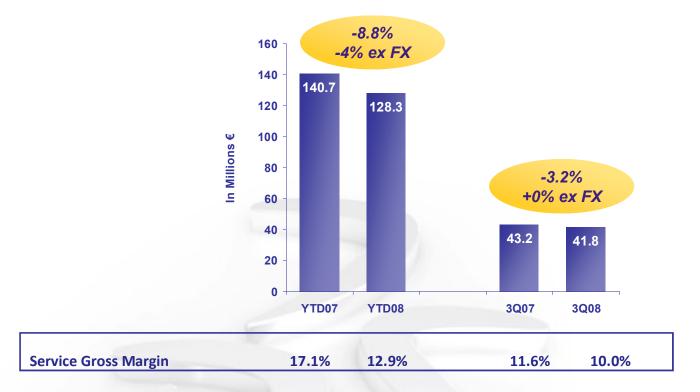


- New licenses growth impacted by the economic slowdown
- Solid recurring revenue growth, driven by increase in installed base, higher SolidWorks subscription attachment and renewal rates, good SIMULIA performance



New licenses revenue is the same in US GAAP as in non-GAAP. In accordance with US GAAP, Periodic licenses, Maintenance and Product development revenue was €163.1m in 3Q07 and €186.0m in 3Q08.

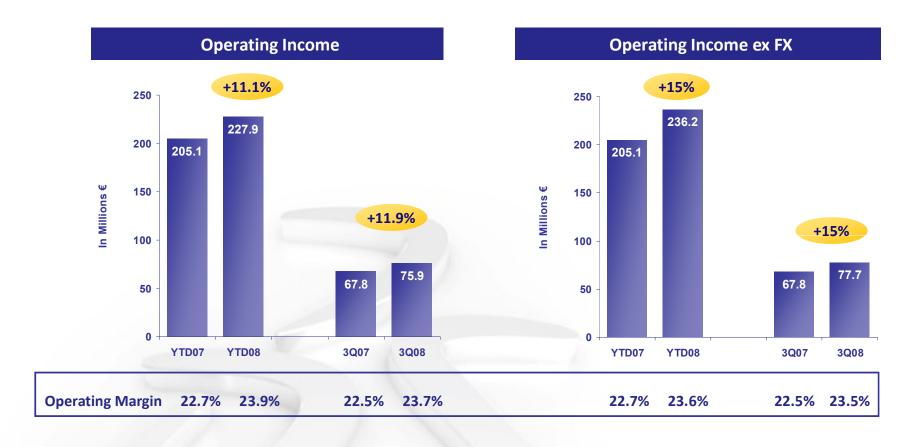
#### Service Revenue & Margin Evolution



- Q308 Services and other revenue performance in line with expectations
  - Decrease of channel management fees as expected
  - Solid consulting performance



#### Operating Income Evolution



Continuing to improve non-GAAP operating margin



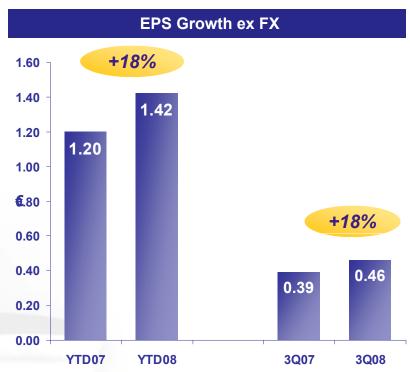
	Q308	Q307	%	YTD08	YTD07	%
Operating Income	75.9	67.8	12%	227.9	205.1	+11%
Financial revenue and other, net	9.9	1.7	+482%	10.1	8.0	26%
Income before income taxes	85.8	69.5	+23%	238.0	213.1	12%
Income tax expense	-27.0	-22.7		-75.4	-69.9	
Income tax rate (% of IBIT)	31.5%	32.7%		31.7%	32.8%	
Net Income	58.7	46.7	+26%	162.4	143.0	+14%

- Solid operating income growth at +12%
- Strong financial revenue positively impacted by €6.3m of currency fluctuation gain



#### **EPS Growth**





 Strong EPS growth above objectives reflecting inherent earnings leverage and positive impact of currencies on financial revenue

• For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix



# **Q308 Financial Highlights**

#### Consolidated Statement of Cash Flows (US GAAP\*)

in €m	3Q08	3Q07	Delta	YTD08	YTD07	Delta
Net Income	43.3	31.1	+12.2	126.4	101.9	+24.5
Depreciation and Amortization of PPE	5.5	7.3	-1.8	17.0	19.8	-2.8
Amortization of Intangible Assets	12.6	12.2	+0.4	36.2	37.1	-0.9
Other Non Cash P&L Items	0.1	1.4	-1.3	0.2	(4.2)	+4.4
Changes in working capital	6.0	10.9	-4.9	81.8	85.5	-3.7
Net Cash Provided by (Used in) Operating (I)	67.5	62.9	+4.6	261.6	240.1	+21.5
Acquisition of assets and equity, net of cash	(42.1)	(30.4)	-11.7	(66.7)	(90.3)	+23.6
Sale of assets and equity	0.4	0.1	+0.3	36.6	0.1	+36.5
Loans and others	(0.3)	0.2	-0.5	(0.3)	(0.5)	+0.2
Net Cash Provided by (Used in) Investing (II)	(42.0)	(30.1)	-11.9	(30.4)	(90.7)	+60.3
Borrowing	0.0	0.0	+0.0	0.0	0.0	+0.0
Share repurchase	0.0	0.0	+0.0	(35.0)	0.0	-35.0
DS Stock Option and Preferred Stock Exercise	19.5	10.1	+9.4	42.8	37.9	+4.9
Dividend	0.0	0.0	+0.0	(53.7)	(50.8)	-2.9
Reimbursement of lease commitments	0.0	0.0	+0.0	0.0	(0.4)	+0.4
Net Cash Provided by (Used in) Financing (III)	19.5	10.1	+9.4	(45.9)	(13.3)	-32.6
Effect of Exchange Rate Changes on Cash & STI (IV)	44.9	(16.4)	61.3	17.7	(24.2)	41.9
Increase (Decrease) in Cash & STI (V) = (I)+(II)+(III)+(IV)	89.9	26.5	+63.4	203.0	111.9	+91.1
Cash & STI at Beginning of Period	739.7	544.6		626.6	459.2	
Cash & STI at End of Period	829.6	571.1		829.6	571.1	
Cash & STI Variation	89.9	26.5		203.0	111.9	

• Strong cash flow from operations



<sup>\*</sup> Excluding changes in short-term investments

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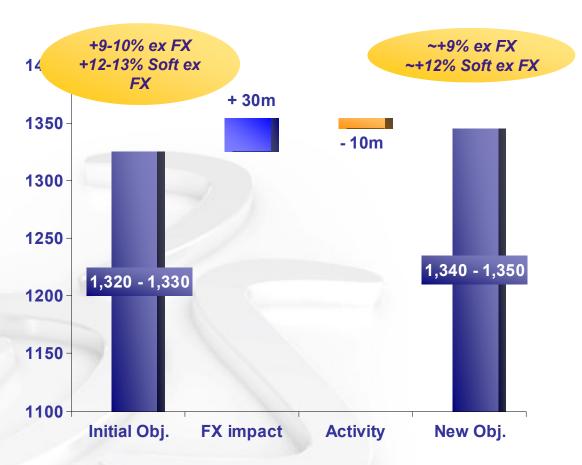
### **Assumptions for Q408 & FY08**

- Factoring into Q4 outlook signs of weakening in September due to the economic crisis
- Targeting however a FY software revenue growth objective of 12% ex FX (from 12%-13% previously), thanks to diversification strategy, sales channels and recurring revenue model
- Improving FY operating margin by 50 to 100 basis points in comparison to 2007 (from 80 to 130 basis points previously)
- Increasing 2008 non-GAAP EPS objective range to €2.15 to €2.20 (from €2.10 to €2.17 previously)
- US dollar to euro exchange rate of \$1.45 per euro, Japanese
   Yen to euro exchange rate of JPY145 per euro, reflecting the fact that currencies continues to be very volatile at this point in time

# 2008 Revenue Objective Evolution (non-GAAP\*)

#### From July 08 to October 08 Objectives

#### **Revenue Objective (€m)**



<sup>\*</sup> See Appendix for accounting elements not included in the non-GAAP objectives.



## 2008 DS Objectives (non-GAAP\*)

€m	4Q08	2008
Revenue	385 - 395	1,340 - 1,350
Growth	+4-7%	+5-6%
Growth ex FX	+2-5%	~ +9%
SW Growth ex FX	+6-8%	~ +12%
Operating Margin	~ 34%	~ 27%
EPS (€)	0.79 - 0.84	2.15 - 2.20
EPS Growth	+1-8%	+9-11%
€/US\$ Rate	1.45	1.50
€/JPY Rate	145	157



## Accounting elements not included in the non-GAAP 2008 Objectives

- FY 2008 estimated deferred revenue write-down: about €4m
- FY 2008 estimated share-based compensation expenses (SFAS 123R): about €21m
- Quarterly estimated amount of amortization of acquired intangibles: about €12m for Q4 (€45m for the FY)
- Other operating income and expense, net: €8.5m as of YTD08. This includes:
  - Income and expenses related to the relocation of the Company's headquarters
    - Under U.S GAAP, expenses are recognized from Q2 onwards while the gain on sale of real estate will only be recognized in Q408
  - Restructuring expenses
    - Consolidation of R&D activities to optimize efficiency
- These estimates don't include the impact of new stock options or share grants in 2008, nor new acquisitions or restructuring which could take place in 2008

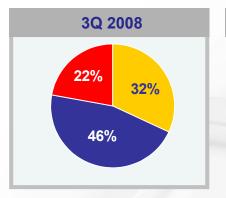
### **Delivering Solid Third Quarter**

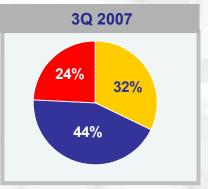
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### **Revenue by Region**

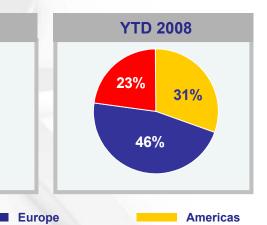
#### **US GAAP**

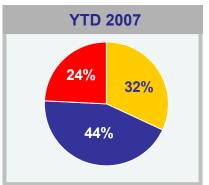
in €m	3Q08	3Q07	Growth	Growth ex FX	YTD08	YTD07	Growth	Growth ex FX
Americas	101.4	96.1	+6%	+15%	291.2	285.8	+2%	+15%
Europe	146.1	130.9	+12%	+12%	441.9	394.5	+12%	+12%
Asia	70.8	72.1	-2%	+1%	218.8	215.4	+2%	+7%
Total Revenue	318.3	299.1	+6%	+10%	951.9	895.7	+6%	+12%





Asia

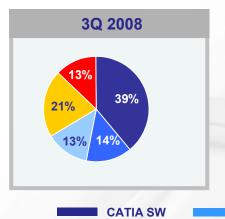


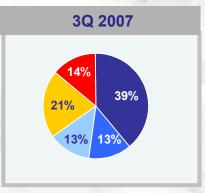


### **Revenue by Product Line**

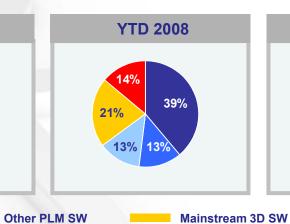
#### **US GAAP**

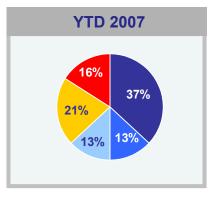
in €m	3Q08	3Q07	Growth	Growth ex FX	YTD08	YTD07	Growth	Growth ex FX
PLM SW	208.9	193.9	+8%	+11%	622.4	569.7	+9%	+14%
CATIA SW	122.5	116.0	+6%	+9%	371.5	333.2	+11%	+17%
ENOVIA SW	43.8	37.7	+16%	+22%	125.2	116.6	+7%	+13%
Other PLM SW	42.6	40.2	+6%	+9%	125.7	119.9	+5%	+10%
Mainstream 3D SW*	67.6	62.0	+9%	+14%	201.2	185.3	+9%	+13%
Services	41.8	43.2	-3%	+0%	128.3	140.7	-9%	-4%
Total Revenue	318.3	299.1	+6%	+10%	951.9	895.7	+6%	+12%





**ENOVIA SW** 



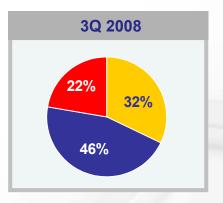


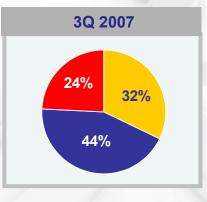
Services

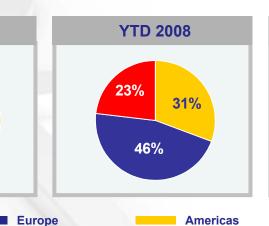
### **Revenue by Region**

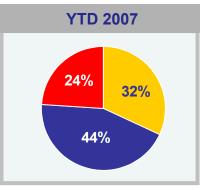
#### Non-GAAP\*

in €m	3Q08	3Q07	Growth	Growth ex FX	YTD08	YTD07	Growth	Growth ex FX
Americas	102.7	97.0	+6%	+16%	292.7	290.1	+1%	+14%
Europe	146.2	131.9	+11%	+11%	442.2	398.1	+11%	+11%
Asia	70.8	72.4	-2%	+0%	218.9	216.6	+1%	+6%
Total Revenue	319.7	301.3	+6%	+10%	953.8	904.8	+5%	+11%









Asia

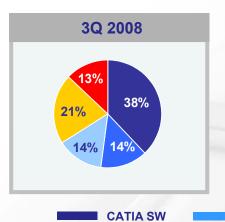


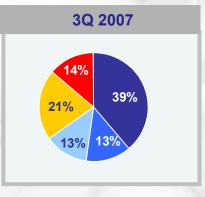
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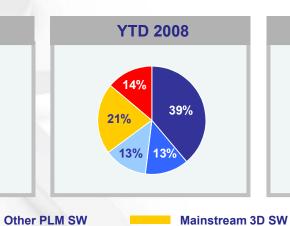
### **Revenue by Product Line**

#### Non-GAAP\*

in €m	3Q08	3Q07	Growth	Growth ex FX	YTD08	YTD07	Growth	Growth ex FX
PLM SW	210.3	195.8	+7%	+11%	624.3	576.1	+8%	+14%
CATIA SW	122.5	116.9	+5%	+9%	371.8	334.3	+11%	+17%
ENOVIA SW	43.8	38.7	+13%	+19%	125.4	121.9	+3%	+10%
Other PLM SW	44.0	40.2	+9%	+13%	127.1	119.9	+6%	+11%
Mainstream 3D SW**	67.6	62.3	+9%	+13%	201.2	188.0	+7%	+14%
Services	41.8	43.2	-3%	+0%	128.3	140.7	-9%	-4%
Total Revenue	319.7	301.3	+6%	+10%	953.8	904.8	+5%	+11%









**ENOVIA SW** 

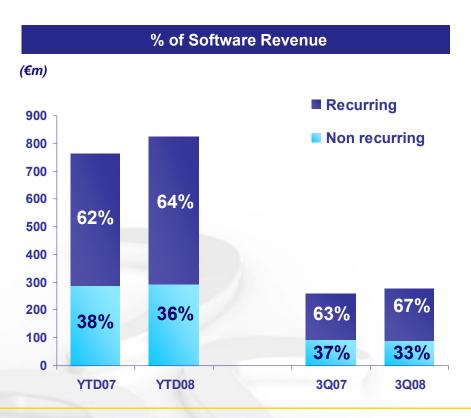


<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

<sup>\*\*</sup> Including Cosmos

### **Software Recurring Revenue Evolution**

Non-GAAP\*



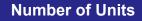
Non-GAAP Software recurring revenue growth ex FX of +18% in 3Q08 and +18% in YTD 2008

**NB:** Recurring software revenue excludes product development

\* For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.



### **Price & Units Evolution – SOLIDWORKS**





#### ASP (€)



#### Reported growth

\* Excluding Exchange Rate Impact

Note: assuming a 45% average VAR margin



### **US GAAP P&L**

(In millions of €, except per share data)	Three Months ended Sept.			Nine Months ended Sept.			
	2008	2007	y/y	2008	2007	y/y	
Software revenue	276.5	255.9	+8.1%	823.6	755.0	+9.1%	
New licenses revenue	90.5	92.8	(2.5%)	292.4	284.8	+2.7%	
Periodic licenses, maintenance and product development revenue	186.0	163.1	+14.0%	531.2	470.2	+13.0%	
Service and other revenue	41.8	43.2	(3.2%)	128.3	140.7	(8.8%)	
Total revenue	318.3	299.1	+6.4%	951.9	895.7	+6.3%	
Cost of Software revenue	14.3	16.0	(10.6%)	41.7	41.8	(0.2%)	
Cost of Service and other revenue	37.6	38.4	(2.1%)	112.1	117.1	(4.3%)	
Research and development	78.1	76.3	+2.4%	228.4	228.3	+0.0%	
Marketing and sales	91.3	83.5	+9.3%	279.0	254.9	+9.5%	
General and administrative	26.5	24.4	+8.6%	78.5	70.4	+11.5%	
Amortization of acquired intangibles	11.4	13.6	(16.2%)	32.9	35.4	(7.1%)	
Other operating income and expense, net	6.0	0.0		8.5	0.0		
Total operating expenses	265.2	252.2	+5.2%	781.1	747.9	+4.4%	
Operating income	53.1	46.9	+13.2%	170.8	147.8	+15.6%	
Financial revenue and other, net	9.9	1.7	+482.4%	10.1	8.0	+26.2%	
Income before income taxes	63.0	48.6	+29.6%	180.9	155.8	+16.1%	
Income tax expense	-19.6	-17.4		-54.3	-53.7		
Minority Interest	-0.1	-0.1		-0.2	-0.2		
Net income	<u>43.3</u>	<u>31.1</u>	+39.2%	<u>126.4</u>	<u>101.9</u>	<u>+24.0%</u>	
Diluted net income per share (EPS) Average shares (Million)	<u>0.36</u> <u>119.9</u>	<u>0.26</u> <u>120.4</u>	+38.5%	1.06 119.5	<u>0.85</u> 119.5	<u>+24.7%</u>	

# US GAAP P&L (%)

	Three Montl	ns ended Sept.	Nine Months	ended Sept.
	2008	2007	2008	2007
	<u>% of</u>	revenue	% of re	<u>evenue</u>
Software revenue	86.9%	85.6%	86.5%	84.3%
New licenses revenue	28.4%	31.0%	30.7%	31.8%
Periodic licenses, maintenance and product development revenue	58.4%	54.5%	55.8%	52.5%
Service and other revenue	13.1%	14.4%	13.5%	15.7%
Total revenue	100.0%	100.0%	100.0%	100.0%
Cost of Software revenue	4.5%	5.3%	4.4%	4.7%
Cost of Service and other revenue	11.8%	12.8%	11.8%	13.1%
Research and development	24.5%	25.5%	24.0%	25.5%
Marketing and sales	28.7%	27.9%	29.3%	28.5%
General and administrative	8.3%	8.2%	8.2%	7.9%
Amortization of acquired intangibles	3.6%	4.5%	3.5%	4.0%
Other operating income and expense, net	1.9%	0.0%	0.9%	0.0%
Total operating expenses	83.3%	84.3%	82.1%	83.5%
Operating income	<u>16.7%</u>	<u>15.7%</u>	<u>17.9%</u>	<u>16.5%</u>
Financial revenue and other, net	3.1%	0.6%	1.1%	0.9%
Income before income taxes	19.8%	16.2%	19.0%	17.4%
Income tax rate (% of IBIT)	31.1%	35.8%	30.0%	34.5%
Minority Interest	0.0%	0.0%	0.0%	0.0%
Net income	<u>13.6%</u>	<u>10.4%</u>	<u>13.3%</u>	<u>11.4%</u>



### Non-GAAP P&L

(In millions of €, except per share data)	Three N	Months end	ed Sept.	Nine I	Nine Months ended S		
	2008	2007	y/y	2008	2007	y/y	
Software revenue	277.9	258.1	+7.7%	825.5	764.1	+8.0%	
New licenses revenue	90.5	92.8	(2.5%)	292.4	284.8	+2.7%	
Periodic licenses, maintenance and product development revenue	187.4	165.3	+13.4%	533.1	479.3	+11.2%	
Service and other revenue	41.8	43.2	(3.2%)	128.3	140.7	(8.8%)	
Total revenue	319.7	301.3	+6.1%	953.8	904.8	+5.4%	
Cost of Software revenue	14.3	16.0	(10.6%)	41.7	41.8	(0.2%)	
Cost of Service and other revenue	37.6	38.2	(1.6%)	111.7	116.6	(4.2%)	
Research and development	75.8	73.3	+3.4%	220.4	220.9	(0.2%)	
Marketing and sales	90.5	82.5	+9.7%	276.3	252.3	+9.5%	
General and administrative	25.6	23.5	+8.9%	75.8	68.1	+11.3%	
Total operating expenses	243.8	233.5	+4.4%	725.9	699.7	+3.7%	
Operating income	75.9	67.8		227.9	205.1	+11.1%	
Financial revenue and other, net	9.9	1.7	+482.4%	10.1	8.0	+26.2%	
Income before income taxes	85.8	69.5	+23.5%	238.0	213.1	+11.7%	
Income tax expense	-27.0	-22.7		-75.4	-69.9		
Minority Interest	-0.1	-0.1		-0.2	-0.2		
Net income	<u>58.7</u>	<u>46.7</u>	+25.7%	<u>162.4</u>	<u>143.0</u>	<u>+13.6%</u>	
Diluted net income per share (EPS) Average shares (Million)	<u>0.49</u> 119.9	<u>0.39</u> <u>120.4</u>	+25.6%	1.36 119.5	1.20 119.5	<u>+13.3%</u>	

## Non-GAAP P&L (%)

	Three Month	ns ended Sept.	Nine Months	ended Sept.
	2008	2007	2008	2007
	<u>% of </u>	<u>revenue</u>	<u>% of re</u>	<u>evenue</u>
Software revenue	86.9%	85.7%	86.5%	84.4%
New licenses revenue	28.3%	30.8%	30.7%	31.5%
Periodic licenses, maintenance and product development revenue	58.6%	54.9%	55.9%	53.0%
Service and other revenue	13.1%	14.3%	13.5%	15.6%
Total revenue	100.0%	100.0%	100.0%	100.0%
Cost of Software revenue	4.5%	5.3%	4.4%	4.6%
Cost of Sorwice and other revenue	11.8%	12.7%	11.7%	12.9%
Research and development	23.7%	24.3%	23.1%	24.4%
Marketing and sales	28.3%	27.4%	29.0%	27.9%
General and administrative	8.0%	7.8%	7.9%	7.5%
Total operating expenses	76.3%	77.5%	76.1%	77.3%
Operating income	23.7%	22.5%	23.9%	22.7%
Financial revenue and other, net	3.1%	0.6%	1.1%	0.9%
Income before income taxes	26.8%	23.1%	25.0%	23.6%
Income tax rate (% of IBIT)	31.5%	32.7%	31.7%	32.8%
Minority Interest	0.0%	0.0%	0.0%	0.0%
•				
Net income	<u>18.4%</u>	<u>15.5%</u>	<u>17.0%</u>	<u>15.8%</u>

### 3Q08 US GAAP - non-GAAP Reconciliation

#### Revenue and Gross margin

(€ million, except % and per share data)		Three	months end	ed Septen	ıber 30,		Increase (Decrease)		
	2008 GAAP	Adjustment (1)	2008 non-GAAP	2007 GAAP	Adjustment (1)	2007 non-GAAP	GAAP	non-GAAP (2)	
TOTAL REVENUE	318.3	1.4	319.7	299.1	2.2	301.3	+6.4%	+6.1%	
Total Revenue breakdown by activity									
Software revenue	276.5	1.4	277.9	255.9	2.2	258.1	+8.1%	+7.7%	
New Licenses revenue	90.5			92.8			(2.5%)		
Product Development	1.3			1.6					
Periodic and Maintenance revenue	184.7	1.4	186.1	161.5	2.2	163.7	+14.4%	+13.7%	
Recurring portion of Software revenue	67%		67%	63%		63%			
Service and other revenue	41.8			43.2			(3.2%)		
Total Revenue breakdown by segment									
PLM SW revenue	208.9	1.4	210.3	194.0	1.8	195.8	+8%	+7%	
of which CATIA SW revenue	122.5			116.1	0.8	116.9	+6%	+5%	
of which ENOVIA SW revenue	43.8			37.7	1.0	38.7	+16%	+13%	
Mainstream 3D SW revenue	67.6		7.6	61.9	0.4	62.3	+9%	+9%	
Service and other revenue	41.8			43.2			(3%)		
Total Revenue breakdown by geography									
Americas revenue	101.4	1.3	102.7	96.1	0.9	97.0	+6%	+6%	
Europe revenue	146.1	0.1	146.2	130.9	1.0	131.9	+12%	+11%	
Asia revenue	70.8		100	72.1	0.3	72.4	(2%)	(2%)	
Gross Margin		1/							
Cost of Software revenue	14.3		14.3	16.0		16.0	(10.6%)	(10.6%)	
Software Gross margin*	94.8%		94.9%	93.7%		93.8%	(	( )	
Cost of Service and other revenue	37.6			38.4	(0.2)	38.2	(2.1%)	(1.6%)	
Service Gross margin	10.0%			11.1%		11.6%	, ,		

<sup>(1)</sup> In the reconciliation schedule above, (i) all non-GAAP adjustments to GAAP revenue data reflect the exclusion of the deferred revenue adjustment; (ii) non-GAAP adjustments to GAAP operating expenses data reflect the exclusion of stock-based compensation expenses, amortization of acquired intangibles and other operating income and expense, net; and (iii) all non-GAAP adjustments to GAAP income data reflect the combined effect of these non-GAAP adjustments.

<sup>\*</sup> No amortization of acquired intangibles is included in Software Gross margin calculation of acquired intangibles is included in Software Gross margin calculation of Software - Q308 Results October 29th, 2008 - Page 50



<sup>(2)</sup> The non-GAAP percentage increase (decrease) compares non-GAAP measures for the two different periods. In the event there is a non-GAAP adjustment to the relevant measure for only one of the periods under comparison, the non-GAAP increase (decrease) compares the non-GAAP measure to the relevant GAAP measure.

# 3Q08 US GAAP – non-GAAP Reconciliation

#### Expenses and Earnings

(€ million, except % and per share data)		Three	months end	ed Septen	nber 30,		Increase (Decrease)	
	2008 GAAP	Adjustment (1)	2008 non-GAAP	2007 GAAP	Adjustment (1)	2007 non-GAAP	GAAP	non-GAAP (2)
Total Operating Expenses	265.2	(21.4)	243.8	252.2	(18.7)	233.5	+5.2%	+4.4%
Stock-based compensation expense	4.0	(4.0)	-	5.1	(5.1)	-		
Amortization of acquired intangibles	11.4	(11.4)	-	13.6	(13.6)	-		
Other operating income and expense, net	6.0	(6.0)	-	0.0				
Operating Income	53.1	22.8	75.9	46.9	20.9	67.8	+13.2%	+11.9%
Operating Margin	16.7%		23.7%	15.7%		22.5%		
Income before income taxes	63.0	22.8	85.8	48.6	20.9	69.5	+29.6%	+23.5%
Income tax expense	(19.6)	(7.4)	(27.0)	(17.4)	(5.3)	(22.7)		
Income tax effect of adjustments above	7.4	(7.4)	-	5.3	(5.3)	-		
Minority Interest	(0.1)			(0.1)				
Net Income	43.3	15.4	58.7	31.1	15.6	46.7	+39.2%	+25.7%
Diluted net income per share, in € (3)	0.36	0.13	0.49	0.26	0.13	0.39	+38.5%	+25.6%

(€ million)	Three months ended September 30,									
	2008 GAAP	Adjust.	2008 non-GAAP	2007 GAAP	Adjust.	2007 non-GAAP				
Cost of Service and other revenue	37.6			38.4	(0.2)	38.2				
Research and development	78.1	(2.3)	75.8	76.3	(3.0)	73.3				
Marketing and sales	91.3	(8.0)	90.5	83.5	(1.0)	82.5				
General and administrative  Total stock-based compensation expense	26.5	(0.9) <b>(4.0)</b>	25.6	24.4	(0.9) <b>(5.1)</b>	23.5				

- (1) In the reconciliation schedule above, (i) all non-GAAP adjustments to GAAP revenue data reflect the exclusion of the deferred revenue adjustment; (ii) non-GAAP adjustments to GAAP operating expenses data reflect the exclusion of stock-based compensation expenses, amortization of acquired intangibles and other operating income and expense, net; and (iii) all non-GAAP adjustments to GAAP income data reflect the combined effect of these non-GAAP adjustments.
- (2) The non-GAAP percentage increase (decrease) compares non-GAAP measures for the two different periods. In the event there is a non-GAAP adjustment to the relevant measure for only one of the periods under comparison, the non-GAAP increase (decrease) compares the non-GAAP measure to the relevant GAAP measure.
- (3) Based on a weighted average of 119.9 million diluted shares for 3Q08 and 120.4 million diluted shares for 3Q07.



### YTD08 US GAAP – non-GAAP Reconciliation

#### Revenue and Gross margin

(€ million, except % and per share data)	Nine months ended September 30,						Increase (Decrease)	
	2008 GAAP	Adjustment (1)	2008 non-GAAP	2007 GAAP	Adjustment (1)	2007 non-GAAP	GAAP	non-GAAP (2)
TOTAL REVENUE	951.9	1.9	953.8	895.7	9.1	904.8	+6.3%	+5.4%
Total Revenue breakdown by activity								
Software revenue	823.6	1.9	825.5	755.0	9.1	764.1	+9.1%	+8.0%
New Licenses revenue	292.4			284.8			+2.7%	
Product Development	1.4			4.2				
Periodic and Maintenance revenue	529.8	1.9	531.7	466.0	9.1	475.1	+13.7%	+11.9%
Recurring portion of Software revenue	64%		64%	62%		62%		
Service and other revenue	128.3			140.7			(8.8%)	
Total Revenue breakdown by segment			_					
PLM SW revenue	622.4	1.9	624.3	569.8	6.3	576.1	+9%	+8%
of which CATIA SW revenue	371.5	0.3	371.8	333.3	1.0	334.3	+11%	+11%
of which ENOVIA SW revenue	125.2	0.2	125.4	116.6	5.3	121.9	+7%	+3%
Mainstream 3D SW revenue	201.2		100	185.3	2.7	188.0	+9%	+7%
Service and other revenue	128.3			140.7			(9%)	
Total Revenue breakdown by geography			1					
Americas revenue	291.2	1.5	292.7	285.8	4.3	290.1	+2%	+1%
Europe revenue	441.9	0.3	442.2	394.5	3.6	398.1	+12%	+11%
Asia revenue	218.8	0.1	218.9	215.4	1.2	216.6	+2%	+1%
Gross Margin		- 1						
Cost of Software revenue Software Gross margin*	41.7 94.9%		41.7 94.9%	41.8 94.5%		41.8 94.5%	(0.2%)	(0.2%)
Cost of Service and other revenue Service Gross margin	112.1 12.6%	(0.4)	111.7 12.9%	117.1 16.8%	(0.5)	116.6 17.1%	(4.3%)	(4.2%)

<sup>(1)</sup> In the reconciliation schedule above, (i) all non-GAAP adjustments to GAAP revenue data reflect the exclusion of the deferred revenue adjustment; (ii) non-GAAP adjustments to GAAP operating expenses data reflect the exclusion of stock-based compensation expenses, amortization of acquired intangibles and other operating income and expense, net; and (iii) all non-GAAP adjustments to GAAP income data reflect the combined effect of these non-GAAP adjustments.

<sup>\*</sup> No amortization of acquired intangibles is included in Software Gross margin calculation authorized Systèmes – Q308 Results October 29th, 2008 - Page 52



<sup>(2)</sup> The non-GAAP percentage increase (decrease) compares non-GAAP measures for the two different periods. In the event there is a non-GAAP adjustment to the relevant measure for only one of the periods under comparison, the non-GAAP increase (decrease) compares the non-GAAP measure to the relevant GAAP measure.

### YTD08 US GAAP - non-GAAP Reconciliation

#### Expenses and Earnings

(€ million, except % and per share data)		Nine months ended September 30,						Increase (Decrease)	
	2008 GAAP	Adjustment (1)	2008 non-GAAP	2007 GAAP	Adjustment (1)	2007 non-GAAP	GAAP	non-GAAP (2)	
Total Operating Expenses	781.1	(55.2)	725.9	747.9	(48.2)	699.7	+4.4%	+3.7%	
Stock-based compensation expense	13.8	(13.8)	-	12.8	(12.8)	-			
Amortization of acquired intangibles	32.9	(32.9)	-	35.4	(35.4)	-			
Other operating income and expense, net	8.5	(8.5)	-	0.0					
Operating Income	170.8	57.1	227.9	147.8	57.3	205.1	+15.6%	+11.1%	
Operating Margin	16.5%		23.9%	16.5%		22.7%			
Income before income taxes	180.9	57.1	238.0	155.8	57.3	213.1	+16.1%	+11.7%	
Income tax expense Income tax effect of adjustments above	<b>(54.3)</b> 21.1	<b>(21.1)</b> (21.1)	(75.4)	<b>(53.7)</b> 16.2	<b>(16.2)</b> (16.2)	(69.9)	<u>-</u>	<u>-</u> 	
Minority Interest	(0.2)		71	(0.2)					
Net Income	126.4	36.0	162.4	101.9	41.1	143.0	+24.0%	+13.6%	
Diluted net income per share, in € (3)	1.06	0.30	1.36	0.85	0.35	1.20	+24.7%	+13.3%	

(€ million)	Nine months ended September 30,						
	2008	Adjust.	2008	2007	Adjust.	2007	
The second secon	GAAP		non-GAAP	GAAP		non-GAAP	
Cost of Service and other revenue	112.1	(0.4)	111.7	117.1	(0.5)	116.6	
Research and development	228.4	(8.0)	220.4	228.3	(7.4)	220.9	
Marketing and sales	279.0	(2.7)	276.3	254.9	(2.6)	252.3	
General and administrative	78.5	(2.7)	75.8	70.4	(2.3)	68.1	
Total stock-based compensation expense		(13.8)			(12.8)		

- (1) In the reconciliation schedule above, (i) all non-GAAP adjustments to GAAP revenue data reflect the exclusion of the deferred revenue adjustment; (ii) non-GAAP adjustments to GAAP operating expenses data reflect the exclusion of stock-based compensation expenses, amortization of acquired intangibles and other operating income and expense, net; and (iii) all non-GAAP adjustments to GAAP income data reflect the combined effect of these non-GAAP adjustments.
- (2) The non-GAAP percentage increase (decrease) compares non-GAAP measures for the two different periods. In the event there is a non-GAAP adjustment to the relevant measure for only one of the periods under comparison, the non-GAAP increase (decrease) compares the non-GAAP measure to the relevant GAAP measure.
- (3) Based on a weighted average of 119.5 million diluted shares for YTD08 and 119.5 million diluted shares for YTD07.



### **Financial Revenue and Other**

**US GAAP** 

€m	<u>3Q08</u>	<u>3Q07</u>	Growth	<u>YTD08</u>	YTD07	Growth
Interest Income	5.8	5.8	0%	16.7	16.9	(1%)
Expense	(2.4)	(1.8)		(6.3)	(5.6)	
Financial net Income	3.4	4.0	(15%)	10.4	11.3	(8%)
Exchange Gain / Loss	6.3	(2.6)		(1.4)	(4.7)	
Other Income / Loss	0.2	0.3		1.1	1.4	
Total	9.9	1.7	482%	10.1	8.0	26%

### **Balance Sheet Evolution**

#### US GAAP

in €m	End	d of	End of	
	Sep-08	Jun-08	Dec-07	
Cash and short-term investments	829.6	739.7	626.6	
Accounts receivable, net	265.1	268.4	320.0	
Other assets	1,069.5	<u>963.5</u>	<u>1,004.5</u>	
Total Assets	2,164.2	1,971.6	1,951.1	
Long-term debt	200.8	202.0	202.9	
Other liabilities	651.9	605.9	552.4	
Shareholders' equity	<u>1,311.5</u>	1,163.7	<u>1,195.8</u>	
Total Liabilities and Shareholders' Equity	2,164.2	1,971.6	1,951.1	



### **Non-GAAP\*\*** Key Figures

		Three m	onths ended		Nine months ended			
	Sept. 30, 2008	Sept. 30, 2007	Variation	Variation in cc*	Sept. 30, 2008	Sept. 30, 2007	Variation	Variation in cc*
Non-GAAP Revenue	€ 319.7	€ 301.3	6%	10%	€ 953.8	€ 904.8	5%	11%
Non-GAAP Revenue breakdown by activity								
Software Revenue	277.9	258.1	8%	12%	825.5	764.1	8%	14%
of which New Licenses Revenue	90.5	92.8	(2%)	17%	292.4	284.8	3%	15%
of which Periodic Licenses, Maintenance and Product Development Revenue	187.4	165.3	13%	17%	533.1	479.3	11%	17%
Services and other Revenue	41.8	43.2	(3%)	0%	128.3	140.7	(9%)	(4%)
Non-GAAP Software Revenue breakdown by segment								
PLM software Revenue	210.3	195.8	7%	11%	624.3	576.1	8%	14%
of which CATIA software Revenue	122.5	116.9	5%	9%	371.8	334.3	11%	17%
of which ENOVIA software Revenue	43.8	38.7	13%	19%	125.4	121.9	3%	10%
Mainstream 3D software Revenue	67.6	62.3	9%	13%	201.2	188.0	7%	14%
Non-GAAP Revenue breakdown by geography								
Americas	102.7	97.0	6%	16%	292.7	290.1	1%	14%
Europe	146.2	131.9	11%	11%	442.2	398.1	11%	11%
Asia	70.8	72.4	(2%)	0%	218.9	216.6	1%	6%
Non-GAAP Operating Income Non-GAAP Operating Margin	€ 75.9 23.7%	€ 67.8 22.5%	12%		€ 227.9 23.9%	€ 205.1 22.7%	11%	
Non-GAAP Net Income	58.7	46.7	26%		162.4	143.0	14%	
Non-GAAP Diluted Net Income Per Share	€ 0.49	€ 0.39	26%		€ 1.36	€ 1.20	13%	
Closing headcount					7,825	7,255	8%	
A D L HGD E	1.50	1.27	00/		1.50	1.24	120/	
Average Rate USD per Euro	1.50	1.37	9%		1.52	1.34	13%	
Average Rate JPY per Euro	161.8	161.9	(0%)		161.0	160.4	0%	

In constant currency

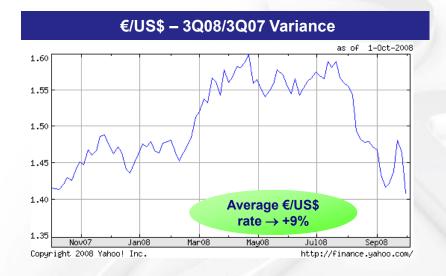


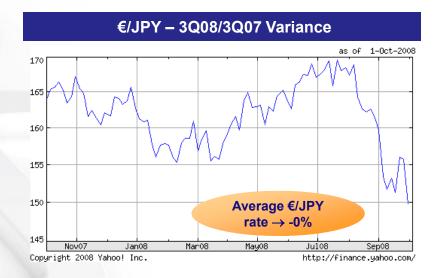
<sup>•\*\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix

### **Exchange Rate Evolution**

Estimated Breakdown of P&L by currency for 2008						
	US\$	JPY/Won				
Revenue (As a % of Revenue)	39%	18%				
Operating Expenses	43%	6%				

Average Exchange rates							
	3Q08	<u>3Q07</u>	<u>Var.</u>				
€/US\$	1.50	1.37	+9%				
€/JPY	161.8	161.9	-0%				







### **Comparing Q3 2008 with Objectives**

€m	Revenue	Operating Expenses	Operating Income	Operating Margin
Non-GAAP Objectives - mid range	310.0	240.2	69.8	22.5%
Growth (%)	+3%	+3%	+3%	+0.0pts
Impact of Actual Currency Rates (vs. assumptions)				
US\$ impact				
€/US\$ from 1.60 to 1.50	+7.7	+6.6	+1.1	
JPY/Won impact				
€/JPY from 160.0 to 161.8	-0.6	-0.2	-0.4	
Difference of Results over				
objectives at actual rates	+2.6	-2.8	+5.4	
Non-GAAP Results	319.7	243.8	75.9	23.7%
Growth (%)	+6%	+4%	+12%	+1.2pts

<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.



### **Estimated FX Impact on 3Q08 Operating Performance**

€m	Revenue	Operating Expenses	Operating Income	Operating Margin
Non-GAAP	319.7	243.8	75.9	23.7%
Growth (%)	+6%	+4%	+12%	+1.2pts
US\$ impact adjustment €/US\$ from 1.37 to 1.50	+11.6	+9.8	+1.8	
JPY/Won impact adjustment €/JPY from 161.9 to 161.8	<u>+0.0</u>	+0.0	+0.0	
Total FX impact adjustment	+11.6	+9.8	+1.8	
Non-GAAP ex FX	331.3	253.6	77.7	23.5%
Growth (%)	+10%	+9%	+15%	+1.0pt



<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

## **Estimated FX Impact on 3Q08 EPS**

€m	Net Income	EPS
Non-GAAP	58.7	0.49
Growth (%)	+26%	+26%
FX impact on Operating Income adjustment	+1.8	+0.01
FX impact on Financial Revenue adjustment	-6.3	-0.05
Tax on FX impact adjustment (Tax Rate = 31.5%)	<u>+1.4</u>	<u>+0.01</u>
Total FX impact adjustment	-3.1	-0.03
Non-GAAP ex FX	55.6	0.46
Growth (%)	+19%	+18%



<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

### **Estimated FX Impact on YTD08 Operating Performance**

€m	Revenue	Operating Expenses	Operating Income	Operating Margin
Non-GAAP	953.8	725.9	227.9	23.9%
Growth (%)	+5%	+4%	+11%	+1.2pts
US\$ impact adjustment €/US\$ from 1.34 to 1.52 JPY/Won impact adjustment	+48.7	+40.8	+7.9	
€/JPY from 160.4 to 161.0	<u>+0.6</u>	<u>+0.2</u>	<u>+0.4</u>	
Total FX impact adjustment	+49.3	+41.0	+8.3	
Non-GAAP ex FX	1,003.1	766.9	236.2	23.6%
Growth (%)	+11%	+10%	+15%	+0.9pt



<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

### **Estimated FX Impact on YTD 2008 EPS**

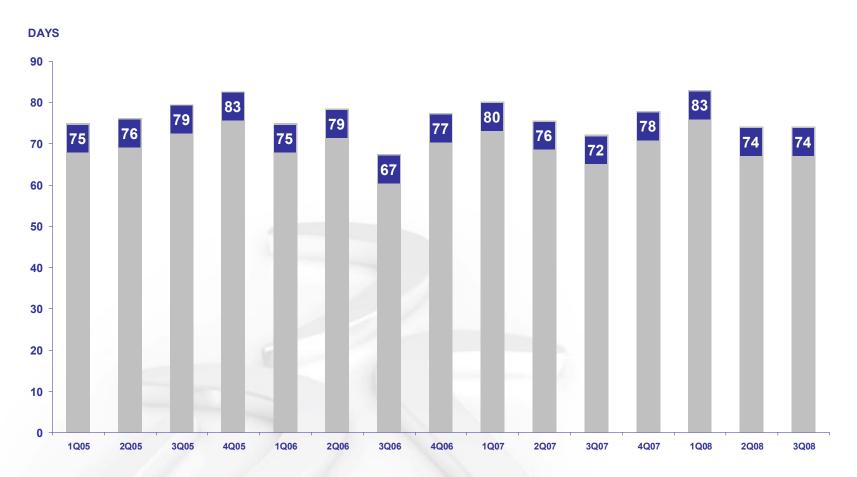
€m	Net Income	EPS
Non-GAAP	162.4	1.36
Growth (%)	+14%	+13%
FX impact on Operating Income adjustment	+8.3	+0.07
FX impact on Financial Revenue adjustment	+1.4	+0.01
Tax on FX impact adjustment (Tax Rate = 31.7%)	<u>-3.0</u>	<u>-0.02</u>
Total FX impact adjustment	+6.7	+0.06
Non-GAAP ex FX	169.1	1.42
Growth (%)	+18%	+18%



<sup>\*</sup> For a reconciliation to US GAAP financial information, please refer to the tables in the Appendix.

### **Trade Accounts Receivable / DSO**

**US GAAP** 





## **Amortization of acquired intangibles**

M€	1Q06	2Q06	3Q06	4Q06	1Q07	2Q07	3Q07	4Q07	1Q08	2Q08	3Q08	Anticipated Quarterly
DS	1.0	1.0	1.5	-1.3	0.5	0.6	0.5	0.6	0.6	0.5	0.6	0.6
SOWK	0.8	0.8	0.8	2.2	2.0	2.0	2.0	1.8	1.8	1.7	1.8	1.8
Enovia DSAC	0.9	0.9	0.9	-1.4	0.5	0.5	0.5	0.5	0.4	0.4	0.4	0.3
Rand - Transcat	0.2	0.2	0.2	1.6	0.4	0.4	0.3	0.3	0.3	0.3	0.2	0.2
Virtools	0.3	0.3	0.3	0.4	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.4
SIMULIA	3.9	3.7	3.7	3.6	3.6	3.5	3.5	3.2	3.1	3.0	3.6	3.7
MatrixOne		2.2	3.4	3.3	3.4	3.4	3.3	3.1	3.0	2.9	3.0	3.1
Dynasim		0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
ICEM							1.1	1.0	1.0	1.0	1.0	1.0
Seemage								0.4	0.4	0.2	0.3	0.3
Sub Total	7.2	9.4	11.0	8.6	10.9	10.9	11.7	11.4	11.1	10.5	11.4	11.6
IP R+D	0.0	2.8	0.0	0.0	0.0	0.0	1.9	0.0	0.0	0.0	0.0	0.0
TOTAL	7.2	12.2	11.0	8.6	10.9	10.9	13.6	11.4	11.1	10.5	11.4	11.6

## Exchange rates (€/US\$)

Year	Average Rate	% growth	Ending Rate	% growth
2005	1.24	0.1%	1.18	(13.4%)
2006	1.26	0.9%	1.32	11.6%
2007	1.37	9.2%	1.47	11.8%
1Q08	1.50		1.58	18.7%
1Q07 1Q06	1.31 1.20	9.0% (8.3%)	1.33 1.21	10.0% (6.6%)
1Q05	1.31	4.8%	1.30	6.1%
2Q08	1.56		1.58	16.7%
2Q07	1.35	7.3% (0.3%)	1.35	7.8%
2Q06	1.26		1.25	3.6%
2Q05 3Q08	1.26	9.4%	1.21	0.5%)
3Q07	1.37	7.9%	1.42	12.0%
3Q06	1.27	4.5%	1.27	5.1%
3Q05	1.22	(0.2%)	1.20	(3.0%)
4Q07	1.45	12.3%	1.47	
4Q06	1.29	8.6%	1.32	11.6%
4Q05	1.19	(8.3%)	1.18	(13.4%)

## **Exchange rates (€/JPY)**

Year	Average Rate	% growth	Ending Rate	% growth
2005	136.9	1.8%	138.9	(0.5%)
2006	146.1	6.7%	156.9	13.0%
2007	161.4	10.5%	164.9	5.1%
1Q08	157.7	0.8%	157.4	0.0%
1Q07	156.5	11.4%	157.3	10.5%
1Q06	140.5	2.6%	142.4	2.9%
1Q05	137.0	2.2%	138.4	9.0%
2Q08	163.4	0.3%	166.4	(0.1%)
2Q07	162.8	13.2%	166.6	14.1%
2Q06	143.8	6.1%	146.0	9.0%
2Q05	135.5	2.5%	134.0	1.2%
3Q08	161.8	(0.1%)	150.5	(8.0%)
3Q07	161.9	9.3%	163.6	9.5%
3Q06	148.1	9.2%	149.3	9.6%
3Q05	135.6	0.9%	136.3	(0.7%)
4Q07	164.3	8.2%	164.9	5.1%
4Q06	151.9	8.9%	156.9	13.0%
4Q05	139.4	1.7%	138.9	(0.5%)



### **US GAAP – IFRS Reconciliation**

		Three months ended Sept. 30,							
In millions of Euros	2008	Adjustment (1)	2008	2007	Adjustment (1)	2007			
	U.S. GAAP	U.S. GAAP		U.S. GAAP	Aujustinent (1)	IFRS			
Total Revenue	€ 318.3	€ 0.0	€ 318.3	€ 299.1	€ 0.0	€ 299.1			
Operating Income	€ 53.1	€ 1.4	€ 54.5	€ 46.9	€ 3.9	€ 50.8			
Amortization of acquired intangibles	(11.4)	1.6	(9.8)	(13.6)	3.9	(9.7)			
Other operating income and expense, net*	(6.0)	(0.2)	(6.2)	0.0	0.0	0.0			
Net Income	€ 43.3	€ 0.9	€ 44.2	€ 31.1	€ 3.1	€ 34.2			
Amortization of acquired intangibles	(11.4)	1.6	(9.8)	(13.6)	3.9	(9.7)			
Other operating income and expense, net*	(6.0)	(0.2)	(6.2)	0.0	0.0	0.0			
Income tax Expense	(19.6)	(0.5)	(20.1)	(17.4)	(0.8)	(18.2)			
Shareholders' equity	€ 1,311.5	(€ 61.4)	€ 1,250.1	€ 1,149.7	(€ 82.5)	€ 1,067.2			

		Nine months ended Sept. 30,						
In millions of Euros	2008 U.S. GAAP	Adjustment	2008 IFRS	2007 U.S. GAAP	Adjustment	2007 IFRS		
Total Revenue	€ 951.9	€ 0.0	€ 951.9	€ 895.7	€ 0.0	€ 895.7		
Operating Income	€ 170.8	€ 21.5	€ 192.3	€ 147.8	€ 9.7	€ 157.5		
Amortization of acquired intangibles	(32.9)	4.5	(28.4)	(35.4)	9.7	(25.7)		
Other operating income and expense, net*	(8.5)	17.0	8.5	0.0	0.0	0.0		
Net Income	€ 126.4	€ 18.0	€ 144.4	€ 101.9	€ 6.8	€ 108.7		
Amortization of acquired intangibles	(32.9)	4.5	(28.4)	(35.4)	9.7	(25.7)		
Other operating income and expense, net*	(8.5)	17.0	8.5	0.0	0.0	0.0		
Income tax Expense	(54.3)	(3.5)	(57.8)	(53.7)	(2.9)	(56.6)		
Shareholders' equity	€ 1,311.5	(€ 61.4)	€ 1,250.1	€ 1,149.7	(€ 82.5)	€ 1,067.2		

## Non-GAAP – Adjusted IFRS Reconciliation

	Three months ended Sept. 30,							
In millions of Euros	2008			2008 2007		2007		
	Adjustment (1) non-GAAP		IFRS adjusted	non-GAAP	Adjustment (1)	IFRS adjusted		
Total Revenue	€ 319.7	€ 0.0	€ 319.7	€ 301.3	€ 0.0	€ 301.3		
Operating Income	€ 75.9	€ 0.0	€ 75.9	€ 67.8	€ 0.0	€ 67.8		
Net Income	€ 58.7	€ 0.0	€ 58.7	€ 46.7	€ 0.0	€ 46.7		

	Nine months ended Sept. 30,								
In millions of Euros	2008	A 3:4	2008	2007		2007			
	Adjustment non-GAAP	IFRS adjusted	non-GAAP	Adjustment	IFRS adjusted				
Total Revenue	€ 953.8	€ 0.0	€ 953.8	€ 904.8	€ 0.0	€ 904.8			
Operating Income	€ 227.9	€ 0.0	€ 227.9	€ 205.1	€ 0.0	€ 205.1			
Net Income	€ 162.4	€ 0.0	€ 162.4	€ 143.0	€ 0.0	€ 143.0			



Thank You!