

3DEXPERIENCE®

Analysts Meeting

Q2 & H1 2016

Thibault de Tersant, Senior EVP, CFO Pascal Daloz, EVP, Brands & Corporate Development



Forward Looking Information

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Company's non-IFRS financial performance objectives, are forward-looking statements.

Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors. The Company's current outlook for 2016 takes into consideration, among other things, an uncertain global economic environment. In light of the continuing uncertainties regarding economic, business, social and geopolitical conditions at the global level, the Company's revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis. While the Company makes every effort to take into consideration this uncertain macroeconomic outlook, the Company's business results, however, may not develop as anticipated. Furthermore, due to factors affecting sales of the Company's products and services as described above and in the Risk Factors section of the Company's most recent *Document de Référence*, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results.

In preparing such forward-looking statements, the Company has in particular assumed an average US dollar to euro exchange rate of US\$1.15 per €1.00 for the 2016 third quarter and US\$1.13 per €1.00 for the full year as well as an average Japanese yen to euro exchange rate of JPY120.0 to €1.00 for the third quarter and JPY122.2 to €1.00 for the full year before hedging; however, currency values fluctuate, and the Company's results of operations may be significantly affected by changes in exchange rates.

The Company's actual results or performance may also be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section of the 2015 *Document de Référence*, filed with the AMF on March 23, 2016, and also available on the Company's website www.3ds.com.

Non-IFRS Information

Readers are cautioned that the supplemental non-IFRS information presented in this press release is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered as a substitute for IFRS measurements. Also, the Company's supplemental non-IFRS financial information may not be comparable to similarly titled non-IFRS measures used by other companies. Further specific limitations for individual non-IFRS measures, and the reasons for presenting non-IFRS financial information, are set forth in the Company's annual report for the year ended December 31, 2015 included in the Company's 2015 *Document de Référence* filed with the AMF on March 23, 2016.

In the tables accompanying this press release the Company sets forth its supplemental non-IFRS figures for revenue, operating income, operating margin, net income and diluted earnings per share, which exclude the effect of adjusting the carrying value of acquired companies' deferred revenue, share-based compensation expense and related social charges, the amortization of acquired intangible assets, other operating income and expense, net, certain one-time items included in financial revenue and other, net, and the income tax effect of the non-IFRS adjustments and certain one-time tax effects. The tables also set forth the most comparable IFRS financial measure and reconciliations of this information with non-IFRS information.

When the Company believes it would be helpful for understanding trends in its business, the Company provides percentage increases or decreases in its revenue (in both IFRS as well as non-IFRS) to eliminate the effect of changes in currency values, particularly the U.S. dollar and the Japanese yen, relative to the euro. When trend information is expressed herein "in constant currencies", the results of the "prior" period have first been recalculated using the average exchange rates of the comparable period in the current year, and then compared with the results of the comparable period in the current year.

Q2 2016 Highlights

- ► Delivering Q2 results at the high-end of guidance
- ► Seeing continued traction of **3DEXPERIENCE platform**
- ► **ENOVIA** delivering strong growth
- **▶ Diversification Industries** showing good momentum
- ► Expanding in **Production Planning & Scheduling** with **Ortems** acquisition
- ► Expanding in **Electromagnetic Simulation** with **CST** proposed acquisition
- ► Reconfirming FY16 guidance with double-digit new licenses growth in H2

Agenda

- 1 Q2 16 & H1 16 Business Review
- Q2 16 & H1 16 Business Highlights
- Q2 16 & H1 16 Financial Highlights
- Q3 16 & FY 16 Financial Objectives
- 5 Financial Information Appendix

Q2 16 & H1 16 Non-IFRS

- Improved software revenue in Q2
- Solid EPS growth, up 12% exFX in Q2

€ millions	Q2 16	YTD 16
Revenue	754.0	1,447.5
Growth	+4%	+4%
Growth exFX	+6%	+5%
Software Growth exFX	+7%	+6%
Operating Margin	30.4%	28.4%
Operating Margin Growth	+1.0 pt	+0.7 pt
EPS (€)	0.57	1.08
EPS Evolution	+8%	+13%

Software Revenue by Brands Non-IFRS

- ► CATIA: impacted by a weak quarter in Asia
- ► ENOVIA: excellent growth across geographies
- ➤ **SOLIDWORKS**: improved new licenses revenue growth in Q2
- Other Software: led by SIMULIA, DELMIA, QUINTIQ and EXALEAD

Software Revenue Growth exFX by Brands				
	Q2 16	YTD 16		
CATIA	+1%	+3%		
ENOVIA	+13%	+12%		
SOLIDWORKS	+13%	+10%		
Other Software	+10%	+4%		
Total Software	+7%	+6%		

Revenue by Region Non-IFRS

- ▶ Double-digit Q2 new licenses revenue growth both in US and in Latin America
- ▶ Double-digit Q2 new licenses revenue growth in Europe led by Northern and Southern Europe and France
- Weak performance in Korea, India and AP South

Software Revenue Growth exFX by Region			
	Q2 16	YTD 16	
Americas	+8%	+7%	
Europe	+9%	+6%	
Asia	+4%	+4%	
Software Revenue	+7%	+6%	

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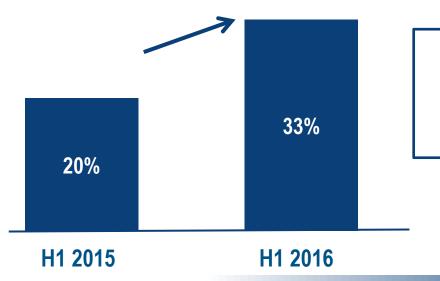
Q2 16 Business Highlights

- > 3DEXPERIENCE Platform
- > ENOVIA
- > Industry Diversification
- > Ortems Acquisition
- > CST Acquisition

3DEXPERIENCE | H1 Performance

% V6 / New Licenses Revenue* Non-IFRS

+13 points in H1 16



3DEXPERIENCE new licenses revenue up +68% exFX

^{*} Excluding SOLIDWORKS and acquisitions

BAE Systems Adopts 3DEXPERIENCE Platform



BAE Systems

Provides advanced, technology-led defense, aerospace and security solutions and employ a skilled workforce of some 83,400 people in over 40 countries

Business Values:

Transforming the way aircraft design and development is done through new processes and tools by:

- Facilitating **seamless collaboration** between customers, partners and business functions
- Ensuring the right information gets to the right people at the right time, thus **enabling intelligent business decisions** to be taken

Solution:

A new systematic approach to aircraft design based on model based engineering and the **3D**EXPERIENCE Platform

3DEXPERIENCE Platform | Safran Transmission Systems*



The **3D**EXPERIENCE Platform allowed us to replace a certain number of applications that previously operated in silos to **achieve digital continuity** and to **reduce our IT maintenance costs**

Charles Manin, CIO, Safran Transmission Systems



The **3D**EXPERIENCE Platform is now our **unique source of information**. It **greatly reduces rework**. We also have improved projects management thanks to **real time dashboards** available with Co-design to Target.

Jean-Philippe Sallini, PLM Manager, Safan Transmission Systems

* designs and manufactures power transmission systems for the aerospace industry

+30% Productivity Gains

Q2 16 Business Highlights

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ENOVIA Performance

ENOVIA new licenses revenue up +34% exFX in Q2 and +32% in H1 (double-digit new licenses revenue growth for the 4th consecutive quarter)



Six Business Themes Driving Innovation and Profitable Growth for Customers across 12 Industries

Strategic Customer Relationships

Quality & Compliance

Global Product Development

Strategic Supplier Relationships

Product Planning & Programs

IP Classification & Security

ENOVIA Portfolio

BUSINESS

PRODUCT DEVELOPMENT

The ENOVIA
portfolio
provides
collaborative
innovation
apps for
Business
and Product
Development
users



The ENOVIA
portfolio is
expanding to
address
Business and
Product
Development
users in
Diversification
industries

SAMSUNG Electronics Adopts ENOVIA & 3DEXPERIENCE



SAMSUNG Electronics (Semiconductor)

Samsung Electronics, leads the global market in high-tech electronics manufacturing and digital media through innovative, reliable products and services

Business Values:

Achieving 'zero revision' for engineers by establishing an easy and fast development environment:

- Efficient cost management by minimizing re-spin of IP
- Shortening time to market through easy collaboration between engineers and effective data management

Solution:

3DEXPERIENCE Platform with **Silicon Thinking** Industry Solution Experience based on **ENOVIA**

CHEVRON Oronite Adopts ENOVIA & 3DEXPERIENCE



Chevron Oronite

Chevron Oronite develops and markets quality additives that improve the performance of fuels and lubricants

Business Values:

Enhancing Development Process

- Increasing product innovation
- Reducing time for product review and sign off to measurably increase productivity
- Reducing cost of ownership and cost of IT to optimize time to market

Solution:

3DEXPERIENCE Platform with Perfect Product Industry Solution Experience including ENOVIA (Enginuity) for formula development

Q2 16 Business Highlights

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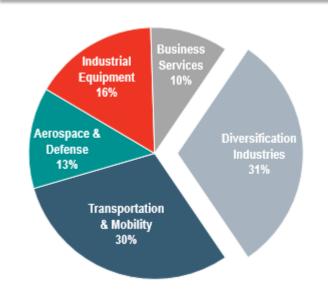
Industry Vertical Diversification

H1 16 – Software Revenue

➤ Diversification industries* representing 31% of H1 2016 software revenue

→ +1 percentage point YoY driven by Marine

& Offshore, High-Tech and Energy, Process & Utilities



^{*} Architecture, Engineering & Construction; Consumer Goods & Retail; Consumer Packaged Goods & Retail; Energy, Process & Utilities; Finance Business Services; High-Tech; Life Sciences; Marine & Offshore; Natural Resources

Energy, Process & Utilities

- ► Energy, Process & Utilities software revenue up ~+15% exFX in Q2
- ► Diversifying in Oil & Gas segment
- ► Enabling continued innovation and increasing safety in nuclear plants with key recent wins

Attending World Nuclear Exhibition | JUNE 28-30, 2016 - LE BOURGET - PARIS







Emmanuel Macron,
French economy minister
featuring Dassault
Systèmes

ASE Group of Companies (Rosatom)
winner of World Nuclear Exhibition
competition in Operational Excellence
Nomination* with 3DEXPERIENCE
Platform implementation

Assystem and Dassault
Systèmes partner to
digitally transform nuclear
engineering

^{*} http://www.rosatom.ru/en/press-centre/news/ase-group-of-companies-is-a-winner-of-world-nuclear-exhibition-competition-in-the-operational-excell/

Covering with NIAEP-ASE Full Nuclear Lifecycle







Up to 60% productivity increase on engineering

Multidisciplinary digital mockup including suppliers and multi-dimensions (3D, time, resources, costs, risks ...) Reactor commissioned on-time and on-budget

Digital continuity enhancing collaboration between engineering and construction teams on site

Accelerating commissioning Reducing time of unit outage

Digital simulation providing accountable, reliable and predictable performance of plant operations

TRANSFORMATION MILESTONES







Q2 16 Business Highlights

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The **3D**EXPERIENCE Platform for Global Industrial Operations

Collaborative Platform,

all stakeholders share common understanding

Build & Simulate

the Manufacturing Processes

Operate & Measure the Physical Manufacturing Operations



Optimize & Predict

Hot rescheduling & predictive analytics

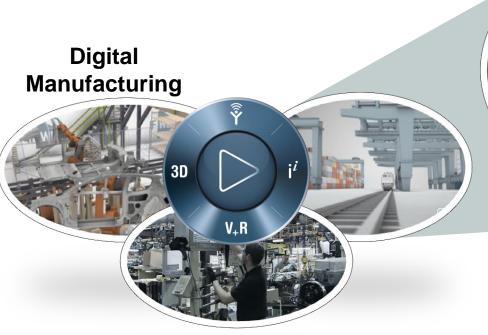
Real time **3D**EXPERIENCE

3DEXPERIENCE®

Ortems Extends DELMIA Applications in Supply Chain

Ortems for Production Scheduling

Planning & Operations



Supply Chain Planning & Operations

Master

Production

Scheduling (Quintiq)

Sales &

Operations Planning

(Quintig)

Manufacturing Operations Management

Ortems Complementing DELMIA Applications

▶ Ortems Profile:

- > Expert in production planning and scheduling
- > Privately-held company based in Lyon (France)
- > ~50 employees
- > FY15 revenue: **~€5m** (half software, half service)
- ➤ Complementing **DELMIA** Manufacturing Execution System and Manufacturing Operations Management with Ortems **constraint-based production scheduling** capabilities



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Multiscale

Multiphysics Discipline

Structures & Chemical Bio Geophysics Thermal Solids

Electromagnetics

Fluids Controls

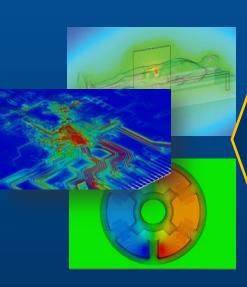
Functional

Logical

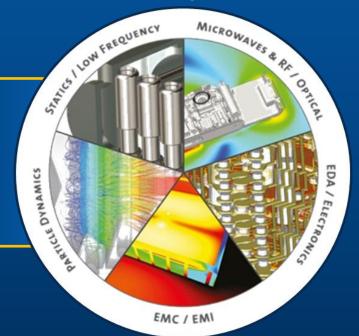
Physical (Macroscale Continuum)

Material Sciences

Physical (Microscale Non-Continuum)

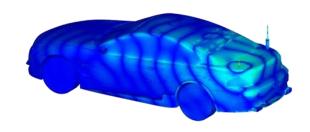


Systems Sensors Chips Circuits Particles



CST – Computer Simulation Technology

- ► Leader in **Electromagnetic Simulation**
- ► FY15 revenue: ~€47m
- Revenue breakdown: ~35% new licenses, ~ 65% recurring
- ▶ 2012-15 average revenue growth: ~+10%
- ► FY15 operating margin: ~25%
- Privately-held company Headquartered in Germany
- ► ~270 employees
- Essential for accelerating development of electronics and electrical systems, from early concept stages through final validation
- Provides a full electromagnetic simulation portfolio, including low frequency (for electric motors) through high frequency (for electronics, antennas)
- Combined with 3DEXPERIENCE Platform, provides a complete virtual product experience for the co-design of next generation devices





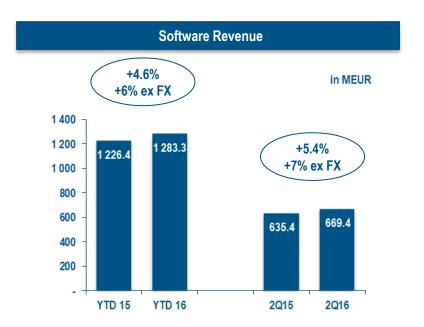
CST Acquisition Closing

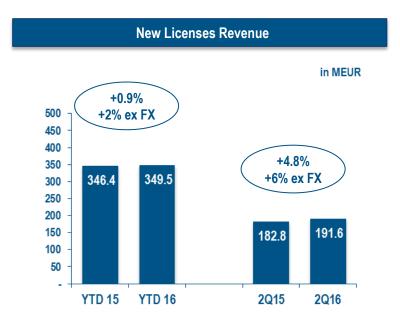
- ► Closing expected in Q4 2016 and subject to customary conditions precedent, including antitrust approvals in Germany and Austria
- ➤ Price: approximately **€220 million** in cash
- ► Impact on non-IFRS FY16 objectives to be included after the closing
- ► Immediately accretive to non-IFRS earnings

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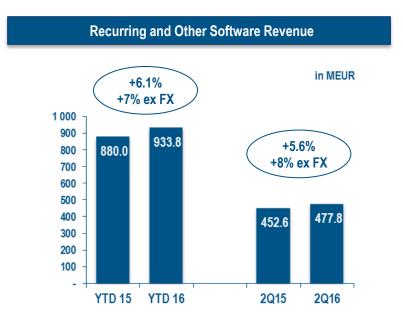
Software Revenue Growth Non-IFRS



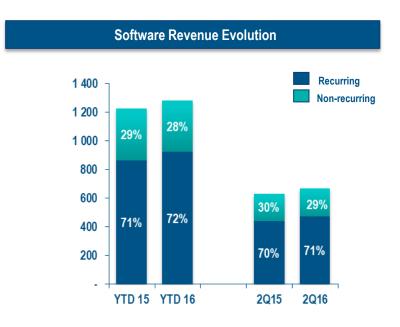


Improved software revenue growth with new licenses revenue return to growth in Q2

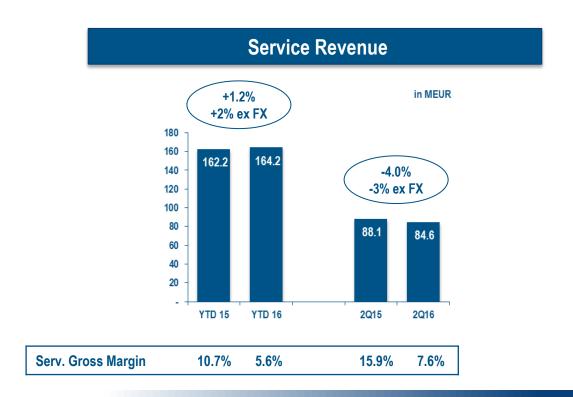
Software Revenue Growth Non-IFRS



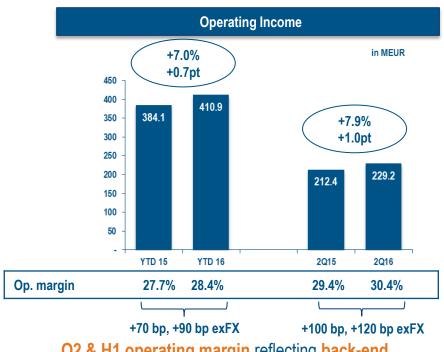
Strong recurring revenue



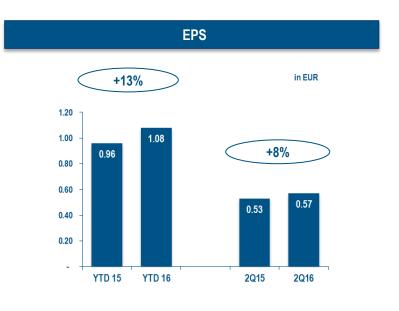
Service Revenue & Margin Evolution Non-IFRS



Operating Income Evolution & EPS Non-IFRS

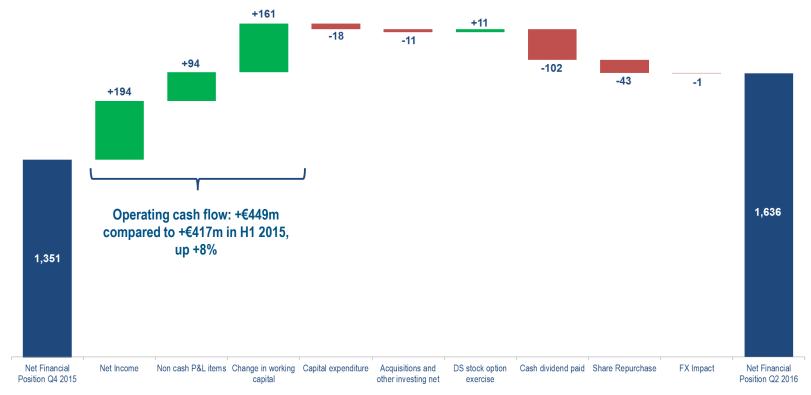


Q2 & H1 operating margin reflecting back-end loaded investments (aligned to revenue expectations)



Q2 EPS reflecting revenue growth, operating margin expansion and negative currency impact → Q2 EPS up 12% exFX

Change in Net Financial Position (YTD)



Operating Cash Flow Evolution IFRS

€ million	YTD 16	YTD 15	Changes	
Operating Cash Flow	+449	+417	+32	
Net income adjusted for non cash items	+288	+255	+33	
Decrease in trade accounts receivable	+115	+118	-3	Trade accounts receivable up 14% exFX compared to Q2 2015
Increase in unearned revenue	+145	+135	+10	Unearned revenue up 12% exFX compared to Q2 2015
Decrease in accrued compensation	-23	-25	+2	
Decrease in accounts payable	-6	-18	+12	Timing impact compared to H1 2015
Decrease in income taxes payable	-73	-40	-33	Impact of tax downpayments and payments made in connection with ongoing tax proceedings
Other	+3	-8	+11	

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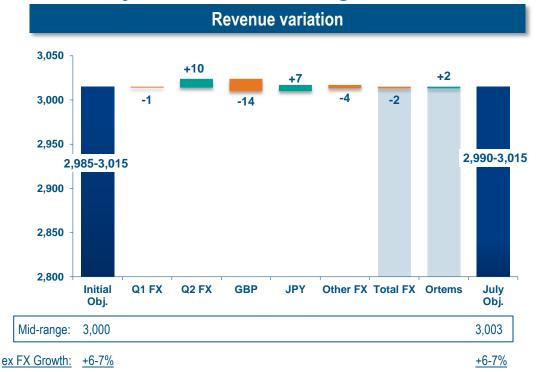
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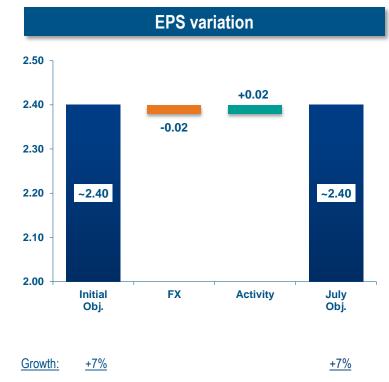
Reconfirming FY16 Objectives Non-IFRS

- Positive impact of JPY strengthening, yet limited by hedging
 Non-hedged JPY (~6% of DS revenue)*: JPY 130.0 per €1.00 → JPY 120.0 in July
- Negative impact of GBP weakening
 Non-hedged GBP (~4% of DS revenue): GBP 0.75 per €1.00 → GBP 0.90 in July
- **▶** Other currencies weakening
 - > Swedish Krona, Australian Dollar, Chinese Yuan, Malaysian Ringgit ...

^{*} Hedged JPY (~7% of DS revenue): from JPY134.6 per €1.00 in 2015 to JPY130.6 in 2016

Objectives Changes Non-IFRS





Proposed objectives Non-IFRS

	Q3 2016	FY 2016
Revenue (M€)	715-725	2,990-3,015
Growth	+4-6%	+4-5%
Growth ex FX	+6-8%	+6-7%
Operating Margin	30-30.5%	~31.0%
Operating Margin Growth	-1pt to Stable	Stable
EPS (€)	0.54-0.57	2.40
EPS Growth	-7% to -2%	~+7%
€/\$ rates	1.15	1.13
€/¥ rates	120.0	122.2

Q3 2016:

- New licenses revenue acceleration
- Q3 15 EPS reflecting €6M R&D tax credit benefit and 4 cents of reversal of tax reserves → excluding these impacts, Q3 16 EPS up +8-14% exFX

FY 2016:

- FY 16 revenue implying double-digit new licenses growth exFX in H2
- Negative currency impact on revenue growth above 2 points
- Tax rate below last year by 2 points
- Negative currency impact on EPS growth above 4 points

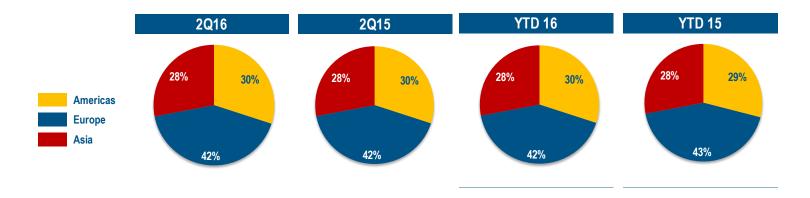
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Software Revenue by Region

IFRS

in MEUR	2Q16	2Q15	Growth	Growth ex FX	YTD 16	YTD 15
Americas	202.0	186.7	+8.2%	+11%	387.4	355.5
Europe	282.2	263.8	+7.0%	+10%	540.5	514.3
Asia	185.2	177.3	+4.5%	+4%	353.7	336.2
Software revenue	669.4	627.8	+6.6%	+9%	1 281.6	1 206.0



Growth

ex FX

+10%

+8%

+5%

+7%

Growth

+9.0%

+5.1%

+5.2%

+6.3%

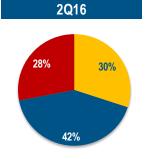
Software Revenue by Region

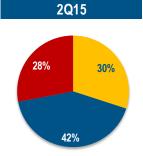
Non-IFRS

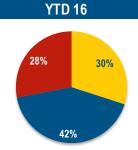
in MEUR	2Q16	2Q15	Growth	Growth ex FX
Americas	202.0	190.6	+6.0%	+8%
Europe	282.2	266.5	+5.9%	+9%
Asia	185.2	178.3	+3.9%	+4%
Software revenue	669.4	635.4	+5.4%	+7%

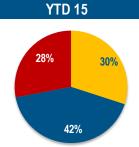
YTD 16	YTD 15	Growth	Growth ex FX
388.4	366.1	+6.1%	+7%
540.9	521.1	+3.8%	+6%
354.0	339.2	+4.4%	+4%
1 283.3	1 226.4	+4.6%	+6%







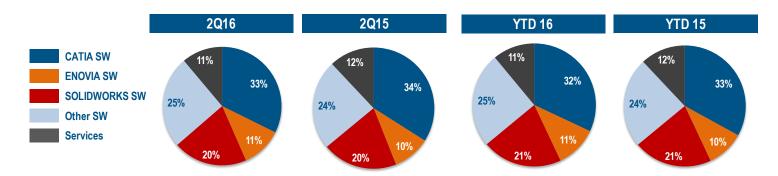




Revenue by Product Line

IFRS

in MEUR	2Q16	2Q15	Growth	Growth ex FX	YTD 16	YTD 15	Growth	Growth ex FX
CATIA SW	244.0	244.0	+0.0%	+1%	465.5	454.6	+2.4%	+3%
ENOVIA SW	81.7	73.1	+11.8%	+13%	152.6	136.8	+11.5%	+12%
SOLIDWORKS SW	152.2	140.2	+8.6%	+13%	303.7	282.9	+7.4%	+10%
Other SW	191.5	170.5	+12.3%	+14%	359.8	331.7	+8.5%	+10%
Services	84.6	87.9	-3.8%	-2%	163.8	161.2	+1.6%	+2%
Total revenue	754.0	715.7	+5.4%	+7%	1 445.4	1 367.2	+5.7%	+7%



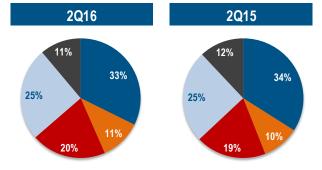
Revenue by Product Line

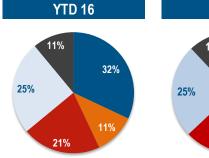
Non-IFRS

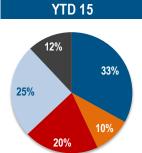
in MEUR	2Q16	2Q15	Growth	Growth ex FX
CATIA SW	244.0	244.0	+0.0%	+1%
ENOVIA SW	81.7	73.1	+11.8%	+13%
SOLIDWORKS SW	152.2	140.2	+8.6%	+13%
Other SW	191.5	178.1	+7.5%	+10%
Services	84.6	88.1	-4.0%	-3%
Total revenue	754.0	723.5	+4.2%	+6%

YTD 16	YTD 15	Growth	Growth ex FX
465.5	454.6	+2.4%	+3%
152.6	136.8	+11.5%	+12%
303.7	282.9	+7.4%	+10%
361.5	352.1	+2.7%	+4%
164.2	162.2	+1.2%	+2%
1 447.5	1 388.6	+4.2%	+5%









IEDC DOL						
IFRS P&L	Three mo	onths ended J	une 30,	Six months	months ende	d June 30,
(In millions of €, except per share data)	2016	2015	YoY	2016	2015	YoY
Software revenue	669.4	627.8	+6.6%	1,281.6	1,206.0	+6.3%
New licenses	191.6	177.4	+8.0%	348.9	333.9	+4.5%
Other software revenue	2.9	7.7	-62.3%	5.2	13.3	-60.9%
Periodic licenses and Maintenance	474.9	442.7	+7.3%	927.5	858.8	+8.0%
Service and other revenue	84.6	87.9	-3.8%	163.8	161.2	+1.6%
Total revenue	754.0	715.7	+5.4%	1,445.4	1,367.2	+5.7%
Cost of Software revenue	(37.7)	(35.3)	+6.8%	(75.2)	(72.0)	+4.4%
Cost of Service and other revenue	(78.7)	(74.2)	+6.1%	(155.8)	(145.0)	+7.4%
Research and development	(138.7)	(128.4)	+8.0%	(269.2)	(251.6)	+7.0%
Marketing and sales	(232.2)	(228.2)	+1.8%	(460.0)	(445.7)	+3.2%
General and administrative	(56.0)	(50.4)	+11.1%	(110.4)	(100.9)	+9.4%
Amortization of acquired intangibles	(38.2)	(37.5)	+1.9%	(77.4)	(77.6)	-0.3%
Other operating income and expense, net	(11.1)	(4.0)	N/S	(13.5)	(6.2)	N/S
Total operating expenses	(592.6)	(558.0)	+6.2%	(1,161.5)	(1,099.0)	+5.7%
Operating income	161.4	157.7	+2.3%	283.9	268.2	+5.9%
Financial revenue and other, net	(7.6)	3.1	-	(16.8)	3.8	-
Income tax expense	(50.9)	(59.1)	-13.9%	(73.5)	(99.3)	-26.0%
Non-controlling interest	(1.6)	(1.4)	+14.3%	(2.4)	(2.5)	-4.0%
Net Income (to equity holders of the parent)	101.3	100.3	+1.0%	191.2	170.2	+12.3%
Diluted net income per share (EPS)	0.39	0.39		0.74	0.67	+10.4%
Average diluted shares (Million)	257.3	256.1		257.3	255.9	

IFRS P&L	(%)	
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$\Gamma \times L (70)$	Three months	ended June 30,	Six months mor	ths ended June 30,
,	2016	2015	2016	2015
	% of revenue		<u>% of</u>	revenue
Software revenue	88.8%	87.7%	88.7%	88.2%
New licenses	25.4%	24.8%	24.1%	24.4%
Other software revenue	0.4%	1.1%	0.4%	1.0%
Periodic licenses and Maintenance	63.0%	61.9%	64.2%	62.8%
Service and other revenue	11.2%	12.3%	11.3%	11.8%
Total revenue	100.0%	100.0%	100.0%	100.0%
Cost of Software revenue	5.0%	4.9%	5.2%	5.3%
Cost of Service and other revenue	10.4%	10.4%	10.8%	10.6%
Research and development	18.4%	17.9%	18.6%	18.4%
Marketing and sales	30.8%	31.9%	31.8%	32.6%
General and administrative	7.4%	7.0%	7.6%	7.4%
Amortization of acquired intangibles	5.1%	5.2%	5.4%	5.7%
Other operating income and expense, net	1.5%	0.6%	0.9%	0.5%
Total operating expenses	78.6%	78.0%	80.4%	80.4%
Operating income	21.4%	22.0%	19.6%	19.6%
Financial revenue and other, net	-1.0%	0.4%	-1.2%	0.3%
Income tax rate (% of IBIT)	33.1%	36.8%	27.5%	36.5%
Non-controlling interest	-0.2%	-0.2%	-0.2%	-0.2%
Net Income (to equity holders of the parent)	<u>13.4%</u>	<u>14.0%</u>	<u>13.2%</u>	<u>12.4%</u>

Non IEDC DOL							
Non-IFRS P&L	Т	hree mon	ths ended Ju	ne 30,	Six months	months ended	June 30,
(In millions of €, except per share data)	201	16	2015	YoY	2016	2015	YoY
Software revenue	6	69.4	635.4	+5.4%	1,283.3	1,226.4	+4.6%
New licenses		191.6	182.8	+4.8%	349.5	346.4	+0.9%
Other software revenue		2.9	7.7	-62.3%	5.2	13.3	-60.9%
Periodic licenses and Maintenan	ce	474.9	444.9	+6.7%	928.6	866.7	+7.1%
Service and other revenue		84.6	88.1	-4.0%	164.2	162.2	+1.2%
Total revenue	7	54.0	723.5	+4.2%	1,447.5	1,388.6	+4.2%
Cost of Software revenue		(37.4)	(35.2)	+6.2%	(74.6)	(71.8)	+3.9%
Cost of Service and other revenu	ıe	(78.2)	(74.1)	+5.5%	(155.0)	(144.9)	+7.0%
Research and development	((131.3)	(126.2)	+4.0%	(255.3)	(247.2)	+3.3%
Marketing and sales	((225.6)	(226.0)	-0.2%	(448.2)	(441.6)	+1.5%
General and administrative		(52.3)	(49.6)	+5.4%	(103.5)	(99.0)	+4.5%
Total operating expenses	(5	24.8)	(511.1)	+2.7%	(1,036.6)	(1,004.5)	+3.2%
Operating income	2	29.2	212.4	+7.9%	410.9	384.1	+7.0%
Financial revenue and other, n	et	(1.2)	3.1	-	(5.0)	3.8	-
Income tax expense	(80.1)	(77.9)	+2.8%	(126.1)	(138.5)	-9.0%
Non-controlling interest	,	(1.6)	(1.4)	+14.3%	(2.4)	(2.5)	-4.0%
Net Income (to equity holder	rs of the parent) 1	46.3	136.2	+7.4%	277.4	246.9	+12.4%
Diluted net income per share	e (EPS)	0.57	0.53	+7.5%	1.08	0.96	+12.5%
Average diluted shares (Milli	, ,	257.3	256.1	11070	257.3	255.9	.21070

Non-IFRS P&L (%)

	Three months ended June 30,		Six months mont	hs ended June 30,
` '	2016	2015	2016	2015
Software revenue	88.8%	87.8%	88.7%	88.3%
New licenses	25.4%	25.3%	24.1%	24.9%
Other software revenue	0.4%	1.1%	0.4%	1.0%
Periodic licenses and Maintenance	63.0%	61.5%	64.2%	62.4%
Service and other revenue	11.2%	12.2%	11.3%	11.7%
Total revenue	100.0%	100.0%	100.0%	100.0%
Cost of Software revenue	5.0%	4.9%	5.2%	5.2%
Cost of Service and other revenue	10.4%	10.2%	10.7%	10.4%
Research and development	17.4%	17.4%	17.6%	17.8%
Marketing and sales	29.9%	31.2%	31.0%	31.8%
General and administrative	6.9%	6.9%	7.2%	7.1%
Total operating expenses	69.6%	70.6%	71.6%	72.3%
Operating income	30.4%	29.4%	28.4%	27.7%
Financial revenue and other, net	-0.2%	0.4%	-0.3%	0.3%
Income tax rate (% of IBIT)	35.1%	36.1%	31.1%	35.7%
Non-controlling interest	-0.2%	-0.2%	-0.2%	-0.2%
Net Income (to equity holders of the parent)	<u>19.4%</u>	<u>18.8%</u>	<u>19.2%</u>	<u>17.8%</u>

IFRS – Non-IFRS Reconciliation QTD

Revenue and Gross Margin

		Т		Increase (Decrease)				
(€ million, except % and per share data)	2016 IFRS	Adjustment (1)	2016 Non-IFRS	2015 IFRS	Adjustment (1)	2015 Non-IFRS	IFRS	Non-IFRS
Total Revenue	754.0		754.0	715.7	7.8	723.5	5.4%	4.2%
Total Revenue breakdown by activity								
Software revenue	669.4		669.4	627.8	7.6	635.4	6.6%	5.4%
New Licenses revenue	191.6		191.6	177.4	5.4	182.8	8.0%	4.8%
Other software revenue	2.9		2.9	7.7		7.7	-62.3%	-62.3%
Periodic and Maintenance revenue	474.9		474.9	442.7	2.2	444.9	7.3%	6.7%
Recurring portion of Software revenue	71%		71%	71%		70%		
Service and other revenue	84.6		84.6	87.9	0.2	88.1	-3.8%	-4.0%
Total Revenue breakdown by product line								
CATIA SW revenue	244.0		244.0	244.0		244.0		
ENOVIA SW revenue	81.7		81.7	73.1		73.1	11.8%	11.8%
SOLIDWORKS SW revenue	152.2		152.2	140.2		140.2	8.6%	8.6%
Other SW revenue	191.5		191.5	170.5	7.6	178.1	12.3%	7.5%
Service and other revenue	84.6		84.6	87.9	0.2	88.1	-3.8%	-4.0%
Total Revenue breakdown by geography								
Americas revenue	232.9		232.9	220.0	4.0	224.0	5.9%	4.0%
Europe revenue	320.2		320.2	305.3	2.7	308.0	4.9%	4.0%
Asia revenue	200.9		200.9	190.4	1.1	191.5	5.5%	4.9%
Gross Margin								
Cost of Software revenue	(37.7)	0.3	(37.4)	(35.3)	0.1	(35.2)	6.8%	6.2%
Software Gross margin*	94.4%		94.4%	94.4%		94.5%		
Cost of Service and other revenue	(78.7)	0.5	(78.2)	(74.2)	0.1	(74.1)	6.1%	5.5%
Service Gross margin	7.0%		7.6%	15.6%		15.9%		

IFRS – Non-IFRS Reconciliation QTD

Expenses & Earnings

		Ī		Increase (Decrease)				
(€ million, except % and per share data)	2016 IFRS	Adjustment (1)	2016 Non-IFRS	2015 IFRS	Adjustment (1)	2015 Non-IFRS	IFRS	Non-IFRS
Total Operating Expenses	(592.6)	67.8	(524.8)	(558.0)	46.9	(511.1)	6.2%	2.7%
Share-based compensation expense	(18.5)	18.5	-	(5.4)	5.4	-		
Amortization of acquired intangibles	(38.2)	38.2	-	(37.5)	37.5	-		
Other operating income and expense, net	(11.1)	11.1	-	(4.0)	4.0	-		
Operating Income	161.4	67.8	229.2	157.7	54.7	212.4	2.3%	7.9%
Operating Margin	21.4%		30.4%	22.0%		29.4%		
Financial revenue & other, net	(7.6)	6.4	(1.2)	3.1		3.1	-	-
Income tax expense	(50.9)	(29.2)	(80.1)	(59.1)	(18.8)	(77.9)	-13.9%	2.8%
Non-controlling interest	(1.6)		(1.6)	(1.4)		(1.4)	14.3%	14.3%
Net Income attributable to shareholders	101.3	45.0	146.3	100.3	35.9	136.2	1.0%	7.4%
Diluted net income per share, in EUR	0.39	0.18	0.57	0.39	0.14	0.53		7.5%

(€ million)	Three months ended June 30,							
	2016 IFRS	Adjust.	2016 Non-IFRS	2015 IFRS	Adjust.	2015 Non-IFRS		
Cost of revenue	(116.4)	0.8	(115.6)	(109.5)	0.2	(109.3)		
Research and development	(138.7)	7.4	(131.3)	(128.4)	2.2	(126.2)		
Marketing and sales	(232.2)	6.6	(225.6)	(228.2)	2.2	(226.0)		
General and administrative	(56.0)	3.7	(52.3)	(50.4)	8.0	(49.6)		
Total Share-based compensation expense		18.5			5.4			

IFRS – Non-IFRS Reconciliation YTD

Revenue and Gross Margin

		Six months months ended June 30,						Increase (Decrease)	
(€ million, except % and per share data)	2016 IFRS	Adjustment (1)	2016 Non-IFRS	2015 IFRS	Adjustment (1)	2015 Non-IFRS	IFRS	Non-IFRS	
Total Revenue	1 445.4	2.1	1 447.5	1 367.2	21.4	1 388.6	5.7%	4.2%	
Total Revenue breakdown by activity									
Software revenue	1 281.6	1.7	1 283.3	1 206.0	20.4	1 226.4	6.3%	4.6%	
New Licenses revenue	348.9	0.6	349.5	333.9	12.5	346.4	4.5%	0.9%	
Other software revenue	5.2		5.2	13.3		13.3	-60.9%	-60.9%	
Periodic and Maintenance revenue	927.5	1.1	928.6	858.8	7.9	866.7	8.0%	7.1%	
Recurring portion of Software revenue	72%		72%	71%		71%			
Service and other revenue	163.8	0.4	164.2	161.2	1.0	162.2	1.6%	1.2%	
Total Revenue breakdown by product line									
CATIA SW revenue	465.5		465.5	454.6		454.6	2.4%	2.4%	
ENOVIA SW revenue	152.6		152.6	136.8		136.8	11.5%	11.5%	
SOLIDWORKS SW revenue	303.7		303.7	282.9		282.9	7.4%	7.4%	
Other SW revenue	359.8	1.7	361.5	331.7	20.4	352.1	8.5%	2.7%	
Service and other revenue	163.8	0.4	164.2	161.2	1.0	162.2	1.6%	1.2%	
Total Revenue breakdown by geography									
Americas revenue	448.2	1.1	449.3	417.3	11.0	428.3	7.4%	4.9%	
Europe revenue	612.6	0.6	613.2	587.8	7.2	595.0	4.2%	3.1%	
Asia revenue	384.6	0.4	385.0	362.1	3.2	365.3	6.2%	5.4%	
Gross Margin									
Cost of Software revenue	(75.2)	0.6	(74.6)	(72.0)	0.2	(71.8)	4.4%	3.9%	
Software Gross margin*	94.1%		94.2%	94.0%		94.1%			
Cost of Service and other revenue	(155.8)	0.8	(155.0)	(145.0)	0.1	(144.9)	7.4%	7.0%	
Service Gross margin	4.9%		5.6%	10.0%		10.7%			

IFRS - Non-IFRS Reconciliation YTD

Expenses & Earnings

		Six months months ended June 30,						Increase (Decrease)	
(€ million, except % and per share data)	2016 IFRS	Adjustment (1)	2016 Non-IFRS	2015 IFRS	Adjustment (1)	2015 Non-IFRS	IFRS	Non-IFRS	
Total Operating Expenses	(1 161.5)	124.9	(1 036.6)	(1 099.0)	94.5	(1 004.5)	5.7%	3.2%	
Share-based compensation expense	(34.0)	34.0	-	(10.7)	10.7	-			
Amortization of acquired intangibles	(77.4)	77.4	-	(77.6)	77.6	-			
Other operating income and expense, net	(13.5)	13.5		(6.2)	6.2				
Operating Income	283.9	127.0	410.9	268.2	115.9	384.1	5.9%	7.0%	
Operating Margin	19.6%		28.4%	19.6%		27.7%			
Financial revenue & other, net	(16.8)	11.8	(5.0)	3.8		3.8	-	-	
Income tax expense	(73.5)	(52.6)	(126.1)	(99.3)	(39.2)	(138.5)	-26.0%	-9.0%	
Non-controlling interest	(2.4)		(2.4)	(2.5)	-	(2.5)	-4.0%	-4.0%	
Net Income attributable to shareholders	191.2	86.2	277.4	170.2	76.7	246.9	12.3%	12.4%	
Diluted net income per share, in EUR	0.74	0.34	1.08	0.67	0.29	0.96	10.4%	12.5%	

(€ million)		Six months months ended June 30,							
	2016 IFRS	Adjust.	2016 Non-IFRS	2015 IFRS	Adjust.	2015 Non-IFRS			
Cost of revenue	(231.0)	1.4	(229.6)	(217.0)	0.3	(216.7)			
Research and development	(269.2)	13.9	(255.3)	(251.6)	4.4	(247.2)			
Marketing and sales	(460.0)	11.8	(448.2)	(445.7)	4.1	(441.6)			
General and administrative	(110.4)	6.9	(103.5)	(100.9)	1.9	(99.0)			
Total Share-based compensation expense		34.0			10.7				

Financial Revenue and Other

Non-IFRS

MEUR	2Q16	2Q15	var	YTD 16	YTD 15	var
Interest Income	4.5	6.1	(1.6)	8.9	12.1	(3.2)
Interest Expense	(3.3)	(1.2)	(2.1)	(6.4)	(2.7)	(3.7)
Financial net Income	1.2	4.9	(3.7)	2.5	9.4	(6.9)
Exchange Gain / (Loss)	(3.4)	(2.1)	(1.3)	(8.1)	(5.5)	(2.6)
Other Income / (Loss)	1.0	0.3	0.7	0.6	(0.1)	0.7
Total	(1.2)	3.1	(4.3)	(5.0)	3.8	(8.8)

Exchange Rate evolution

From assumptions to actual data

Breakdown of P&L by currency for YTD 16							
	Revenue *	Operating Expenses*					
USD	37.0%	36.2%					
JPY	13.5%	5.0%					



Average Exchange rates							
2016 2015 % change							
OTD	EUR/USD	1.13	1.11	+2%			
QTD	EUR/JPY	121.9	134.3	-9%			
YTD	EUR/USD	1.12	1.12	0%			
TID	EUR/JPY	124.4	134.2	-7%			



Comparing 2Q16 with mid-range Objectives

Non-IFRS

Revenue Operating Expenses

	Revenue	Operating Expenses	Operating Profit	Operating Margin
2Q16 Guidances mid-range Growth YoY	740.0 +2.3%	(521.7) +2.1%	218.3 +2.8%	29.5% +0.1pt
USD impact	4.3	(3.2)	1.1	-0.0pt
JPY impact including hedging	4.1	(1.7)	2.4	+0.2pt
Other currencies and other hedging impact	1.8	(0.8)	1.0	+0.1pt
Total FX	10.2	(5.7)	4.5	+0.2pt
Activity / Cost Control / Other	3.8	2.6	6.4	+0.7pt
Delta: Reported vs guidances	14.0	(3.1)	10.9	+0.9pt
2Q16 Reported Growth YoY	754.0 +4.2%	(524.8) +2.7%	229.2 +7.9%	30.4% +1.0pt
2Q15 Reported	723.5	(511.1)	212.4	29.4%

Estimated FX impact on 2Q16 Op. Results

Non-IFRS

€ millions QTD	Total Revenue	Operating Expenses	Operating Income	Operating Margin
2Q16 Reported	754.0	(524.8)	229.2	30.4%
2Q15 Reported	723.5	(511.1)	212.4	29.4%
Growth as reported	+4.2%	+2.7%	+7.9%	+1.0 pt
Impact of Actual Currency Rates USD impact JPY impact including hedging Other currencies and other hedging impact	(9.3) 5.9 (9.5)	4.0 (2.3) 6.0	(5.3) 3.6 (3.5)	
Total FX Impact adjustment	(12.9)	7.7	(5.2)	
2Q15 ex FX	710.6	(503.4)	207.2	29.2%
Growth exFX	+6%	+4%	+11%	+1.2 pt

Estimated FX impact on YTD15 Op. Results

Non-IFRS

€ millions FY	Total Revenue	Operating Expenses	Operating Income	Operating Margin
YTD2016 Reported	1,447.5	(1,036.6)	410.9	28.4%
YTD2015 Reported	1,388.6	(1,004.5)	384.1	27.7%
Growth as reported	+4.2%	+3.2%	+7.0%	+0.7 pt
Impact of Actual Currency Rates USD impact JPY impact including hedging Other currencies and other hedging impact Total FX Impact adjustment	(8.3) 10.0 (16.5) (14.8)	0.1 (3.5) 11.3 7.9	(8.2) 6.5 (5.2) (6.9)	
YTD2015 ex FX	1,373.8	(996.6)	377.2	27.5%
Growth exFX	+5%	+4%	+9%	+0.9 pt

Consolidated Statement of Cash Flows

IFRS

(in millions of €)	2Q16	2Q15	Variation	YTD16	YTD15	Variation
Net income attributable to equity holders of the parent	101.3	100.3	1.0	191.2	170.2	21.0
Non-controlling interest	1.6	1.3	0.3	2.4	2.4	-
Net income	102.9	101.6	1.3	193.6	172.6	21.0
Depreciation of property & equipment	10.9	10.7	0.2	21.4	21.0	0.4
Amortization of intangible assets	40.5	39.5	1.0	81.7	81.7	-
Other non-cash P&L items	0.5	(10.2)	10.7	(8.8)	(20.3)	11.5
Changes in working capital	(15.0)	9.9	(24.9)	161.2	161.8	(0.6)
Net Cash Provided by (Used in) Operating Activities (I)	139.8	151.5	(11.7)	449.1	416.8	32.3
Additions to property, equipment and intangibles	(9.6)	(9.1)	(0.5)	(18.4)	(18.0)	(0.4)
Payment for acquisition of businesses, net of cash acquired	(11.2)	(11.4)	0.2	(11.2)	(18.1)	6.9
Sale (Purchase) of short-term investments, net	(1.0)	26.3	(27.3)	19.8	16.3	3.5
Investments, loans and others	(0.5)	1.6	(2.1)	0.6	(3.6)	4.2
Net Cash Provided by (Used in) Investing Activities (II)	(22.3)	7.4	(29.7)	(9.2)	(23.4)	14.2
Proceeds (Repayment) of short term and long term debt	_	(10.8)	10.8	_	(10.8)	10.8
(Purchase) Sale of treasury stock	(9.0)	(1.6)	(7.4)	(43.3)	(5.1)	(38.2)
Proceeds from exercise of stock-options	7.3	9.3	(2.0)	10.5	19.5	(9.0)
Cash dividend paid	(100.1)	(95.6)	(4.5)	(101.9)	(95.6)	(6.3)
Net Cash Provided by (Used in) Financing Activities (III)	(101.8)	(98.7)	(3.1)	(134.7)	(92.0)	(42.7)
Effect of exchange rate changes on cash and cash equivalents (IV)	28.1	(28.6)	56.7	0.1	38.5	(38.4)
Increase (Decrease) in Cash (V) = (I)+(II)+(III)+(IV)	43.8	31.6	12.2	305.3	339.9	(34.6)
Cash and cash equivalents at Beginning of Period	2,542.0	1,412.5		2,280.5	1,104.2	
Cash and cash equivalents at End of Period	2,585.8	1,444.1		2,585.8	1,444.1	
Cash and cash equivalents variation	43.8	31.6		305.3	339.9	

Balance Sheet

IFRS

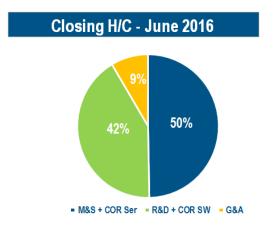
(in millions of€)	End of Jun-16	End of Mar-16	Variation Jun-16 / Mar-16	End of Dec-15	Variation Jun-16 / Dec-15
Cash and cash equivalents	2,585.8	2,542.0	+43.8	2,280.5	+305.3
Short-term investments	50.4	48.2	+2.2	70.8	-20.4
Accounts receivable, net	622.6	612.9	+9.7	739.1	-116.5
Other current assets	171.3	154.8	+16.5	150.8	+20.5
Total current assets	3,430.1	3,357.9	+72.2	3,241.2	+188.9
Property and equipment, net	128.5	130.0	-1.5	135.3	-6.8
Goodwill and Intangible assets, net	2,608.8	2,588.3	+20.5	2,687.1	-78.3
Other non current assets	323.7	254.3	+69.4	247.8	+75.9
Total Assets	6,491.1	6,330.5	+160.6	6,311.4	+179.7
Accounts payable	114.9	108.7	+6.2	119.8	-4.9
Unearned revenue	932.7	887.3	+45.4	778.0	+154.7
Other current liabilities	400.3	358.6	+41.7	414.0	-13.7
Total current liabilities	1,447.9	1,354.6	+93.3	1,311.8	+136.1
Long-term debt	1,000.0	1,000.0	0.0	1,000.0	0.0
Other non current obligations	522.6	495.2	+27.4	511.9	+10.7
Total long-term liabilities	1,522.6	1,495.2	+27.4	1,511.9	+10.7
Non-controlling interest	18.3	16.6	+1.7	19.2	-0.9
Parent Shareholders' equity	3,502.3	3,464.1	+38.2	3,468.5	+33.8
Total Liabilities and Shareholders' Equity	6,491.1	6,330.5	+160.6	6,311.4	+179.7

Trade Accounts Receivable / DSO



Headcount by destination

At Closing - TOTAL							
	2Q16	2Q15	% growth	<u>1Q16</u>	% growth		
M&S + COR Ser	7,114	6,752	+5%	7,020	+1%		
R&D + COR SW	5,976	5,686	+5%	5,959	+0%		
G&A	1,220	1,148	+6%	1,228	-1%		
Total	14,310	13,586	+5%	14,207	+1%		



IFRS 2016 Objectives

Accounting elements not included in the non-IFRS 2016 Objectives

- > FY 2016 estimated deferred revenue write-down of ~€2m
- > FY 2016 estimated share-based compensation expenses, including related social charges: ~€78m
- > FY 2016 estimated amortization of acquired intangibles: ~€149m
- > The non-IFRS 2016 objectives do not include any impact from other operating income and expense, net principally comprised of acquisition, integration and restructuring expenses, and from one-time items included in financial revenue and one-time tax restructuring gains and losses
- > These estimates do not include any new stock option or share grants, or any new acquisitions or restructurings completed after July 21, 2016

