

## 3DEXPERIENCE ${ }^{\circ}$

## Dassault Systèmes Q3 \& YTD 2018 Earnings Presentation

Bernard Charlès, Vice-Chairman \& CEO
Pascal Daloz, EVP, CFO \& Corporate Strategy Officer

## Forward Looking Information

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Company's non-IFRS financial performance objectives, are forward-looking statements. Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors. The Company's current outlook for 2018 takes into consideration, among other things, an uncertain global economic environment. In light of the continuing uncertainties regarding economic, business, social and geopolitical conditions at the global level, the Company's revenue, net earnings and cash flows may grow more slowly, whether on an annual or quarterly basis. While the Company makes every effort to take into consideration this uncertain macroeconomic outlook, the Company's business results, however, may not develop as anticipated. Further, there may be a substantial time lag between an improvement in global economic and business conditions and an upswing in the Company's business results. The Company's actual results or performance may also be materially negatively affected by numerous risks and uncertainties, as described in the "Risk Factors" section of the 2017 Document de Référence (Annual Report) filed with the AMF (French Financial Markets Authority) on March 21, 2018 and also available on the Company's website www.3ds.com.

In preparing such forward-looking statements, the Company has in particular assumed an average US dollar to euro exchange rate of US $\$ 1.20$ per $€ 1.00$ for the 2018 fourth quarter as well as an average Japanese yen to euro exchange rate of JPY135 to $€ 1.00$ for the 2018 fourth quarter before hedging; however, currency values fluctuate, and the Company's results of operations may be significantly affected by changes in exchange rates.

## Non-IFRS Information

Readers are cautioned that the supplemental non-IFRS information presented in this press release is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered as a substitute for IFRS measurements. Also, the Company's supplemental non-IFRS financial information may not be comparable to similarly titled non-IFRS measures used by other companies. Further specific limitations for individual non-IFRS measures, and the reasons for presenting non-IFRS financial information, are set forth in the Company's 2017 Document de Référence filed with the AMF on March 21, 2018.

In the tables accompanying this press release the Company sets forth its supplemental non-IFRS figures for revenue, operating income, operating margin, net income and diluted earnings per share, which exclude the effect of adjusting the carrying value of acquired companies' deferred revenue, share-based compensation expense and related social charges, the amortization of acquired intangible assets, other operating income and expense, net, certain one-time items included in financial revenue and other, net, and the income tax effect of the non-IFRS adjustments and certain one-time tax effects. The tables also set forth the most comparable IFRS financial measure and reconciliations of this information with non-IFRS information.

## IFRS 15 \& IAS 18

The Company has adopted IFRS 15 as of January 1, 2018. The appendix of this presentation includes 2018 third quarter and nine-month financial results under IFRS 15 as well as under the prior IAS 18 standard and includes a summary explanation of the major differences for the Company. In addition, this presentation also includes financial information on a non-IFRS basis (both IFRS 15 and IAS 18) with reconciliations included in the Appendix to this communication.

## Glossary of Definitions

## Information in Constant Currencies

We have followed a long-standing policy of measuring our revenue performance and setting our revenue objectives exclusive of currency in order to measure in a transparent manner the underlying level of improvement in our total revenue and software revenue by type, industry, region and product lines. We believe it is helpful to evaluate our growth exclusive of currency impacts, particularly to help understand revenue trends in our business. Therefore, we provide percentage increases or decreases in our revenue and EPS (in both IFRS as well as non-IFRS) to eliminate the effect of changes in currency values, particularly the U.S. dollar and the Japanese yen, relative to the euro. When trend information is expressed by us "in constant currencies", the results of the "prior" period have first been recalculated using the average exchange rates of the comparable period in the current year, and then compared with the results of the comparable period in the current year.
While constant currency calculations are not considered to be an IFRS measure, we do believe these measures are critical to understanding our global revenue results and to compare with many of our competitors who report their financial results in U.S. dollars. Therefore, we are including this calculation for comparing IFRS revenue figures for comparable periods as well as for comparing non-IFRS revenue figures for comparable periods. All constant currency information is provided on an approximate basis. Unless otherwise indicated, the impact of exchange rate fluctuations is approximately the same for both the Company's IFRS and supplemental non-IFRS financial data.
Information on Growth excluding acquisitions ("organic growth")
In addition to discussing total growth, we also provide financial information where we discuss growth excluding acquisitions or growth on an organic basis as used alternatively. In both cases, growth excluding acquisitions have been calculated using the following restatements of the scope of consolidation: for entities entering the consolidation scope in the current year, subtracting the contribution of the acquisition from the aggregates of the current year, and for entities entering the consolidation scope in the previous year, subtracting the contribution of the acquisition from January 1st of the current year, until the last day of the month of the current year when the acquisition was made the previous year.

## Information on Industrial Sectors

The Company's global customer base includes companies in 12 industrial sectors: Transportation \& Mobility; Industrial Equipment; Aerospace \& Defense; Financial \& Business Services; High-Tech; Life Sciences; Energy, Process \& Utilities; Consumer Goods \& Retail; Natural Resources; Architecture, Engineering \& Construction; Consumer Packaged Goods \& Retail and Marine \& Offshore. Commencing in 2012 we implemented an industry go-to-market strategy with the dual objectives of broadening and deepening our presence in our largest industries as well as increasing the contribution from a diversified set of industrial sectors. "Diversification Industries" include: Architecture, Engineering \& Construction; Consumer Goods \& Retail; Consumer Packaged Goods \& Retail; Energy, Process \& Utilities; Finance Business Services; High-Tech; Life Sciences; Marine \& Offshore; and Natural Resources. "Core Industries" include: Transportation \& Mobility, Industrial Equipment, Aerospace \& Defense and a portion of Business Services.

## 3DEXPERIENCE Licenses and Software Contribution

To measure the progressive penetration of 3DEXPERIENCE software, the Company utilizes the following ratios: a) for new licenses revenue, the Company calculates the percentage contribution by comparing total 3DEXPERIENCE new licenses revenue to new licenses revenue for all product lines except SOLIDWORKS and acquisitions ("related new licenses revenue"); and, b) for software revenue, the Company calculates the percentage contribution by comparing total 3DEXPERIENCE software revenue to software revenue for all product lines except SOLIDWORKS and acquisitions ("related software revenue").

## Q3 \& YTD 2018 Highlights Non-IFRS (under IAS 18)

- Q3 revenue and EPS up double-digit*
- Looking at YTD:


## YTD 2018 Performance

## Total revenue up $+9 \%$ exFX

Licenses** revenue up $+9 \%$ exFX
Software revenue up $+9 \%$ exFX
3DEXPERIENCE software revenue up $+19 \%$ exFX
High-growth countries software revenue up $+18 \%$ exFX
Double-digit software growth exFX in T\&M, EPU, CG-Retail and CPG-Retail, M\&O, NR and AEC ${ }^{* * * * ~}$

## Strategy Implementation

| SOCIAL | 3DEXPERIENCE platform for companies <br> to become platform companies |
| :--- | :--- |
| INDUSTRY | Transforming Industries, <br> Markets and Customer Experiences |
| EXPERIENCE | Customer / Citizen / Patient-Centric <br> Innovation |

- Reconfirming FY18 guidance with revenue up 9-10\% exFX
* Double-digit growth, both reported \& exFX
** Licenses and other software revenue
*** T\&M: Transportation \& Mobilty / EPU: Energy, Process \& Utilities / CG-Retail and CPG-Retail: Consumer Goods-Retail and Consumer Packaged Goods-Retail / M\&O: Marine \& Offshore / NR: Natural Resources / AEC: Architecture, Engineering \& Construction


## Agenda

# Q3 \& YTD 2018 Business \& Financial Highlights 

Q4 \& FY 2018 Financial Objectives
4
Financial Information Appendix

## Platform for Knowledge and Know-How



3DEXPERIENCE

Powers our
Value Networks


## Projects currently being developed




ZERO 2 INFINITY
Bloostar, a small satellite launcher


DIGITAL
ORTHOPAEDICS
Use of realistic simulation to determine the treatment


BIOSERENITY
Artificial Intelligence assisted wearable diagnosis solutions


XYT
Tailored mobility for business \& people


## EEL ENERGY

An undulating membrane inspired by bio-mimicry


ILUMENS
Better training for patient care


LEKA
A multi-sensory robot for kids with special abilities


BIOMODEX
Organ twins reducing patient risk with 3D technology


XSUN
Innovative autonomous flying services


## momestabe <br> A footprint in the world of Makers and Fablabs

- Provide access for content creation
- Connect for usage
- Offer online services


Neil Gershenfeld
Director of MIT's Center for Bits and Atoms
Father of the maker movement Founding a global network of Fablabs Directing the Fab Academy


Map from MIT's FABFOUNDATION

## Transforming Industries, Markets and Customer Experiences

Every day our customers turn industry challenges into business opportunities and deliver value to their customers.
The 3DEXPERIENCE ${ }^{\circledR}$ platform connects Knowledge and Know-How: by combining application, content and services, it creates unique and disruptive innovations thanks to a rich portfolio of Industry Solution Experiences.


## Transforming Transportation \& Mobility



New companies*


Technological Challenges** for
Vehicle Electrification


Virtual Simulation for
Autonomous Driving

## The Car of the Future



Road travel will change dramatically with the introduction of driverless cars, as will learning to drive

Traffic, safety, pollution
will be the main drivers for innovation in the automotive sector


## Transforming Energy, Process and Utilities



Capital Facilities Lifecycle Management


Advanced Materials Lifecycle Management

## 3DEXPERIENCE Platform for companies to become platform companies



3DEXPERIENCE ${ }^{\circ}$

Bureau Veritas uses the 3DEXPERIENCE platform to implement digital continuity from initial specifications to transport, installation and operation of pressure equipment
in a nuclear facility

- Connecting the eco-system
- Managing complexity and risk
- Long-term traceability
- Breaking silos
- Opening new horizons


## Framatome Adopts the 3DEXPERIENCE Platform


framatome
Framatome designs, manufactures, and installs components, fuel and instrumentation and control systems for nuclear power plants and offers a full range of reactor services.

## Business Values:

- Efficiently support the development of equipment
for new major industrial programs: GV900 et EPR 2
- Ensure quality and traceability
- Keep development costs under control

Framatome \& Bureau Veritas

- Integrated approach based on the 3DEXPERIENCE Platform in an extended enterprise mode as the foundation for compliance activities


## Solution:

3DEXPERIENCE Platform with ENOVIA and CATIA Apps

## 3DEXPERIENCE Platform for companies to become platform companies



ONE Lab integrates people, resources, processes and data for improved efficiency and collaboration
$>50 \%$ reduction in time spent on data management \& documentation

- 25\% improvement in laboratory productivity
> 10X reduction in compliance risk
- 50\% cycle time reduction


## 3DEXPERIENCE

## EVONIK Adopts BIOVIA

Evonik is one of the world's leading specialty chemicals companies divided into three chemical manufacturing segments: Nutrition \& Care, Resource Efficiency and Performance Materials


## Business Values:

- Increase speed and collaboration by accelerating time-to market innovations and streamlining R\&D processes
- Enhance operations by sharing best practices, streamlining lab operations, automating capture of tests and unifying scientific data
- Simplify research by reducing documentation for scientists, avoiding unnecessary experiments and improving productivity for scientists to capture, retain, search and reuse results


## Solution:

Dassault Systèmes ONE Lab Industry Solution Experience to integrate people, resources, processes and data and improve efficiency and collaboration

## Transforming Consumer Goods \& Retail



PLM for Apparel


Design for Goods


Delivery in Urban Areas

# Drive Digital Transformation in Apparel with Centric PLM 

Speed to Market
Increase Innovation for New Products
High Product Adoption Rates
Improve Product Margins
Flexibility to Face Future Transformation.


## Our Strategy in Action for Sustainable Growth

## Social



Ease of use, Online, Mobile

Industry


Business Solutions

## Experiences



Software, Services, Content

## Agenda

1 Strategy at Work
2
Q3 \& YTD 2018 Business \& Financial Highlights
Q4 \& FY 2018 Financial Objectives
4
Financial Information Appendix

## YTD 2018 Performance Non-FRS (under IAS 18)

| $€$ millions | YTD 18 |
| :--- | :---: |
| Revenue | 2,443 |
| Growth | $+5 \%$ |
| Growth exFX | $+9 \%$ |
| Software Growth exFX | $+9 \%$ |
| Licenses* Growth exFX | $+9 \%$ |
| Operating Margin | $29.4 \%$ |
| EPS (€) | 2.01 |
| EPS Evolution | $+12 \%$ |
| EPS Evolution exFX | $+19 \%$ |

Expanding 3DEXPERIENCE Footprint

## GE AVIATION Adopts the 3DEXPERIENCE Platform

## GO GE Aviation

World-leading manufacturer and service provider for jet engines - GE Aviation Hamble: subsidiary of GE Aviation for aerostructures


## Business Values:

- Reduced cycle-times = Optimized response-times to customer requests - Increased productivity
"For GE Aviation Hamble, the implementation of the 3DEXPERIENCE platform supports our ongoing focus on developing innovative aerostructures for the Aerospace industry. This enables us to use techniques like digital 3D modelling from design through manufacturing and qualification to create high performance aerostructures for the aviation industry."
Paulo Mancilla, Executive Engineering Leader, GE Aviation's Hamble UK facility


## Solution:

3DEXPERIENCE Platform
for Digital continuity from design to manufacturing and for project management <br> \title{

} <br> \title{

}


## Пе»《реria Nexperia is a dedicated global leader in Discrete, <br> Logic and MOSFETs* devices

Business Values:<br>- Implementation of an enterprise-wide quality and change management system to:<br>Improve the quality of products

## Solution: <br> 3DEXPERIENCE Platform with High Performance Semiconductor Industry Solution Experience

[^0]
## TAKEMOTO <br> Adopts the 3DEXPERIENCE Platform

Develops and manufactures plastic and glass packaging containers for CPG products $3,000+$ different types of products planned and developed in-house.


## Business Values:

- Improve ability to collaborate globally among teams in Japan, China, India, US and Netherland for product quality \& customer satisfaction
- Strengthen company's ability to provide a wide variety of products on a small lot basis in short delivery times
- Increase product innovation
- Reduce product development costs


## Solution:

3DEXPERIENCE Platform on the cloud with Perfect Package for mid-market Industry Solution Experience

## Software Revenue by Region Non-FRS (under IAS 18)

| Software Revenue Growth exFX by Region | Q3 18 | YTD 18 |  |
| :--- | :---: | :---: | :--- |
| Americas | $+8 \%$ | $+9 \%$ | Led by Latin America and solid <br> contribution from North America |
| Europe | $+8 \%$ | $+7 \%$ | Driven by North \& South Europe <br> and Russia |
| Asia | $+13 \%$ | $+14 \%$ | Broad-based growth with double-digit <br> YTD software revenue in C China, <br> South Korea, India and AP South |
| Software Revenue | $+9 \%$ | $+9 \%$ |  |

## Software Revenue by Brand Non-FRs (under IAS 18)

| Software Revenue Growth exFX by Brand | Q3 18 | YTD 18 |  |
| :---: | :---: | :---: | :---: |
| CATIA | +7\% | +6\% | Double-digit organic licenses* growth exFX in Q3 and YTD |
| ENOVIA | +5\% | +7\% | Licenses* up 14\% in YTD |
| SOLIDWORKS | +4\% | +9\% | Strong base of comparison in Q3 <br> $\rightarrow$ Licenses* up 30\%+ in Q3 2017 |
| Other Software | +18\% | +15\% | Strong DELMIA and good SIMULIA |
| Software Revenue | +9\% | +9\% |  |

## Revenue Growth non-IFRs (under IAS 18)

## Total Revenue

in MEUR


Software Revenue
in MEUR


Organic revenue $+5 \%$ exFX in Q3 and $+6 \%$ in YTD
Organic software revenue $+5 \%$ exFX in Q3 and $+7 \%$ in YTD

## Software Revenue Growth Non-IFRS (under IAS 18)

Licenses and Other software revenue
Subscription and Support



Organic licenses* revenue up $+4 \%$ exFX in Q3 and $+8 \%$ in YTD
$\rightarrow$ Q3 Business Transformation and Value Solutions channels organic licenses*, up double-digit exFX Organic recurring** revenue up 6\% exFX in Q3 and YTD reflecting solid support revenue
** Subscription and support revenue

## Service Revenue \& Margin Evolution Non-IFRS (under IAS 18)

Service Revenue
in MEUR


## Operating Margin Evolution Non-IRSS (under IAS 18)



## EPS Non-IFRS (under IAS 18)

## Diluted EPS



EPS up 19\% exFX in YTD: top line growth, margin expansion and lower tax rate

\author{

| Tax rate | $\begin{array}{l}\text { Q317: } 31.4 \% \rightarrow \text { Q318: 29.1\% } \\ \text { YTD17: } 32.6 \% \rightarrow \text { YTD18: 28.6\% }\end{array}$ |
| :--- | :--- |

}

## Change in Net Financial Position IFRS (under IAS 18)



## Operating Cash Flow Evolution IfRS (under IAS 18)

| € million | YTD 18 | YTD 17 | Changes |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Cash Flow | +747 | +672 | +75 |  |
| Net income adjusted for non cash items | +584 | +515 | +69 |  |
| Decrease in trade accounts receivable and contract assets | +288 | +229 | +59 | Balances up 9\% exFX at constant perimeter |
| Decrease in unearned revenue | -2 | - | -2 | Balances up 7\% exFX at constant perimeter |
| Decrease in accrued compensation | -21 | -14 | -7 |  |
| Decrease in accounts payable | -15 | -5 | -10 |  |
| Decrease in income taxes payable | -53 | -15 | -38 | Higher 2017 taxable income in France paid in Q2 2018 |
| Other | -34 | -38 | +4 |  |

## Agenda

1 Strategy at Work
2 Q3 \& YTD 2018 Business \& Financial Highlights
$3 \quad$ Q4 \& FY 2018 Financial Objectives
4
Financial Information Appendix

## FY18 Objectives Changes from July to October

Revenue variation


## Proposed Objectives Non-IFRS IAS 18



## Agenda

1 Strategy at Work
2 Q3 \& YTD 2018 Business \& Financial Highlights
Q4 \& FY 2018 Financial Objectives
4
Financial Information Appendix

DS SASSAULT IThe 3DEXPERIENCE ${ }^{\circ}$ Company

## Table of Content

- Reconciliation of IFRS 15 \& IAS 18


## - IFRS 15

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

## Software Revenue by Region (IAS18) <br> IFRS



## Software by Region (IAS18)

Non-IFRS


## Revenue by Product Line (IAS18)

IFRS


## Revenue by Product Line (IAS18)

Non-IFRS


## Software Revenue Evolution (IAS18)

## Non-IFRS



## IFRS P\&L (IAS18) <br> (In millions of $€$, except per share data)

| Three months ended September 30, |  |  |
| :--- | :--- | :---: |
| 2018 | 2017 |  |


| Nine months ended September 30, |  |
| :---: | :---: |
| 2018 | 2017 |


| Software revenue | 733.7 | 669.1 | +9.7\% | 2,169.1 | 2,057.8 | +5.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Licenses and Other software revenue | 188.4 | 175.2 | +7.6\% | 587.7 | 560.0 | +4.9\% |
| Subscription and Support revenue | 545.3 | 493.9 | +10.4\% | 1,581.3 | 1,497.8 | +5.6\% |
| Services revenue | 93.2 | 82.3 | +13.3\% | 264.4 | 259.8 | +1.8\% |
| Total revenue | 826.9 | 751.4 | +10.1\% | 2,433.5 | 2,317.6 | +5.0\% |
| Cost of Software revenue | (39.0) | (38.0) | +2.5\% | (118.0) | (116.4) | +1.4\% |
| Cost of Services revenue | (87.2) | (72.7) | +19.9\% | (248.4) | (234.5) | +5.9\% |
| Research and development | (153.8) | (140.6) | +9.4\% | (467.8) | (446.5) | +4.8\% |
| Marketing and sales | (256.5) | (232.1) | +10.5\% | (772.3) | (750.4) | +2.9\% |
| General and administrative | (70.1) | (60.5) | +15.8\% | (209.6) | (182.3) | +15.0\% |
| Amortization of acquired intangibles | (43.8) | (39.1) | +12.1\% | (126.3) | (119.6) | +5.6\% |
| Other operating income and expense, net | (2.2) | (8.5) | -73.8\% | (9.1) | (19.1) | -52.5\% |
| Total operating expenses | (652.6) | (591.5) | +10.3\% | $(1,951.6)$ | $(1,868.8)$ | +4.4\% |
|  |  |  |  |  |  |  |
| Operating income | 174.3 | 159.9 | +9.0\% | 481.9 | 448.8 | +7.4\% |
| Financial revenue and other, net | 3.5 | (1.6) | N/S | 12.6 | 20.9 | -39.7\% |
| Earnings before income taxes | 177.8 | 158.3 | +12.3\% | 494.5 | 469.7 | +5.3\% |
| Income tax expense | (51.5) | (52.1) | -1.1\% | (131.7) | (154.2) | -14.6\% |
| Non-controlling interest | 2.7 | 0.3 | N/A | 3.1 | (1.0) |  |
| Net Income (to equity holders of the parent) | 129.0 | 106.5 | +21.1\% | 365.9 | 314.5 | +16.4\% |
|  |  |  |  |  |  |  |
| Diluted net income per share (EPS) | 0.49 | 0.41 | +19.5\% | 1.41 | 1.22 | +15.6\% |
| Average diluted shares (Million) | 260.8 | 258.5 |  | 260.1 | 258.0 |  |

## IFRS P\&L (\%) (IAS18)

|  | \% of revenue |  | \% of revenue |  |
| :---: | :---: | :---: | :---: | :---: |
| Software revenue | 88.7\% | 89.0\% | 89.1\% | 88.8\% |
| Licenses and Other software revenue | 22.8\% | 23.3\% | 24.2\% | 24.2\% |
| Subscription and Support revenue | 65.9\% | 65.7\% | 65.0\% | 64.6\% |
| Services revenue | 11.3\% | 11.0\% | 10.9\% | 11.2\% |
| Total revenue | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of Software revenue | 4.7\% | 5.1\% | 4.8\% | 5.0\% |
| Cost of Services revenue | 10.5\% | 9.7\% | 10.2\% | 10.1\% |
| Research and development | 18.6\% | 18.7\% | 19.2\% | 19.3\% |
| Marketing and sales | 31.0\% | 30.9\% | 31.7\% | 32.4\% |
| General and administrative | 8.5\% | 8.1\% | 8.6\% | 7.9\% |
| Amortization of acquired intangibles | 5.3\% | 5.2\% | 5.2\% | 5.2\% |
| Other operating income and expense, net | 0.3\% | 1.1\% | 0.4\% | 0.8\% |
| Total operating expenses | 78.9\% | 78.7\% | 80.2\% | 80.6\% |
| Operating income | 21.1\% | 21.3\% | 19.8\% | 19.4\% |
| Financial revenue and other, net | 0.4\% | -0.2\% | 0.5\% | 0.9\% |
| Earnings before income taxes | 21.5\% | 21.1\% | 20.3\% | 20.3\% |
| Income tax rate (\% of EBIT) | 29.0\% | 32.9\% | 26.6\% | 32.8\% |
| Non-controlling interest | 0.3\% | 0.0\% | 0.1\% | 0.0\% |
| Net Income (to equity holders of the parent) | 15.6\% | 14.2\% | 15.0\% | 13.6\% |

## Non-IFRS P\&L (IAS18)

(In millions of $€$, except per share data)

Software revenue
Licenses and Other software revenue
o/w Other software revenue
Subscription and Support revenue

Services revenue
Three months ended September 30 ,
Nine months ended September 30,

Total revenue

| 738.0 | 670.6 | $+10.0 \%$ |
| ---: | ---: | ---: |
| 188.4 | 175.2 | $+7.6 \%$ |
| 2.0 | 1.8 | $+8.5 \%$ |
| 549.5 | 495.4 | $+10.9 \%$ |
| 93.7 | 82.3 | $+13.9 \%$ |
| 831.7 | $\mathbf{7 5 2 . 9}$ | $\mathbf{+ 1 0 . 5 \%}$ |


| Cost of Software revenue | $(38.4)$ | $(37.5)$ | $+2.5 \%$ |
| :--- | ---: | ---: | ---: |
| Cost of Services revenue | $(86.4)$ | $(72.1)$ | $+19.9 \%$ |
| Research and development | $(141.8)$ | $(128.1)$ | $+10.7 \%$ |
| Marketing and sales | $(248.1)$ | $(221.2)$ | $+12.2 \%$ |
| $\quad(60.3)$ | $(53.3)$ | $+13.1 \%$ |  |
| General and administrative | $\mathbf{5 7 5 . 1 )}$ | $\mathbf{( 5 1 2 . 2 )}$ | $\mathbf{+ 1 2 . 3 \%}$ |
| Total operating expenses |  |  |  |
|  | 256.6 | $\mathbf{2 4 0 . 7}$ | $\mathbf{+ 6 . 6 \%}$ |
| Operating income | 2.2 | 0.4 | $\mathbf{-}$ |
| Financial revenue and other, net | $\mathbf{2 5 8 . 8}$ | $\mathbf{2 4 1 . 0}$ | $\mathbf{+ 7 . 4 \%}$ |
| Earnings before income taxes | $(75.3)$ | $(75.8)$ | $-0.8 \%$ |
| Income tax expense | 1.3 | 0.3 | $\mathrm{~N} / \mathrm{A}$ |
| Non-controlling interest | $\mathbf{1 8 4 . 8}$ | $\mathbf{1 6 5 . 6}$ | $\mathbf{+ 1 1 . 6 \%}$ |
| Net Income (to equity holders of the parent) |  |  |  |
|  | $\mathbf{0 . 7 1}$ | $\mathbf{0 . 6 4}$ | $\mathbf{+ 1 0 . 9 \%}$ |
| Diluted net income per share (EPS) | $\mathbf{2 6 0 . 8}$ | $\mathbf{2 5 8 . 5}$ |  |


| 2018 | 2017 | YoY |
| :---: | :---: | :---: |
| 2,178.2 | 2,069.4 | +5.3\% |
| 587.7 | 560.0 | +4.9\% |
| 4.2 | 7.5 | -43.8\% |
| 1,590.4 | 1,509.4 | +5.4\% |
| 264.9 | 259.8 | +2.0\% |
| 2,443.1 | 2,329.2 | +4.9\% |
| (116.5) | (114.8) | +1.5\% |
| (246.5) | (232.7) | +5.9\% |
| (432.7) | (411.0) | +5.3\% |
| (750.0) | (721.4) | +4.0\% |
| (178.8) | (164.1) | +8.9\% |
| $(1,724.5)$ | $(1,644.0)$ | +4.9\% |
| 718.6 | 685.2 | +4.9\% |
| 12.4 | 0.2 | N/A |
| 731.0 | 685.4 | +6.7\% |
| (208.9) | (223.7) | -6.6\% |
| 1.7 | (1.0) | N/A |
| 523.8 | 460.7 | +13.7\% |
| 2.01 | 1.79 | +12.3\% |
| 260.1 | 258.0 |  |

## Non-IFRS P\&L (\%) (IAS18)

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 |
| Software revenue | 88.7\% | 89.1\% | 89.2\% | 88.8\% |
| Licenses and Other software revenue | 22.7\% | 23.3\% | 24.1\% | 24.0\% |
| o/w Other software revenue | 0.2\% | 0.2\% | 0.2\% | 0.3\% |
| Subscription and Support revenue | 66.1\% | 65.8\% | 65.1\% | 64.8\% |
| Services revenue | 11.3\% | 10.9\% | 10.8\% | 11.2\% |
| Total revenue | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of Software revenue | 4.6\% | 5.0\% | 4.8\% | 4.9\% |
| Cost of Services revenue | 10.4\% | 9.6\% | 10.1\% | 10.0\% |
| Research and development | 17.0\% | 17.0\% | 17.7\% | 17.6\% |
| Marketing and sales | 29.8\% | 29.4\% | 30.7\% | 31.0\% |
| General and administrative | 7.3\% | 7.1\% | 7.3\% | 7.0\% |
| Total operating expenses | 69.1\% | 68.0\% | 70.6\% | 70.6\% |
| Operating income | 30.9\% | 32.0\% | 29.4\% | 29.4\% |
| Financial revenue and other, net | 0.3\% | 0.1\% | 0.5\% | 0.0\% |
| Earnings before income taxes | 31.1\% | 32.0\% | 29.9\% | 29.4\% |
| Income tax rate (\% of EBIT) | 29.1\% | 31.4\% | 28.6\% | 32.6\% |
| Non-controlling interest | 0.2\% | 0.0\% | 0.1\% | 0.0\% |
| Net Income (to equity holders of the parent) | $\underline{\underline{22.2 \%}}$ | $\underline{\underline{22.0 \%}}$ | $\underline{\underline{21.4 \%}}$ | 19.8\% |

## IFRS - Non-IFRS Reconciliation QTD (IAS18)

Revenue and Gross Margin

| (€ million, except \% and per share data) | Three months ended September 30, |  |  |  |  |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 <br> IFRS | Adjustment | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjustment | $2017$ <br> Non-IFRS | IFRS | Non-IFRS |
| Total Revenue | 826.9 | 4.8 | 831.7 | 751.4 | 1.5 | 752.9 | 10.1\% | 10.5\% |
| Total Revenue breakdown by activity |  |  |  |  |  |  |  |  |
| Software revenue | 733.7 | 4.3 | 738.0 | 669.1 | 1.5 | 670.6 | 9.7\% | 10.0\% |
| Licenses and Other software revenue | 188.4 |  | 188.4 | 175.2 |  | 175.2 | 7.6\% | 7.6\% |
| o/w Other software revenue | 2.0 |  | 2.0 | 1.8 |  | 1.8 | 8.5\% | 8.5\% |
| Subscription and Support revenue | 545.3 | 4.3 | 549.5 | 493.9 | 1.5 | 495.4 | 10.4\% | 10.9\% |
| Recurring portion of Software revenue | 74\% |  | 74\% | 74\% |  | 74\% |  |  |
| Services revenue | 93.2 | 0.5 | 93.7 | 82.3 |  | 82.3 | 13.3\% | 13.9\% |
| Total Revenue breakdown by product line |  |  |  |  |  |  |  |  |
| CATIA SW revenue | 245.3 | 1.2 | 246.5 | 230.3 |  | 230.3 | 6.5\% | 7.1\% |
| ENOVIA SW revenue | 81.8 |  | 81.8 | 77.6 |  | 77.6 | 5.4\% | 5.4\% |
| SOLIDWORKS SW revenue | 177.5 |  | 177.5 | 166.2 |  | 166.2 | 6.8\% | 6.8\% |
| Other SW revenue | 229.1 | 3.1 | 232.2 | 195.0 | 1.5 | 196.5 | 17.5\% | 18.1\% |
| Services revenue | 93.2 | 0.5 | 93.7 | 82.3 |  | 82.3 | 13.3\% | 13.9\% |
| Total Revenue breakdown by geography |  |  |  |  |  |  |  |  |
| Americas revenue | 254.0 | 2.9 | 257.0 | 227.5 | 0.4 | 227.9 | 11.7\% | 12.8\% |
| Europe revenue | 342.4 | 1.6 | 344.0 | 316.3 | 1.0 | 317.3 | 8.3\% | 8.4\% |
| Asia revenue | 230.4 | 0.3 | 230.7 | 207.6 | 0.1 | 207.7 | 11.0\% | 11.1\% |
| Gross Margin |  |  |  |  |  |  |  |  |
| Cost of Software revenue | ( 39.0) | 0.6 | ( 38.4) | ( 38.0) | 0.6 | ( 37.5) | 2.5\% | 2.5\% |
| Software Gross margin* | 94.7\% |  | 94.8\% | 94.3\% |  | 94.4\% |  |  |
| Cost of Services revenue | ( 87.2) | 0.7 | ( 86.4) | ( 72.7) | 0.6 | ( 72.1) | 19.9\% | 19.9\% |
| Services Gross margin | 6.5\% |  | 7.8\% | 11.7\% |  | 12.4\% |  |  |

[^1]
## IFRS - Non-IFRS Reconciliation QTD (IAS18)

## Expenses \& Earnings

| (€ million, except \% and per share data) | Three months ended September 30, |  |  |  |  |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 <br> IFRS | Adjustment | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjustment | $2017$ <br> Non-IFRS | IFRS | Non-IFRS |
| Total Operating Expenses | ( 652.6) | 77.5 | ( 575.1) | ( 591.5) | 79.3 | ( 512.2) | 10.3\% | 12.3\% |
| Share-based compensation expense | ( 31.5) | 31.5 | - | ( 31.7) | 31.7 | - |  |  |
| Amortization of acquired intangibles | ( 43.8) | 43.8 | - | ( 39.1) | 39.1 | - |  |  |
| Other operating income and expense, net | (2.2) | 2.2 | - | ( 8.5) | 8.5 | - |  |  |
| Operating Income | 174.3 | 82.3 | 256.6 | 159.9 | 80.8 | 240.7 | 9.0\% | 6.6\% |
| Operating Margin | 21.1\% |  | 30.9\% | 21.3\% |  | 32.0\% |  |  |
| Financial revenue \& other, net | 3.5 | ( 1.3) | 2.2 | ( 1.6) | 1.9 | 0.4 | - | - |
| Income tax expense | ( 51.5) | ( 23.7) | ( 75.3) | ( 52.1) | ( 23.8) | ( 75.8) | -1.1\% | -0.8\% |
| Non-controlling interest | 2.7 | ( 1.4) | 1.3 | 0.3 |  | 0.3 | N/A | N/A |
| Net Income attributable to shareholders | 129.0 | 55.8 | 184.8 | 106.5 | 59.1 | 165.6 | 21.1\% | 11.6\% |
| Diluted net income per share, in EUR | 0.49 | 0.22 | 0.71 | 0.41 | 0.23 | 0.64 | 19.5\% | 10.9\% |
|  | Three months ended September 30, |  |  |  |  |  |  |  |
| (€ million) | 2018 <br> IFRS | Adjust. | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjust. | $2017$ <br> Non-IFRS |  |  |
| Cost of revenue | ( 126.2) | 1.3 | ( 124.9) | ( 110.8) | 1.2 | ( 109.6) |  |  |
| Research and development | ( 153.8) | 12.0 | ( 141.8) | ( 140.6) | 12.4 | ( 128.1) |  |  |
| Marketing and sales | ( 256.5) | 8.4 | ( 248.1) | ( 232.1) | 10.9 | ( 221.2) |  |  |
| General and administrative | ( 70.1) | 9.7 | (60.3) | (60.5) | 7.2 | ( 53.3) |  |  |
| Total Share-based compensation expense |  | 31.5 |  |  | 31.7 |  |  |  |

## IFRS - Non-IFRS Reconciliation YTD (IAS18)

## Revenue and Gross Margin

| (€ million, except \% and per share data) | Nine months ended September 30, |  |  |  |  |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 <br> IFRS | Adjustment | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjustment | $2017$ <br> Non-IFRS | IFRS | Non-IFRS |
| Total Revenue | 2,433.5 | 9.6 | 2,443.1 | 2,317.6 | 11.6 | 2,329.2 | 5.0\% | 4.9\% |
| Total Revenue breakdown by activity |  |  |  |  |  |  |  |  |
| Software revenue | 2,169.1 | 9.1 | 2,178.2 | 2,057.8 | 11.6 | 2,069.4 | 5.4\% | 5.3\% |
| Licenses and Other software revenue | 587.7 |  | 587.7 | 560.0 |  | 560.0 | 4.9\% | 4.9\% |
| o/w Other software revenue | 4.2 |  | 4.2 | 7.5 |  | 7.5 | -43.8\% | -43.8\% |
| Subscription and Support revenue | 1,581.3 | 9.1 | 1,590.4 | 1,497.8 | 11.6 | 1,509.4 | 5.6\% | 5.4\% |
| Recurring portion of Software revenue | 73\% |  | 73\% | 73\% |  | 73\% |  |  |
| Services revenue | 264.4 | 0.5 | 264.9 | 259.8 |  | 259.8 | 1.8\% | 2.0\% |
| Total Revenue breakdown by product line |  |  |  |  |  |  |  |  |
| CATIA SW revenue | 736.7 | 1.7 | 738.4 | 716.4 |  | 716.4 | 2.8\% | 3.1\% |
| ENOVIA SW revenue | 242.5 |  | 242.5 | 235.7 |  | 235.7 | 2.9\% | 2.9\% |
| SOLIDWORKS SW revenue | 537.8 |  | 537.8 | 517.1 |  | 517.1 | 4.0\% | 4.0\% |
| Other SW revenue | 652.1 | 7.5 | 659.5 | 588.6 | 11.6 | 600.2 | 10.8\% | 9.9\% |
| Services revenue | 264.4 | 0.5 | 264.9 | 259.8 |  | 259.8 | 1.8\% | 2.0\% |
| Total Revenue breakdown by geography |  |  |  |  |  |  |  |  |
| Americas revenue | 728.8 | 5.7 | 734.5 | 718.2 | 3.5 | 721.7 | 1.5\% | 1.8\% |
| Europe revenue | 1,021.6 | 2.1 | 1,023.7 | 970.2 | 7.3 | 977.5 | 5.3\% | 4.7\% |
| Asia revenue | 683.1 | 1.8 | 684.9 | 629.2 | 0.8 | 630.0 | 8.6\% | 8.7\% |
| Gross Margin |  |  |  |  |  |  |  |  |
| Cost of Software revenue | (118.0) | 1.5 | (116.5) | (116.4) | 1.6 | (114.8) | 1.4\% | 1.5\% |
| Software Gross margin* | 94.6\% |  | 94.6\% | 94.3\% |  | 94.5\% |  |  |
| Cost of Services revenue | (248.4) | 1.9 | (246.5) | (234.5) | 1.8 | (232.7) | 5.9\% | 5.9\% |
| Services Gross margin | 6.1\% |  | 7.0\% | 9.7\% |  | 10.4\% |  |  |

[^2]
## IFRS - Non-IFRS Reconciliation YTD (IAS18)

## Expenses \& Earnings

| (€ million, except \% and per share data) | Nine months ended September 30, |  |  |  |  |  | Increase (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 <br> IFRS | Adjustment | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjustment | $2017$ <br> Non-IFRS | IFRS | Non-IFRS |
| Total Operating Expenses | (1,951.6) | 227.0 | (1,724.5) | (1,868.8) | 224.8 | $(1,644.0)$ | 4.4\% | 4.9\% |
| Share-based compensation expense | ( 91.6) | 91.6 | - | ( 86.1) | 86.1 | - |  |  |
| Amortization of acquired intangibles | ( 126.3) | 126.3 | - | ( 119.6) | 119.6 | - |  |  |
| Other operating income and expense, net | ( 9.1) | 9.1 | - | ( 19.1) | 19.1 | - |  |  |
| Operating Income | 481.9 | 236.7 | 718.6 | 448.8 | 236.4 | 685.2 | 7.4\% | 4.9\% |
| Operating Margin | 19.8\% |  | 29.4\% | 19.4\% |  | 29.4\% |  |  |
| Financial revenue \& other, net | 12.6 | (0.2) | 12.4 | 20.9 | ( 20.7) | 0.2 | -39.7\% | N/A |
| Income tax expense | ( 131.7) | (77.2) | ( 208.9) | ( 154.2) | ( 69.5) | ( 223.7) | -14.6\% | -6.6\% |
| Non-controlling interest | 3.1 | ( 1.4) | 1.7 | ( 1.0) |  | ( 1.0) | - | - |
| Net Income attributable to shareholders | 365.9 | 157.9 | 523.8 | 314.5 | 146.2 | 460.7 | 16.4\% | 13.7\% |
| Diluted net income per share, in EUR | 1.41 | 0.60 | 2.01 | 1.22 | 0.57 | 1.79 | 15.6\% | 12.3\% |
|  | Nine months ended September 30, |  |  |  |  |  |  |  |
| (€ million) | 2018 <br> IFRS | Adjust. | $2018$ <br> Non-IFRS | 2017 <br> IFRS | Adjust. | $2017$ <br> Non-IFRS |  |  |
| Cost of revenue | ( 366.4) | 3.4 | ( 363.0) | ( 350.9) | 3.4 | ( 347.5) |  |  |
| Research and development | ( 467.8) | 35.1 | ( 432.7) | ( 446.5) | 35.5 | (411.0) |  |  |
| Marketing and sales | ( 772.3) | 22.3 | ( 750.0) | ( 750.4) | 29.0 | ( 721.4) |  |  |
| General and administrative | ( 209.6) | 30.9 | ( 178.8) | ( 182.3) | 18.2 | ( 164.1) |  |  |
| Total Share-based compensation expense |  | 91.6 |  |  | 86.1 |  |  |  |

## Exchange Rate evolution

## From assumptions to actual data

|  | Breakdown of P\&L by currency for YTD 18 |  |
| :---: | :---: | :---: |
| Revenue | Operating Expenses |  |
| USD | $36.0 \%$ | $32.8 \%$ |
| JPY | $12.4 \%$ | $5.0 \%$ |


| Average Exchange rates |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| QTD | EUR/USD | 1.17 | 1.16 | $-1 \%$ |  |
|  | EUR/JPY | 130.3 | 129.6 | $-1 \%$ |  |
|  | EUR/USD | 1.11 | 1.19 | $+7 \%$ |  |
|  | EUR/JPY | 124.7 | 130.9 | $+5 \%$ |  |



## Comparing 3Q18 with mid-range Objectives (IAS18)

## Non-IFRS

|  | Revenue | Operating Expenses | Operating Profit | Operating Margin |
| :---: | :---: | :---: | :---: | :---: |
| 3Q18 Guidances mid-range | 815.0 | (574.6) | 240.4 | 29.5\% |
| Growth YoY | +8.3\% | +12.2\% | -0.1\% | -2.5pt |
| USD impact | 10.1 | (6.0) | 4.1 | +0.1pt |
| JPY impact including hedging | 2.3 | (1.2) | 1.1 | +0.0pt |
| Other currencies and other hedging impact | (0.5) | 2.1 | 1.6 | +0.2pt |
| Total FX | 11.9 | (5.1) | 6.8 | +0.4pt |
| Activity / Cost Control / Other | 4.8 | 4.6 | 9.4 | +1.0pt |
| Delta: Reported vs guidances | 16.7 | (0.5) | 16.2 | +1.4pt |
| 3Q18 Reported | 831.7 | (575.1) | 256.6 | 30.9\% |
| Growth YoY | +10.5\% | +12.3\% | +6.6\% | -1.1pt |
| 3Q17 Reported | 752.9 | (512.2) | 240.7 | 32.0\% |

## Estimated FX impact on 3Q18 Op. Results (IAS18)

Non-IFRS

| € millions QTD | Total Revenue | Operating Expenses | Operating Income | Operating Margin |
| :---: | :---: | :---: | :---: | :---: |
| 3Q18 Reported | 831.7 | (575.1) | 256.6 | 30.9\% |
| 3Q17 Reported | 752.9 | (512.2) | 240.7 | 32.0\% |
| Growth as reported | +10.5\% | +12.3\% | +6.6\% | -1.1 pt |
| Impact of Actual Currency Rates |  |  |  |  |
| USD impact | 6.8 | (3.7) | 3.1 |  |
| JPY impact including hedging | 1.2 | (0.3) | 0.9 |  |
| Other currencies and other hedging impact | (3.5) | 2.5 | (1.0) |  |
| Total FX Impact adjustment | 4.5 | (1.5) | 3.0 |  |
| 3Q17 ex FX | 757.4 | (513.7) | 243.7 | 32.2\% |
| Growth exFX | +10\% | +12\% | +5\% | -1.3 pt |

## Estimated FX impact on YTD18 Op. Results (IAS18)

Non-IFRS

| $€$ millions YTD | Total Revenue | Operating <br> Expenses | Operating Income | Operating Margin |
| :---: | :---: | :---: | :---: | :---: |
| YTD2018 Reported | 2,443.1 | (1,724.5) | 718.6 | 29.4\% |
| YTD2017 Reported | 2,329.2 | (1,644.0) | 685.2 | 29.4\% |
| Growth as reported | +4.9\% | +4.9\% | +4.9\% | +0.0 pt |
| Impact of Actual Currency Rates |  |  |  |  |
| USD impact | (60.5) | 36.9 | (23.6) |  |
| JPY impact including hedging | (10.1) | 4.2 | (5.9) |  |
| Other currencies and other hedging impact | (17.8) | 13.8 | (4.0) |  |
| Total FX Impact adjustment | (88.4) | 54.9 | (33.5) |  |
| YTD2017 ex FX | 2,240.8 | $(1,589.1)$ | 651.7 | 29.1\% |
| Growth exFX | +9\% | +9\% | +10\% | +0.3 pt |

## Consolidated Statement of Cash Flows (IAS 18)

| (in millions of $€$ ) | 3Q18 | 3Q17 | Variation | 3 Q18 YTD | 3Q17 YTD | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income attributable to equity holders of the parent | 129.0 | 106.5 | 22.5 | 365.9 | 314.5 | 51.4 |
| Non-controlling interest | -2.7 | -0.3 | -2.4 | -3.1 | 1.0 | -4.1 |
| Netincome | 126.3 | 106.2 | 20.1 | 362.8 | 315.5 | 47.3 |
| Depreciation of property \& equipment | 14.3 | 13.9 | 0.4 | 42.5 | 36.8 | 5.7 |
| Amortization of intangible assets | 45.9 | 40.9 | 5.0 | 132.9 | 125.5 | 7.4 |
| Other non-cash P\&L items | 12.7 | 27.1 | -14.4 | 45.8 | 37.5 | 8.3 |
| Changes in working capital | -98.1 | -108.7 | 10.6 | 162.6 | 156.5 | 6.1 |
| Net Cash Provided by (Used in) Operating Activities (l) | 101.1 | 79.4 | 21.7 | 746.6 | 671.8 | 74.8 |
| Additions to property, equipment and intangibles | -16.9 | -17.7 | 0.8 | -48.2 | -63.5 | 15.3 |
| Payment for acquisition of businesses, net of cash acquired | -195.7 | -2.8 | -192.9 | -247.3 | -10.8 | -236.5 |
| Sale (Purchase) of short-term investments, net | 0.0 | -0.1 | 0.1 | 0.7 | 3.6 | -2.9 |
| Investments, loans and others | 0.2 | 0.8 | -0.6 | -1.3 | 7.2 | -8.5 |
| Net Cash Provided by (Used in) Investing Activities (II) | -212.4 | -19.8 | -192.6 | -296.1 | -63.5 | -232.6 |
| Acquisition of non-controlling interests | -75.3 | -23.4 | -51.9 | -101.5 | -37.5 | -64.0 |
| Repayment of short term and long term debt | -14.9 | - | -14.9 | -14.9 | - | -14.9 |
| (Purchase) Sale of treasury stock | -111.6 | -19.2 | -92.4 | -113.9 | -64.0 | -49.9 |
| Proceeds from exercise of stock-options | 15.5 | 12.0 | 3.5 | 59.2 | 33.8 | 25.4 |
| Cash dividend paid | - | - | - | -38.0 | -51.3 | 13.3 |
| Net Cash Provided by (Used in) Financing Activities (III) | -186.3 | -30.6 | -155.7 | -209.1 | -119.0 | -90.1 |
| Effect of exchange rate changes on cash and cash equivalents (IV) | 0.2 | -56.3 | 56.5 | 45.0 | -184.1 | 229.1 |
| Increase (Decrease) in Cash (V) = (I)+(II)+(III)+(IV) | -297.4 | -27.3 | -270.1 | 286.4 | 305.2 | -18.8 |
| Cash and cash equivalents at Beginning of Period | 3043.2 | 2769.2 |  | 2459.4 | 2436.7 |  |
| Cash and cash equivalents at End of Period | 2745.8 | 2741.9 |  | 2745.8 | 2741.9 |  |
| Cash and cash equivalents variation | -297.4 | -27.3 |  | 286.4 | 305.2 |  |

## Balance Sheet (IAS18)

IFRS

| (in millions of $€$ ) | End of Sep-18 | $\begin{gathered} \text { End of } \\ \text { Jun-18 } \end{gathered}$ | Variation Sep-18 / Jun-18 | End of Dec-17 | Variation Sep-18 / Dec-17 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 2,745.8 | 3,043.2 | -297.4 | 2,459.4 | +286.4 |
| Short-term investments | 0.5 | 0.5 | 0.0 | 1.3 | -0.8 |
| Accounts receivable, net | 634.9 | 695.5 | -60.6 | 895.9 | -261.0 |
| Other currentassets | 286.5 | 273.1 | +13.4 | 242.9 | +43.6 |
| Total current assets | 3,667.7 | 4,012.3 | -344.6 | 3,599.5 | +68.2 |
| Property and equipment, net | 169.6 | 169.1 | +0.5 | 169.0 | +0.6 |
| Goodwill and Intangible assets, net | 3,314.6 | 3,023.6 | +291.0 | 2,990.1 | +324.5 |
| Other non current assets | 316.9 | 292.6 | +24.3 | 271.2 | +45.7 |
| Total Assets | 7,468.8 | 7,497.5 | -28.7 | 7,029.8 | +439.0 |
| Accounts payable | 139.3 | 132.7 | +6.6 | 149.3 | -10.0 |
| Unearned revenue | 894.9 | 1,016.0 | -121.1 | 876.4 | +18.5 |
| Short-term debt | 350.0 | - | +350.0 | - | +350.0 |
| Other current liabilities | 443.4 | 482.4 | -39.0 | 501.7 | -58.3 |
| Total current liabilities | 1,827.6 | 1,631.1 | +196.5 | 1,527.4 | +300.2 |
| Long-term debt | 650.0 | 1,000.0 | -350.0 | 1,000.0 | -350.0 |
| Other non current obligations | 615.6 | 494.6 | +121.0 | 506.3 | +109.3 |
| Total long-term liabilities | 1,265.6 | 1,494.6 | -229.0 | 1,506.3 | -240.7 |
| Non-controlling interest | 58.4 | 1.5 | +56.9 | 1.9 | +56.5 |
| Parent Shareholders' equity | 4,317.2 | 4,370.4 | -53.2 | 3,994.2 | +323.0 |
| Total Liabilities and Shareholders' Equity | 7,468.8 | 7,497.5 | -28.9 | 7,029.8 | +439.0 |

## Trade Accounts Receivable | DSO (IAS 18)



## Headcount by destination

| At Closing - TOTAL |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q18 | 3 Q17 | \% growth | 4Q17 | \% growth | 2Q18 | \% growth |
| M\&S + COR Ser | 8381 | 7663 | +9\% | 7992 | +5\% | 7928 | +6\% |
| R\&D + COR SW | 6738 | 6459 | +4\% | 6669 | +1\% | 6696 | +1\% |
| G\&A | 1603 | 1440 | +11\% | 1478 | +8\% | 1597 | +0\% |
| Total | 16721 | 15562 | +7\% | 16140 | +4\% | 16220 | +3\% |



## IFRS 2018 Objectives (IAS 18)

## Accounting elements not included in the non-IFRS 2018 Objectives

- FY 2018 estimated deferred revenue write-down of $\sim € 14 \mathrm{~m}$
- FY 2018 estimated share-based compensation expenses, including related social charges: $\sim 129 \mathrm{~m}$
- FY 2018 estimated amortization of acquired intangibles: ~ $£ 171 \mathrm{~m}$
- The non-IFRS 2018 objectives do not include any impact from other operating income and expense, net principally comprised of acquisition, integration and restructuring expenses, and from one-time items included in financial revenue and one-time tax restructuring gains and losses
- These estimates do not include any new stock option or share grants, or any new acquisitions or restructurings completed after October 24, 2018.


## Table of Content

-IAS 18

## - Reconciliation of IFRS 15 \& IAS 18

## - IFRS 15

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

## Summary of Principal Differences of IFRS15 Compared to IAS 18

The Company has adopted IFRS 15 as of January 1, 2018 using the modified retrospective transition method (also called the cumulative effect method). Under this method, the transition effect is accounted for within the consolidated equity at the date of initial application, i.e. January 1,2018 , without any adjustment to the prior year comparative information

## The main differences between IFRS15 and IAS18 standards are described below:

Recurring software: Recurring software is comprised of subscription and support revenue. IFRS 15 has an impact on the timing of the quarterly recognition of subscription revenue but on a full year basis there is essentially no difference between IFRS 15 and IAS 18 for subscription contracts of one year in length. For the 2018 third quarter, recurring software revenue was $€ 523.2$ million under IFRS 15 and was $€ 22.1$ million less than the prior IAS 18 standard. Previously, under IAS 18, we showed a ratable quarterly amount based upon the annual contract level of our on-premise subscription software. Under IFRS 15, for new contracts entered into or for contracts renewing, we have assigned an upfront value as required which is recognized in the first quarter of the contract, and the remainder which is recognized ratably during the four quarters. We continue to report both of these amounts within recurring revenue, specifically as subscription revenue (previously called periodic revenue).

Operating expenses and sales commissions: The Company continues to expense sales commissions under the IFRS 15 standard as was done under IAS 18. Therefore, there are no capitalized sales commissions. As a result, the Company's operating expenses are identical under IFRS 15 and IAS 18.

One-time permanent difference: The implementation of IFRS 15 on January 1, 2018 resulted in a one-time permanent difference between IFRS 15 and IAS 18, where the deferred portion of rental agreements concluded in prior years will not be recognized into revenue. As a result, the corresponding amount of $€ 80$ million, net of taxes was recorded in stockholders' equity as of January $1,2018$.

Contract liabilities / Unearned revenue: At September 30, 2018 unearned revenue on the Balance Sheet under IFRS 15 is not directly comparable to the December 31, 2017 balance sheet under the prior standard IAS 18. This is due to the fact that the December 31, 2018 balance sheet line item unearned revenue has been reduced by $€ 110$ million, reflecting (i) the one-time permanent difference of $€ 94$ million, and (ii) the higher amount of revenue recognized in 2018 under IFRS 15 compared to IAS 18 in the amount of $€ 17$ million.

Contract Assets: Under IFRS 15, The company classifies the right to consideration in exchange for products or services transferred to a client as either a receivable or a contract asset. Contract assets amounted to $€ 32$ million as at January 1st, 2018 (1st application impact) and to $€ 38$ million as at September 30, 2018.

IFRS15 - IAS18
Non GAAP
Reconciliation

| In millions of Euros, except per share data and percentages | 2018 Non-IFRS |  |  | 2018 Non-IFRS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { QTD } \\ \text { IFRS15 } \end{gathered}$ | Difference | $\begin{gathered} \text { QTD } \\ \text { IAS18 } \end{gathered}$ | $\begin{gathered} \text { YTD } \\ \text { IFRS15 } \end{gathered}$ | Difference | $\begin{gathered} \text { YTD } \\ \text { IAS18 } \end{gathered}$ |
| Total Revenue | 809.2 | 22.4 | 831.7 | 2,460.5 | (17.4) | 2,443.1 |
| Total Revenue breakdown by activity |  |  |  |  |  |  |
| Software revenue | 715.5 | 22.4 | 738.0 | 2,195.6 | (17.4) | 2,178.2 |
| Licenses and Other software revenue | 188.1 | 0.4 | 188.4 | 584.7 | 3.1 | 587.7 |
| Subscription and Support revenue | 527.5 | 22.1 | 549.5 | 1,610.9 | (20.4) | 1,590.4 |
| Recurring portion of Software revenue | 74\% |  | 74\% | 73\% |  | 73\% |
| Services revenue | 93.7 | - | 93.7 | 264.9 | - | 264.9 |
| Total Software Revenue breakdown by product line |  |  |  |  |  |  |
| CATIA software revenue | 241.4 | 5.1 | 246.5 | 742.4 | (4.1) | 738.4 |
| ENOVIA software revenue | 80.6 | 1.2 | 81.8 | 242.6 | (0.1) | 242.5 |
| SOLIDWORKS software revenue | 177.5 | (0.0) | 177.5 | 533.2 | 4.5 | 537.8 |
| Other software revenue | 215.9 | 16.3 | 232.2 | 677.3 | (17.8) | 659.5 |
| Total Revenue breakdown by geography |  |  |  |  |  |  |
| Americas | 243.9 | 13.1 | 257.0 | 721.9 | 12.6 | 734.5 |
| Europe | 334.9 | 9.1 | 344.0 | 1,043.6 | (19.9) | 1,023.7 |
| Asia | 230.5 | 0.2 | 230.7 | 695.0 | (10.1) | 684.9 |
| Total Operating Expenses | (575.1) |  | (575.1) | $(1,724.5)$ |  | $(1,724.5)$ |
| Share-based compensation expense | - | - | - | - | $\bullet$ | - |
| Amortization of acquired intangibles | - | - | - | - | - | - |
| Other operating income and expense, net | - | - | - | - | - | - |
| Operating Income | 234.2 | 22.4 | 256.6 | 736.0 | (17.4) | 718.6 |
| Operating Margin | 28.9\% | +1.9pts | 30.9\% | 29.9\% | -0.5pts | 29.4\% |
| Financial revenue \& other, net | 2.2 | - | 2.2 | 12.4 | - | 12.4 |
| Income tax expense | (68.9) | (6.4) | (75.3) | (213.8) | 4.9 | (208.9) |
| Non-controlling interest | 1.3 | - | 1.3 | 1.7 | - | 1.7 |
| Net Income attributable to shareholders | 168.7 | 16.1 | 184.8 | 536.3 | (12.5) | 523.8 |
| Diluted Net Income Per ShareIn millions of Euros | 0.65 | 0.06 | 0.71 | 2.06 | (0.05) | 2.01 |
|  | 2018 Non-IFRS |  |  | 2018 Non-IFRS |  |  |
|  | $\begin{gathered} \hline \text { QTD } \\ \text { IFRS15 } \end{gathered}$ | Difference | $\begin{gathered} \text { QTD } \\ \text { IAS18 } \end{gathered}$ | $\begin{gathered} \text { YTD } \\ \text { IFRS15 } \end{gathered}$ | Difference | $\begin{gathered} \text { YTD } \\ \text { IAS18 } \end{gathered}$ |
| Cost of revenue | (124.9) |  | (124.9) | (363.0) |  | (363.0) |
| Research and development | (141.8) |  | (141.8) | (432.7) |  | (432.7) |
| Marketing and sales | (248.1) |  | (248.1) | (750.0) |  | (750.0) |
| General and administrative | (60.3) |  | (60.3) | (178.8) |  | (178.8) |
| Total share-based compensation expense |  | - |  |  | - |  |

## Balance Sheet IFRS15 / IAS 18 Reconciliation

 IFRS| (in millions of $€$ ) | IFRS15 | Difference | IAS 18 |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 2,745.8 | 0.0 | 2,745.8 |
| Short-term investments | 0.5 | 0.0 | 0.5 |
| Accounts receivable, net | 616.3 | +18.6 | 634.9 |
| Contractassets | 38.3 | -38.3 | - |
| Other currentassets | 266.0 | +20.5 | 286.5 |
| Total current assets | 3,666.9 | +0.8 | 3,667.7 |
| Property and equipment, net | 169.6 | 0.0 | 169.6 |
| Goodwill and Intangible assets, net | 3,314.6 | 0.0 | 3,314.6 |
| Other non current assets | 308.6 | +8.3 | 316.9 |
| Total Assets | 7,459.8 | +9.0 | 7,468.8 |
| Accounts payable | 139.3 | 0.0 | 139.3 |
| Contract liabilities - Unearned revenue | 785.3 | +109.6 | 894.9 |
| Short-term debt | 350.0 | 0.0 | 350.0 |
| Other current liabilities | 443.4 | 0.0 | 443.4 |
| Total current liabilities | 1,718.0 | +109.6 | 1,827.6 |
| Long-term debt | 650.0 | 0.0 | 650.0 |
| Other non current obligations | 621.4 | -5.8 | 615.6 |
| Total long-term liabilities | 1,271.4 | -5.8 | 1,265.6 |
| Non-controlling interest | 58.4 | 0.0 | 58.4 |
| Parent Shareholders' equity | 4,412.0 | -94.8 | 4,317.2 |
| Total Liabilities and Shareholders' Equity | 7,459.8 | +9.0 | 7,468.8 |

- Difference in Accounts receivable, net: $+€ 19 \mathrm{~m}$, of which mainly:
- +€38m from Contract assets;
- $€(16) \mathrm{m}$ upfront licenses.
- Difference in Contract assets: (38)m, of which:
- $\quad €(32)$ m opening adjustment;
- $€(6) m$ variation in 2018.
- Difference in Deferred revenue: +110m, of which mainly:
- +€94m opening adjustment;
- +€17m Q3 2018 YTD P\&L.
- Difference in Tax: $€(35) \mathrm{m}$, of which:
- $€(20) \mathrm{m}$ in Other current assets;
- $€(8) \mathrm{m}$ in Other non-current assets;
- $€(6) \mathrm{m}$ in Other non-current liabilities.


## Table of Content

-IAS 18

- Reconciliation of IFRS 15 \& IAS 18


## - IFRS 15

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

## IFRS - Non-IFRS Reconciliation QTD (IFRS15)

## Revenue and Gross Margin

| ( $€$ million, except \% and per share data) | $\begin{aligned} & 2018 \\ & \text { IFRS } \end{aligned}$ | Adjustment | $\begin{gathered} 2018 \\ \text { Non-IFRS } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Total Revenue | 804.5 | 4.8 | 809.2 |
| Total Revenue breakdown by activity |  |  |  |
| Software revenue | 711.2 | 4.3 | 715.5 |
| Licenses and Other software revenue | 188.1 |  | 188.1 |
| Subscription and Support revenue | 523.2 | 4.3 | 527.5 |
| Recurring portion of Software revenue | 74\% |  | 74\% |
| Services revenue | 93.2 | 0.5 | 93.7 |
| Total Revenue breakdown by product line |  |  |  |
| CATIA SW revenue | 240.2 | 1.2 | 241.4 |
| ENOVIA SW revenue | 80.8 |  | 80.8 |
| SOLIDWORKS SW revenue | 177.5 |  | 177.5 |
| Other SW revenue | 212.7 | 3.0 | 215.9 |
| Services revenue | 93.2 | 0.5 | 93.7 |
| Total Revenue breakdown by geography |  |  |  |
| Americas revenue | 241.0 | 2.9 | 243.9 |
| Europe revenue | 333.3 | 1.6 | 334.9 |
| Asia revenue | 230.2 | 0.3 | 230.5 |
| Gross Margin |  |  |  |
| Cost of Software revenue | (39.0) | 0.6 | ( 38.4) |
| Software Gross margin* | 94.5\% |  | 94.6\% |
| Cost of Services revenue | ( 87.2) | 0.7 | ( 86.4) |
| Services Gross margin | 6.5\% |  | 7.8\% |

As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15.

## IFRS - Non-IFRS Reconciliation QTD (IFRS15)

## Expenses \& Earnings

| (€ million, except \% and per share data) | $\begin{aligned} & 2018 \\ & \text { IFRS } \end{aligned}$ | Adjustment | $2018$ <br> Non-IFRS |
| :---: | :---: | :---: | :---: |
| Total Operating Expenses | (652.6) | 77.5 | ( 575.1) |
| Share-based compensation expense | (31.5) | 31.5 |  |
| Amortization of acquired intangibles | ( 43.8) | 43.8 |  |
| Other operating income and expense, net | (2.2) | 2.2 | - |
| Operating Income | 151.9 | 82.3 | 234.2 |
| Operating Margin | 18.9\% |  | 28.9\% |
| Financial revenue \& other, net | 3.5 | (1.3) | 2.2 |
| Income tax expense | (45.1) | (23.7) | (68.9) |
| Non-controlling interest | 2.7 | (1.4) | 1.3 |
| Net Income attributable to shareholders | 112.9 | 55.8 | 168.7 |
| Diluted net income per share, in EUR | 0.43 | 0.22 | 0.65 |

## (€ million)

Cost of revenue
Research and development
Marketing and sales
General and administrative
Total Share-based compensation expense

| Three months ended September 30, |  |  |
| :---: | :---: | :---: |
| $\mathbf{2 0 1 8}$ | Adjust. | 2018 |
| IFRS |  | Non-IFRS |$|$| $(126.2)$ | 1.3 | $(124.9)$ |
| :---: | :---: | :---: |
| $(153.8)$ | 12.0 | $(141.8)$ |
| $(256.5)$ | 8.4 | $(248.1)$ |
| $(70.1)$ | 9.7 | $(60.3)$ |
|  | 31.5 |  |
|  |  |  |

As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15.

## IFRS - Non-IFRS Reconciliation YTD (IFRS15)

## Revenue and Gross Margin

| (€ million, except \% and per share data) | $\begin{aligned} & 2018 \\ & \text { IFRS } \end{aligned}$ | Adjustment | 2018 <br> Non-IFRS |
| :---: | :---: | :---: | :---: |
| Total Revenue | 2,450.9 | 9.6 | 2,460.5 |
| Total Revenue breakdown by activity |  |  |  |
| Software revenue | 2,186.4 | 9.1 | 2,195.6 |
| Licenses and Other software revenue | 584.7 |  | 584.7 |
| Subscription and Support revenue | 1,601.8 | 9.1 | 1,610.9 |
| Recurring portion of Software revenue | 73\% |  | 73\% |
| Services revenue | 264.4 | 0.5 | 264.9 |
| Total Revenue breakdown by product line |  |  |  |
| CATIA SW revenue | 740.8 | 1.7 | 742.4 |
| ENOVIA SW revenue | 242.6 |  | 242.6 |
| SOLIDWORKS SW revenue | 533.2 |  | 533.2 |
| Other SW revenue | 669.8 | 7.5 | 677.3 |
| Services revenue | 264.4 | 0.5 | 264.9 |
| Total Revenue breakdown by geography |  |  |  |
| Americas revenue | 716.2 | 5.7 | 721.9 |
| Europe revenue | 1,041.5 | 2.1 | 1,043.6 |
| Asia revenue | 693.2 | 1.8 | 695.0 |
| Gross Margin |  |  |  |
| Cost of Software revenue | (118.0) | 1.5 | (116.5) |
| Software Gross margin* | 94.6\% |  | 94.7\% |
| Cost of Services revenue | (248.4) | 1.9 | (246.5) |
| Services Gross margin | 6.1\% |  | 7.0\% |

As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15.

[^3]
## IFRS - Non-IFRS Reconciliation YTD (IFRS15)

## Expenses \& Earnings

| (€ million, except \% and per share data) | Nine months ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | $2018$ IFRS | Adjustment | $2018$ <br> Non-IFRS |
| Total Operating Expenses | (1,951.6) | 227.0 | (1,724.5) |
| Share-based compensation expense | ( 91.6) | 91.6 | - |
| Amortization of acquired intangibles | ( 126.3) | 126.3 | - |
| Other operating income and expense, net | (9.1) | 9.1 | - |
| Operating Income | 499.3 | 236.7 | 736.0 |
| Operating Margin | 20.4\% |  | 29.9\% |
| Financial revenue \& other, net | 12.6 | (0.2) | 12.4 |
| Income tax expense | ( 136.6) | (77.2) | ( 213.8) |
| Non-controlling interest | 3.1 | ( 1.4) | 1.7 |
| Net Income attributable to shareholders | 378.4 | 157.9 | 536.3 |
| Diluted net income per share, in EUR | 1.45 | 0.61 | 2.06 |
|  | Nine months ended September 30, |  |  |
| (€ million) | $\begin{aligned} & 2018 \\ & \text { IFRS } \end{aligned}$ | Adjust. | $2018$ <br> Non-IFRS |
| Cost of revenue | ( 366.4) | 3.4 | ( 363.0) |
| Research and development | ( 467.8) | 35.1 | ( 432.7) |
| Marketing and sales | ( 772.3) | 22.3 | ( 750.0) |
| General and administrative | ( 209.6) | 30.9 | ( 178.8) |
| Total Share-based compensation expense |  | 91.6 |  |

As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15.

## ( million)

Cost of revenue
Research and development
General and administrative
Total Share-based compensation expense

## IFRS - Non-IFRS P\&L QTD (IFRS15)

| (In millions of $€$, except per share data) | Three months ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2018 IFRS | Adjustment | 2018 Non-IFRS |
| Software revenue | 711.2 | 4.3 | 715.5 |
| Licenses and Other software revenue | 188.1 |  | 188.1 |
| Subscription and Support revenue | 523.2 | 4.3 | 527.5 |
| Services revenue | 93.2 | 0.5 | 93.7 |
| Total revenue | 804.5 | 4.8 | 809.2 |
| Cost of Software revenue | (39.0) | 0.6 | (38.4) |
| Cost of Services revenue | (87.2) | 0.7 | (86.4) |
| Research and development | (153.8) | 12.0 | (141.8) |
| Marketing and sales | (256.5) | 8.4 | (248.1) |
| General and administrative | (70.1) | 9.7 | (60.3) |
| Amortization of acquired intangibles | (43.8) | 43.8 | - |
| Other operating income and expense, net | (2.2) | 2.2 | - |
| Total operating expenses | (652.6) | 77.5 | (575.1) |
| Operating income | 151.9 | 82.3 | 234.2 |
| Financial revenue and other, net | 3.5 | (1.3) | 2.2 |
| Income tax expense | (45.1) | (23.7) | (68.9) |
| Non-controlling interest | 2.7 | (1.4) | 1.3 |
| Net Income (to equity holders of the parent) | 112.9 | 55.8 | 168.7 |
| Diluted net income per share (EPS) | 0.43 | 0.21 | 0.65 |
| Average diluted shares (Million) | 260.8 |  | 260.8 |

As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15.

## IFRS - Non-IFRS P\&L YTD (IFRS15)

| (In millions of $€$, except per share data) | Nine months ended September 30, |  |  | As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15. |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 IFRS | Adjustment | $2018$ <br> Non-IFRS |  |
| Software revenue | 2,186.4 | 9.1 | 2,195.6 |  |
| Licenses and Other software revenue | 584.7 |  | 584.7 |  |
| Subscription and Support revenue | 1,601.8 | 9.1 | 1,610.9 |  |
| Services revenue | 264.4 | 0.5 | 264.9 |  |
| Total revenue | 2,450.9 | 9.6 | 2,460.5 |  |
| Cost of Software revenue | (118.0) | 1.5 | (116.5) |  |
| Cost of Services revenue | (248.4) | 1.9 | (246.5) |  |
| Research and development | (467.8) | 35.1 | (432.7) |  |
| Marketing and sales | (772.3) | 22.3 | (750.0) |  |
| General and administrative | (209.6) | 30.9 | (178.8) |  |
| Amortization of acquired intangibles | (126.3) | 126.3 | - |  |
| Other operating income and expense, net | (9.1) | 9.1 | - |  |
| Total operating expenses | $(1,951.6)$ | 227.0 | (1,724.5) |  |
| Operating income | 499.3 | 236.7 | 736.0 |  |
| Financial revenue and other, net | 12.6 | (0.2) | 12.4 |  |
| Income tax expense | (136.6) | (77.2) | (213.8) |  |
| Non-controlling interest | 3.1 | (1.4) | 1.7 |  |
| Net Income (to equity holders of the parent) | 378.4 | 157.9 | 536.3 |  |
|  |  |  |  |  |
| Diluted net income per share (EPS) | 1.45 | 0.61 | 2.06 |  |
| Average diluted shares (Million) | 260.1 |  | 260.1 |  |

## IFRS - Non-IFRS P\&L (\%) (IFRS15)

|  | IFRS QTD | NON-IFRS QTD | IFRS YTD | NON-IFRS YTD | As set forth in DS-17Q4 Earnings Presentation, prior year financial data could not be restated in IFRS15 due to the transition methodology used. Therefore, there is no available comparison with Q3 2017 figures under IFRS15. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2018 |  |  |
|  | \% of revenue |  | \% of revenue |  |  |
| Software revenue | 88.4\% | 88.4\% | 89.2\% | 89.2\% |  |
| Licenses and Other software revenue | 23.4\% | 23.2\% | 23.9\% | 23.8\% |  |
| Subscription and Support revenue | 65.0\% | 65.2\% | 65.4\% | 65.5\% |  |
| Services revenue | 11.6\% | 11.6\% | 10.8\% | 10.8\% |  |
| Total revenue | 100.0\% | 100.0\% | 100.0\% | 100.0\% |  |
| Cost of Software revenue | 4.8\% | 4.7\% | 4.8\% | 4.7\% |  |
| Cost of Services revenue | 10.8\% | 10.7\% | 10.1\% | 10.0\% |  |
| Research and development | 19.1\% | 17.5\% | 19.1\% | 17.6\% |  |
| Marketing and sales | 31.9\% | 30.7\% | 31.5\% | 30.5\% |  |
| General and administrative | 8.7\% | 7.5\% | 8.6\% | 7.3\% |  |
| Amortization of acquired intangibles | 5.4\% | 0.0\% | 5.2\% | 0.0\% |  |
| Other operating income and expense, net | 0.3\% | 0.0\% | 0.4\% | 0.0\% |  |
| Total operating expenses | 81.1\% | 71.1\% | 79.6\% | 70.1\% |  |
| Operating income | 18.9\% | 28.9\% | 20.4\% | 29.9\% |  |
| Financial revenue and other, net | 0.4\% | 0.3\% | 0.5\% | 0.5\% |  |
| Income tax rate (\% of EBIT) | 29.1\% | 29.1\% | 26.7\% | 28.6\% |  |
| Non-controlling interest | 0.3\% | 0.2\% | 0.1\% | 0.1\% |  |
| Net Income (to equity holders of the parent) | 14.0\% | 20.9\% | 15.4\% | 21.8\% |  |

## Balance Sheet (IFRS15)

IFRS

| (in millions of $€$ ) | End of <br> Sep-18 | $\begin{aligned} & \text { End of } \\ & \text { Jun-18 } \end{aligned}$ | Variation Sep-18 / Jun-18 |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 2,745.8 | 3,043.2 | -297.4 |
| Short-term investments | 0.5 | 0.5 | 0.0 |
| Accounts receivable, net | 616.3 | 677.2 | -60.9 |
| Contract assets | 38.3 | 36.3 | +2.0 |
| Other currentassets | 266.0 | 273.1 | -7.1 |
| Total current assets | 3,666.9 | 4,030.3 | -363.4 |
| Property and equipment, net | 169.6 | 169.1 | 0.5 |
| Goodwill and Intangible assets, net | 3,314.6 | 3,023.6 | +291.0 |
| Other non current assets | 308.6 | 284.2 | +24.4 |
| Total Assets | 7,459.8 | 7,507.2 | -47.4 |
| Accounts payable | 139.3 | 132.7 | +6.6 |
| Contract liabilities | 785.3 | 882.3 | -97.0 |
| Short-term debt | 350.0 | - | +350.0 |
| Other current liabilities | 443.4 | 509.3 | -65.9 |
| Total current liabilities | 1,718.0 | 1,524.3 | +193.7 |
| Long-term debt | 650.0 | 1,000.0 | -350.0 |
| Other non current obligations | 621.4 | 500.3 | +121.1 |
| Total long-term liabilities | 1,271.4 | 1,500.3 | -228.9 |
| Non-controlling interest | 58.4 | 1.5 | +56.9 |
| Parent Shareholders' equity | 4,412.0 | 4,481.1 | -69.1 |
| Total Liabilities and Shareholders' Equity | 7,459.8 | 7,507.2 | -47.4 |

## Consolidated Statement of Cash Flows (IFRS 15)

| (in millions of $€$ ) | 3Q18 | 3Q17 | Variation | 3Q18 YTD | 3Q17 YTD | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income attributable to equity holders of the parent | 112.9 | 106.5 | 6.4 | 378.4 | 314.5 | 63.9 |
| Non-controlling interest | -2.7 | -0.3 | -2.4 | -3.1 | 1.0 | -4.1 |
| Netincome | 110.2 | 106.2 | 4.0 | 375.3 | 315.5 | 59.8 |
| Depreciation of property \& equipment | 14.3 | 13.9 | 0.4 | 42.5 | 36.8 | 5.7 |
| Amortization of intangible assets | 45.9 | 40.9 | 5.0 | 132.9 | 125.5 | 7.4 |
| Other non-cash P\&L items | 12.7 | 27.1 | -14.4 | 45.8 | 37.5 | 8.3 |
| Changes in working capital | -82.0 | -108.7 | 26.7 | 150.1 | 156.5 | -6.4 |
| Net Cash Provided by (Used in) Operating Activities (l) | 101.1 | 79.4 | 21.7 | 746.6 | 671.8 | 74.8 |
| Additions to property, equipment and intangibles | -16.9 | -17.7 | 0.8 | -48.2 | -63.5 | 15.3 |
| Payment for acquisition of businesses, net of cash acquired | -195.7 | -2.8 | -192.9 | -247.3 | -10.8 | -236.5 |
| Sale (Purchase) of short-term investments, net | 0.0 | -0.1 | 0.1 | 0.7 | 3.6 | -2.9 |
| Investments, loans and others | 0.2 | 0.8 | -0.6 | -1.3 | 7.2 | -8.5 |
| Net Cash Provided by (Used in) Investing Activities (II) | -212.4 | -19.8 | -192.6 | -296.1 | -63.5 | -232.6 |
| Acquisition of non-controlling interests | -75.3 | -23.4 | -51.9 | -101.5 | -37.5 | -64.0 |
| Repayment of short term and long term debt | -14.9 | - | -14.9 | -14.9 | - | -14.9 |
| (Purchase) Sale of treasury stock | -111.6 | -19.2 | -92.4 | -113.9 | -64.0 | -49.9 |
| Proceeds from exercise of stock-options | 15.5 | 12.0 | 3.5 | 59.2 | 33.8 | 25.4 |
| Cash dividend paid | - | - | - | -38.0 | -51.3 | 13.3 |
| Net Cash Provided by (Used in) Financing Activities (III) | -186.3 | -30.6 | -155.7 | -209.1 | -119.0 | -90.1 |
| Effect of exchange rate changes on cash and cash equivalents (IV) | 0.2 | -56.3 | 56.5 | 45.0 | -184.1 | 229.1 |
| Increase (Decrease) in Cash (V) = (I) + (II) + (III) $+(\mathrm{IV})$ | -297.4 | -27.3 | -270.1 | 286.4 | 305.2 | -18.8 |
| Cash and cash equivalents at Beginning of Period | 3043.2 | 2769.2 |  | 2459.4 | 2436.7 |  |
| Cash and cash equivalents at End of Period | 2745.8 | 2741.9 |  | 2745.8 | 2741.9 |  |
| Cash and cash equivalents variation | -297.4 | -27.3 |  | 286.4 | 305.2 |  |

## IF




[^0]:    Field-effect transistor in which there is a thin layer of silicon oxide between the gate and the channel.

[^1]:    * No amortization of acquired intangibles is included in Software Gross margin calculation

[^2]:    * No amortization of acquired intangibles is included in Software Gross margin calculation

[^3]:    * No amortization of acquired intangibles is included in Software Gross margin calculation

